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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday December 30 1985

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EEC: Spain and Portugal leap into unknown, Page 7

World news Business summary

Gandhi attacks private sector

India's Prime Minister Rajiv Gandhi attacked the country's industrial sector in a speech in Bombay during celebrations to mark the centenary of the founding of the Indian National Congress Party. He accused them of sheltering "hundreds of law breakers and tax evaders."

His vehement attack on industrialists is a warning to them in the context of his carrot-and-stick policy.

There have been tax raids on some leading businesses recently. The Government has also announced a substantial liberalisation of its industrial licensing policy and a new tax policy which are highly favourable to businessmen. Page 2

W Africa ceasefire

Burkina Faso and Mali, neighbouring West African states, accepted a ceasefire in their four-day-old border war, the official Burkinabe radio said.

Soviets accuse US

The Soviet Union accused the US of violating the 1972 Anti-Ballistic Missile (ABM) treaty with an underground nuclear test in the Nevada desert. Page 2

Sudan elections

Sudan's first general elections in nearly two decades will be held over 12 days starting April 1. Page 2

Athens airport strike

Many foreign airlines cancelled flights out of Athens airport as a strike by local staff entered its third day.

Aquino farm seizure

A Philippines court ordered the seizure of a 15,000 hectare sugar plantation owned by the family of presidential candidate Corason Aquino.

Pakistan changeover

Pakistan's President Zia ul-Haq named civilian governors for the country's four provinces, on the eve of the expected end of 8 years of martial law. Page 2

Singapore U-turn

The Singapore Government, in a major reversal of economic policy, has called for a cut in compulsory contributions to the country's national savings scheme to reduce labour costs and stimulate domestic demand. Page 2

Nakase's reshuffle

Japanese Premier Yasuhiro Nakase reshuffled his Cabinet, changing 17 of the 20 posts but keeping the balance of power between Liberal-Democratic Party factions. Page 2

Comecon criticised

Romanian President Nicolae Ceausescu criticised the recent Comecon meeting in Moscow which co-ordinated Eastern bloc economic and technological development. Page 2

Spanish pit protest

Mining unions in the eastern Spanish region of Teruel have called a general strike today to protest against production cuts and job losses.

Hanoi accuses China

Hanoi said Chinese troops backed by a heavy artillery barrage had crossed the border into Vietnam.

Rebels 'kill 21'

Afghan rebels said at least 21 Soviet soldiers died in a guerrilla rocket attack last Thursday, the anniversary of Soviet military intervention in the country.

Chinese crackdown

Chinese Public Security Minister Yuan Chongwu said a two-year anti-crime drive broke up 130,000 gangs and lowered the crime rate by almost 40 per cent.

European business learns to live with bouncing \$

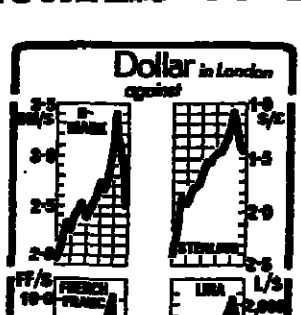
VIOLENT currency fluctuations no longer strike fear into European industrialists. Most seem to have been neither surprised nor upset by the sharp fall of the dollar this year, writes our European staff.

That is the main impression emerging from an informal survey of leading European manufacturers, carried out by Financial Times reporters in recent weeks.

On the one hand, almost all large exporters protect sales made in foreign currencies by hedging. On the other, an increasing number of companies have internal reciprocal trade which mutes the effects of currency fluctuations.

For example, Pernod Ricard, the largest French spirits and soft drinks group, is winning on its \$7m-\$8m of orange juice imports to make Orangina and other orange-based drinks. But it loses on the translation into French francs of the \$6m-\$7m of profits from US subsidiaries into the consolidated accounts.

Siemens, the West German electrical group, says only about one quarter of its DM 50bn sales in the



US come from exports from Germany, and these are largely offset by imports into Germany from group factories in the US.

Benetton, the Italian clothing group, may have to squeeze its margins on exports of garments to the US, but it saves money on the large volumes of denim it imports from the US.

For those companies that manufacture in the US, there is a similar combination of costs and benefits. While the US operations are now more competitive, the value of their profits is less when translated into a European currency.

Pre-tax profits of BAT Industries of the UK, for example, fell by £145m in the first half of this year, and the company, which has large operations in the US, attributed £118m of that decline to currency fluctuations, mostly changes in the dollar.

One large industry that is clearly suffering as a result of the decline of the dollar is steel. Producers around the world no longer find the US market as attractive as it was when the dollar was high, and so

they have been putting more pressure on the European markets in recent months, especially that of West Germany, and prices have weakened.

Mr Werner Hartung, director of Thyssen Stahl, doubts that planned price increases in January will take immediate effect because of the increasing import pressure.

For most industrialists, though, the fall of the dollar this year, even though substantial, has not yet reached the worrying stage. They point out that it is still far higher than it was four years ago. On January 1 1981, the dollar would buy DM 1.97, against DM 2.47 on Friday. Against the Italian lira, the dollar is still 83 per cent higher than it was in January 1981 and 68 per cent higher against the French franc.

Manufacturers appear to have planned their operations on the assumption that the dollar would fall somewhat this year. Many British manufacturers, for example, seem to use a \$1.40 - £1 rate when assessing the competitiveness of their UK operations, and few complain about having to operate at this level.

Mr Brian Knightley, finance director of Bebook International, a UK engineering group, said its UK subsidiaries "scream a bit at times" about the impact of higher sterling on their competitiveness. "But it is only the odd order we have lost because of exchange rates."

Continued on Page 8

Israel delays decision on retaliation over airport terror attacks

ISRAEL is expected to delay its retaliation to the Palestinian terrorist attacks on El Al check-in desks at Rome and Vienna airports last Friday which left 15 bystanders dead and over 120 injured.

Yesterday a session of the Cabinet under Prime Minister Shimon Peres, heard a detailed report on the incidents at a meeting attended by Gen Moshe Levi, the Chief of Staff, and Gen Amos Lapidot, the commander of the air force. No clear-cut decision was reached on what might be taken in revenge.

One factor was the US appeal to unidentified states in the Middle East to show restraint in the aftermath of the attacks. Another was the difficulty of identifying immediately a target which would be both appropriate and plausible to international, especially American, opinion.

Mr Peres acknowledged receiving a message from President Ronald Reagan in the short statement issued after the meeting which was held in the context of the ministerial defence committee. Its deliberations are traditionally kept tightly secret.

The message from the White House urged the Israeli Government not to "allow terrorists to deter us from pursuing our larger goal of a lasting peace" - while adding that terrorists must be brought to justice.

"Every effort is being made to temper the expected Israeli response," a senior White House official said in Washington yesterday. "Exercise of any of the military options open to Israel would certainly inhibit the peace process in the Middle East," he added.

The US is anxious to head off a repetition of the sort of response Israel made in October when its air force bombed the headquarters of the Palestine Liberation Organisation in Tunis, killing 60 people, in retaliation for the murder of three Israelis at Larnaca harbour, Cyprus.

Jerusalem would be reluctant to risk straining relations with Washington following friction over the

Three militias sign Lebanese peace accord

AGREEMENT ON a peace settlement in Lebanon and reform of the country's political system has been signed in Damascus by the leaders of the Shia, Christian and Druze militias.

Syrian official media triumphantly proclaimed the accord which was the result of more than three months of stop-go negotiations. President Hafez al-Assad assured the three leaders that Syria would spare no effort "to ensure the transition of the accord into a reality on the ground."

The agreement marks a consolidation of Syrian influence over the fragmented country and is Mr Assad's second important success in regional politics after the Lebanese Government's renunciation, last year of the May 1983 accord with Israel.

Signatories of the agreement were Mr Nabih Berri, leader of Amal, the mainstream Shia movement; Dr Elias Hobeika, commander of the Lebanese Forces, the united Christian militia and Mr Wadi Jumbalati, chief of the Progressive Socialist Party, a predominantly Druze faction.

It provides for the ending of the state of conflict over a period of a year during which the militias would be disbanded, a complete ceasefire enforced, and the Lebanese Army restructured along non-confessional lines.

It calls for the immediate formation of a National Coalition Government under a council of six ministers representing the country's six main sects.

Under the accord elections for a new parliament will be held, giving Moslems and Christians an equal number of seats and increasing the total from the present 99 to 108.

At Lebanon's independence in 1943 a balance of power was established with Christians holding a six-to-five advantage and the Maronite Catholic sect securing not only the presidency but also the army command, governorship of the central bank and the top post in the judiciary.

With the text of the 23-page document still not released last night it was not absolutely clear whether the presidency would remain a Maronite preserve, but it was understood that the head of state's powers would be reduced.

The Phalange Party, the main Maronite political organisation, and other Christian leaders last week expressed opposition to the agreement. Senior representatives of the Sunni Moslem sect, the Maronites' main partners in power before the civil war, have also been unhappy about not being a party to the accord.

Continued on Page 8

Union Carbide hints at new defence move

BY TERRY DODSWORTH IN NEW YORK

UNION CARBIDE, the beleaguered US chemicals company, gave a strong hint yesterday that it was preparing a further defensive move against the takeover bid by GAF, when it urged shareholders to continue to tender their stock into its own share buy-back scheme.

In its first detailed response to GAF's revised offer, Union Carbide also stressed that the new bid from the much smaller chemicals company "triggered a condition that permits Union Carbide at its discretion to revise, amend or terminate its exchange offer." The company added that the GAF proposal, an all-cash bid at \$74 a share, would be considered by the full board on January 2.

The form of Carbide's statement, with its emphasis on its ability to change its offer for its own shares, gave rise to suggestions yesterday that the company might be preparing to sweeten the buy-back proposals. These were launched in the wake of GAF's original bid of \$68 a share.

Under Carbide's offer, limited to only 35 per cent of its equity, shareholders would receive a package of cash and securities which the company valued at \$85 a share. GAF's all-cash bid was widely regarded on Wall Street as a strong response to

Renault injects further \$50m into AMC

BY TERRY DODSWORTH IN NEW YORK

RENAULT, the French state-owned motor group, has injected a further \$50m into American Motors (AMC), its US affiliate, through the acquisition of debentures issued by the American group.

The funding move comes at a time of financial pressure on AMC, which has suffered through falling sales of its US-built Alliance car range this year. Output in 1985 is expected to amount to about 111,000 against 182,000 last year.

Although its Jeep vehicles are selling well, a new labour contract signed in the summer is saving costs, the company expects to be in loss for the second half of the year after a net loss in the first half of \$90.4m. In the third quarter, it reported a deficit of \$10.1m.

AMC said that the debenture issue brings Renault's total investment in the group to \$245m. That figure includes the \$405m the French company spent in acquiring its 48.1 per cent stake in AMC in 1979, as well as subsequent capital increases.

No indication was given of how the new finance would be spent by AMC, which said recently that it was in talks with the local government in Wisconsin on financial assistance for the modernisation of its operations in the state.

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OVERSEAS NEWS

Gandhi launches sharp attack on industrialists

BY K. K. SHARMA IN NEW DELHI

MR RAJIV GANDHI, the Indian Prime Minister, used the platform of his ruling Congress Party's centenary celebrations to make a major attack on India's large industrial empires and businessmen, accusing them of sheltering "battalions of law breakers and tax evaders."

There were industrialists, he said, who were untouched "by the thrusting spirit of great risk-takers and innovators. Many have not cared to learn the fundamental lesson that industrialisation springs from the development of indigenous technology, not from dependence on others."

He added: "Industrial empires built on the shaky foundations of excessive protection, social irresponsibility, import orientation and corruption may not last long."

Mr Gandhi's 75-minute opening speech to the rally on Saturday was a warning to industrialists in the context of his Government's "carrot-and-stick" policy.

The Indian Government has recently announced substantial liberalisation of its industrial licensing policy and a new long-term fiscal policy that are highly favourable to businessmen, but Mr Gandhi's strong speech was obviously meant to warn them that the Government would insist on their following its approach to development in return. Some leading business

houses have been raided by tax inspectors recently.

Another highlight of Mr Gandhi's address was his call for a "build India movement" to which he wanted Congress Party members to dedicate themselves. This was summed up in his statement that "we must break the nexus between political parties and vested interests."

The colourful centenary celebrations were attended by hundreds of thousands of delegates. Bombay's Brabourne Stadium, specially canopied for the occasion, because of the tight security, there was considerable chaos and confusion and thousands, including journalists, were unable to attend the function.

What was also clear was that the Congress was not the same as the country's independence in 1947. Huge blow-ups of its past leaders adorned the podium but nearly every speaker eulogised the present prime minister.

Mr Gandhi said, however, that he would attempt to reform the party organisation from grass-roots level. The first step will be the holding of internal elections, culminating in the election of the party president next June. Neither Mr Gandhi nor his mother contested party elections and both led the Congress after being nominated as president by their followers.

Zia likely to lift martial law in Pakistan today

BY MOHAMMAD AFTAB IN ISLAMABAD

PAKISTAN'S President Mohammad Zia ul-Haq named civilian governors for the country's four provinces yesterday, on the eve of the expected lifting of eight and a half years of martial law, today. A government statement said the new governors, three of whom replace military men, would take oath of their office today.

He has already appointed Mr Mohammad Khan Junejo, a low-profile middle-of-the-road politician from the southern Sindh province, as Prime Minister. Mr Junejo is likely to reshuffle his cabinet, although key ministers, including Mr Mahbubul Haq, the Minister of Finance, and Mr Shahbaz Khan, the Foreign Minister, are likely to be retained.

Gen Zia will continue as president until 1990, under a mandate he received in the December referendum on his economic and Islamisation policies.

The referendum was described as "a farce" by the opposition, grouped in an 11-party alliance named the Movement for Restoration of Democracy.

Nakasone carries out Cabinet reshuffle

BY CARLA RAPOPORT IN TOKYO

JAPAN'S Prime Minister, Mr Yasuhiro Nakasone, carried out a routine Cabinet reshuffle at the weekend which retained the balance of power between the various political factions of the ruling Liberal-Democratic Party.

Mr Nakasone changed 17 of the 20 Cabinet posts, retaining Mr Shintaro Abe as Foreign Minister and Mr Noboru Takeshita as Finance Minister. Both are key members of the Nakasone administration and are considered potential leaders of the LDP.

Mr Nakasone also retained Mr Kōichi Kato as Defence Agency Director-General, a move which was generally unexpected.

At the same time, Mr Nakasone shuffled the leadership of the LDP, but retained the four top officers. They are: Mr Kiichi

Miyazawa, chairman of the executive council; Mr Susumu Kanemaru, secretary-general; and Mr Masayuki Fujio, chairman of the Policy Affairs Research Council.

Of the major LDP factions, the Tanaka faction continues to hold six seats, while the Suzuki and Fukuda faction hold four each, and the Komoto faction two.

Prominent among the new Cabinet members is Mr Michio Watanabe, now head of the Ministry for International Trade and Industry (MITI).

Mr Watanabe, a former finance minister in the Suzuki Cabinet, is noted for his outspoken manner. A member of the Nakasone faction, at 62, he is considered to be among the LDP's new leaders.

INTERIOR MINISTER CALLS FOR TIGHTER SECURITY CONTROLS

Italy hunts two more terrorists in Rome airport attack

BY ALAN FRIEDMAN IN MILAN

THE ITALIAN authorities have started an intensive search for two suspected accomplices of the four Palestinians who took part in the terrorist attack at Rome Airport last Friday. This follows interrogation of the only surviving terrorist, 18-year-old Mohamed Sarham, a Palestinian born in the Chatila refugee camp in Lebanon.

Mr Oscar Luigi Scalfaro, the Interior Minister, has called for new security measures at airports, ports and railway stations, for legislation to tighten controls on foreigners, and for renewed international co-operation in the fight against terrorism.

Speaking in the Senate on Saturday after a meeting with Italy's top security officials, he said he believed that at least two accomplices in Italy had aided the attack. Several members of the five-party coalition government led

by Mr Bettino Craxi opened a heavy sited the Palestinians over Italy's foreign policy in the Middle East, with some calling for a "complete debate." The attack will be discussed in the Chamber of Deputies today.

Mr Giulio Andreotti, the Foreign Minister, stood out from his colleagues in that he devoted much of a statement released by his ministry to expressing "surprise" at criticism by the Israeli Government of leniency on Rome's part.

The minister, who has been criticised for being too friendly with the Palestine Liberation Organisation, did not interrupt his holiday to return home for the round of emergency government meetings at the weekend. He stressed that the terrorist attacks should not deflect the search for peace in the Middle East, and spoke of the need for "a solution to the

Palestinian problem."

As the death toll in the Rome attack rose to 15, Judge Domenico Sica, the investigating magistrate, resumed his questioning of Mohamed Sarham at the hospital where he is being held.

Sarham described himself as a "Palestinian soldier" and said he and his accomplices were members of the Abu Nidal faction. He also said more terrorist attacks were being planned for Italy and elsewhere in Europe. The four terrorists who took part in last Friday's attack arrived in Rome on December 6 and are believed to have travelled on false Moroccan passports.

Mr Fulvio Martini, the head of Italy's secret service, said the terrorists had been trained in Iran and had entered Italy by way of Damascus. In an interview with La Repubblica, the Rome daily newspaper, he said:

"We came into possession of a list of airports where the attack was being studied." The list included Rome, Nice and Madrid, but not Vienna.

Patrick Blum adds from Vienna: The Austrian police remained sceptical yesterday about claims that the three terrorists responsible for the attack against the Israeli airline at Vienna's international airport on Friday were members of Al Fatah, the mainstream faction of the PLO led by Mr Yasser Arafat.

Abdel Aziz Merzoughi, one of the three terrorists, reportedly told a US journalist that he and his two accomplices were members of Al Fatah and that they had received their orders from the organisation. The reporter, however, later said that the interview had been carried out in broken English and that Merzoughi may not have understood the questions.

A police spokesman yesterday also expressed doubt that the statement was accurate. "So far, we have no indications that this group belongs to Fatah," he said.

According to the text of the interview, Merzoughi said he was a Palestinian and that he had come from Lebanon. He was from the PLO. In reply to a question about who had given him his orders, he answered: "I am from Fatah." When asked whether all three men were from Fatah, Merzoughi answered just one word: "Fatah."

Police interrogating Merzoughi say his English is extremely poor. So far, they have been unable to find out who masterminded the attack, or the terrorists' motives. On Friday, Mr Dan Barakat, a PLO spokesman in Vienna, condemned the attack which left three dead, including one of the

three terrorists, and 40 wounded. The other two terrorists were seriously injured. Merzoughi named his accomplices as Ben Ahmed Chavali and Ben Abdoul Saadoun, who was killed. The police are still checking to see if the names are accurate. They quoted Merzoughi as saying that the three had entered Austria with Tunisian passports.

Dr Rudolph Schiessel, a physician at the hospital to which the two men were admitted, said that Merzoughi's condition—he was shot in the chest—had improved and he had been transferred to a prison infirmary. Chavali, with a more serious stomach wound, remained in a satisfactory condition. Both men will stand trial for murder, according to a spokesman from the Interior Ministry.

Eighteen victims of the attack were still in hospital yesterday.

Pepper shortage predicted

By Andrew Gowers

SUPPLIES OF pepper, hit by a succession of poor crops in Indonesia and Brazil, are likely to drop to an all-time low in the next six months, sowing the seeds of a further price explosion on the world market.

This warning comes today in the latest pepper market report from Mac-Produeten of Rotterdam, one of the world's leading spice traders.

The report says that production of pepper is expected to fall well short of consumption in 1986-87 for the three consecutive seasons, bringing no prospect of relief from prices which have risen to record levels over the past two years.

"Stocks in consumer hands as well as in producer hands have been reduced by some 60,000 tonnes during the past two seasons, meaning that as time proceeds it will become more and more unlikely that old stocks can be used to fill the enormous gap between supply and demand," it says. Exportable production is estimated at 90,000 tonnes, 30,000 tonnes short of consumer requirements.

This mainly reflects an extremely poor crop in Indonesia, where bad weather has reduced exportable production to 17,000 tonnes from 30,000 tonnes in 1984. In addition, output in Brazil—where the pepper industry has been in structural decline in recent years—is being depressed further by outbreaks of disease.

The report says total Brazilian exports from the current crop are not likely to exceed 20,000 tonnes, and production will probably fall further in 1986.

Mac-Produeten does not see any sign of a major decrease in consumption in most western countries, either—despite the high prices. Only major importers such as Egypt, Morocco and Saudi Arabia are expected to cut consumption.

Total net imports in 1984 were around 128,000 tonnes, only 5 per cent below the 1983 level. Mac-Produeten says demand this season will not be much below 120,000 tonnes.

There was some speculation among traders last summer—when prices dipped—that an improved crop in India, traditionally the largest producer, could bring some relief for the world market this season.

But a large proportion of India's crop is tied up in domestic consumption and in barter deals with the Soviet Union, and the Mac-Produeten report appears to discount the effect of Indian supplies.

"The hand-to-mouth buying policy practised by many industries world-wide is, in our opinion, a dangerous game to play," says the report.

Singapore hints at economic policy change

BY CHRIS SHERWELL IN SINGAPORE

AN IMPORTANT reversal in Singapore's economic policy has been signalled by the Government's decision to cut in compulsory contributions to the country's national savings scheme.

The call, aimed at reducing labour costs and stimulating domestic demand, has come from Dr Tony Tan, Minister of Trade and Industry and of Education. It appears to have the support of the search for peace in the Middle East, and spoke of the need for "a solution to the

change, saying the CPF was a "nest egg of last resort." Dr Tan himself has previously held this view, too.

Behind his call lies mounting concern about Singapore's deepening economic recession. Gross domestic product is expected to contract by 2 per cent in 1985 after an 8.2 per cent expansion in 1984. With the outlook for 1986 no better, both domestic and foreign confidence have weakened.

There is a growing realisation in the Government that, along with external factors like slower world trade, high local labour costs and slack domestic demand have caused Singapore's deceleration. A cut in CPF contributions would help

counter the trend.

All employees contribute 25 per cent of their salaries or wages to the CPF, and employers pay in the same. While the overall effect is to make Singaporeans among the world's biggest savers, a cut in CPF contributions could, at a stroke, put more disposable cash in workers' pockets and reduce employers' costs.

Dr Tan did not spell out what sort of cut he had in mind. It was typically cautious in his proposal. He said a "temporary reduction" in CPF contributions would not be inappropriate, to combat the dampening effect of Singapore's high savings rate. "The extent and duration of the reduction

can be settled once the principle has been accepted," he added.

Although Dr Tan said he was only giving his own view, coverage of his speech and reaction to it by the local Press and broadcast media suggests that the ground is being carefully prepared for change.

Apart from Mr Go Chok Tong, who said quickly the Government was prepared to re-examine its position on the CPF, Mr Sinnathamby Rajaratnam, an "old guard" leader who is a Minister in the Prime Minister's office, said at the weekend that a change was necessary to preserve jobs. Other ministers, employers and trade unionists have also voiced approval.

Sudan calls first poll in 20 years

By John Murray Brown in Khartoum

SUDAN'S military leaders yesterday announced that the country's first general election in nearly 20 years would begin on April 1.

The main political parties expected to contest the election are the Democratic Unionist and Ummah, while the Moslem Brotherhood, the Communist Party and the Sudanese Socialist Union enjoy significant minority support.

Key issues in the campaign are expected to be the country's civil conflict in southern Sudan, and the deteriorating state of the economy.

After five months' negotiations, the Government recently rejected conditions set by the International Monetary Fund (IMF) for a loan but no alternative economic strategy appears to have emerged.

Apart from mounting arrears on the country's \$97m (£54.4m) debt, the government is behind in repayments to the Fund, totalling \$230m, which if not repaid could make Sudan ineligible for IMF facilities.

The collapse of negotiations with the Fund led to the resignation of the country's Finance Minister, Mr Awad Abdull-Majeed. Sudan is understood to have asked the US and Saudi Arabia, already the country's two leading donors, for further economic assistance.

Relations with the two countries have been strained, however, as a result of the government's apparent rapprochement with Libya.

Aquino land seizure

A Philippine court has ordered the seizure of a 6,000-acre sugar plantation owned by the family of presidential challenger Mr Corason Aquino for failure to submit a land reform plan.

The seizure, reported from Manila, meanwhile, President Marcos referred to an election meeting Friday to alleged killings ordered by his son, Ferdinand Aquino, and her family.

Peru in oil deal with Occidental

BY TERRY DODSWORTH IN NEW YORK

THE PERUVIAN Government and Occidental Petroleum, the Los Angeles-based oil group, have reached agreement on a package of measures which will subject the US group to a tougher tax regime, but give it drilling access to previously prohibited territory.

According to reports from Lima, President Alan Garcia Perez, elected only five months ago as a nationalistic platform, is at the same time planning to nationalise the smaller Oxy-Bridas company, an American-Argentine consortium. He has announced that independent

auditors will be appointed to evaluate the company's assets. Discussions between the oil companies and the Government have been going on for some time over the question of taxation. Occidental's effective tax rate on its Peruvian profits stands at around 41 per cent, which it says is in line with the taxation levied in neighbouring countries.

Under the new taxation structure agreed with the Government, Occidental will in future pay a rate of 66 per cent. The company has also agreed to invest around \$300m in exploration, Mr Garcia said.

In return, Occidental has been given the right to continue to operate in Peru, where it is the leading oil producer, and to explore a block of 2.5m acres of jungle in the southern part of the country.

Contracts with Occidental and Belco were cancelled by the new Government at the end of August and production in the oilfields taken over by Petroperu, the national oil company. At the time of the cancellation, Occidental was producing around 80,000 barrels of oil a day but its output is believed to have dropped since to around 65,000 b/d.

Ceausescu hits at Comecon talks

BY LESLIE COULT IN BERLIN

PRESIDENT Nicolae Ceausescu of Romania has bluntly criticised the results of the recent top-level Comecon meeting in Moscow to co-ordinate economic and technological plans for 1986 to 1990.

The Romanian leader said he was "not completely satisfied" with the outcome.

Steps to solve energy and raw materials problems had been taken, he said. This remark reflected Romania's difficulties in obtaining enough oil and iron ore from the Soviet Union at the right price.

"Nothing was done to

achieve improved co-operation in energy areas," he said. Romania frequently criticises the Soviet Union and the US in order to stress its independent-minded foreign policy within the Warsaw Pact.

The Comecon meeting had agreed on a series of measures to speed up technological development but East European officials cast doubts on the effectiveness of such programmes imposed from the top.

Mr Ceausescu called on the Comecon countries to solve their economic problems and to achieve economical and technological successes by the year 2000.

Romania declared an emergency in its electric power sector last October and in recent years has failed to meet its ambitious industrial and agricultural targets.

The West German Red Cross said at the weekend that the supply of foodstuffs and other essential goods in Romania was "extremely serious" but that officials of the West had been rejected.

Rationing was introduced for several basic foods a few years ago, after serious shortages developed.

Yugoslav 5-year plan approved

THE YUGOSLAV parliament

has passed the next five-year development plan providing for a 4 per cent annual growth rates in the economy until 1990, Reuter reports from Belgrade.

At a meeting yesterday it also fixed next year's federal budget at Dinars 1,103bn (about \$460m), 114bn less than the amount requested by the Government.

The five-year plan foresees an average annual growth rate in industrial production of 4.5 per cent and 4 per cent in agriculture.

Imports should increase at an annual rate of 3 per cent and exports should rise by 6 per cent, according to the plan. This and the \$2.1bn income expected from tourism during the five years should help Yugoslavia to build up its foreign currency reserves and meet its foreign debt burden of more than \$19bn.

The plan also aims to reduce inflation, which ran at 75 per cent in the first 11 months of the year compared with 1984, and unemployment, which passed 11 in this year.

The federal budget, drawn from sales tax, import duties and contributions from Yugoslavia's republics, which have their own budgets, will be used mainly to pay for defence, development and social insurance benefits.

Fed's bid to restrain merger boom exposes its own divisions

BY STEWART FLEMING IN WASHINGTON

CONTROVERSY OVER a US Federal Reserve Board proposal which would curb takeover activity on Wall Street is focusing increased attention on some of the speculative excesses in the current merger boom and, at the same time, exposing divisions within the Fed's boardroom. Some economists fear the latter may make the central bank more vulnerable to pressures from the Reagan Administration.

The Fed has already been forced on to the defensive. Last week, it postponed implementation of the new interpretation of its rules dealing with how companies may borrow to finance stock acquisitions, after earlier announcing that it would come into effect on January 1. A final decision is now to be taken on January 8 at what promises to be one of the liveliest public meetings of the Fed's governors in recent years.

The Fed proposal on December 6 to tighten regulations covering so-called junk bond financing of takeovers has provoked a critical onslaught from the Administration. Important government departments, including Justice, the Treasury, Commerce, Labour and the Council of Economic Advisers, jointly filed a 40-page brief attacking it.

Interestingly, the individuals heading these departments have yet to identify themselves publicly with the criticism.

The proposal is not without its supporters. An unlikely alliance of business organisations, such as the National Association of Manufacturers and the Business Roundtable and the American Federation of Labour and Congress of Industrial Organisations (AFL-CIO), have lined up behind the Fed. So, too, have some powerful figures on Capitol Hill, among them Senator Pete Domenici, chairman of the Budget Committee.

By defining purchasers of low-grade junk bonds issued to finance a takeover as lenders, and by maintaining that when such takeovers are made through a "shell" company with no assets, the loan is in practice secured on the stock of the takeover target, the Fed is proposing to make such fund-

ing subject to its margin rules. These rules say that only 50 per cent of stock transactions can be financed with borrowed money secured on the stocks being purchased.

The effect would be to make takeover bids more difficult, particularly hostile bids for much larger companies by corporate raiders such as T. Boone Pickens whose \$3.46bn bid for Unocal was one of the deals which led (the Fed would say) to the central bank to examine whether its margin rules were applicable to such takeovers.

The Fed itself says that the margin rules "do not appear well adapted" to dealing with what it sees as the "broader problem" posed by the merger boom in US history. This merger boom, according to the magazine Mergers and Acquisitions, has seen some 5,000 deals worth \$250bn in the past two years.

There is no question that Mr Paul Volcker, the Fed chairman, is worried about the merger boom. The New York Fed has estimated that over this two-year period, leaving aside internally generated shareholders funds, a net \$150bn of equity has been withdrawn from the financial system. The result has been to make a growing number of companies more dependent on borrowed money and, therefore, many of them more vulnerable to higher interest rates and recession.

This development, which has been accelerated by the merger boom, is seen by the Fed as part of a disturbing build-up in debt which is adding to the financial strains in an economy heavily dependent on foreign capital. At some point, this build-up could well limit the flexibility of the Fed's monetary policy because of the severe impact higher interest rates could have on broad sectors of the economy.

Re-interpretation of the margin rules would not have much direct impact on these broader issues. However, it could have a bigger effect than might appear likely because of the "chilling" effect it might have on dissuading potential bidders from even launching a takeover. That, indeed, is one of the arguments which critics in the Administration have employed to attack the ruling. They have also attacked the procedure through which the Fed has acted, saying it is vulnerable to court challenge.

In part, the attack reflects ideological opposition by Administration officials who feel that the central bank should not be interfering in the free play of market forces.

The fact that the move to curb takeovers has been launched by Mr Volcker, a man whose faith in the free markets has pragmatic not ideological roots, has helped no doubt to solidify opposition within parts of the Administration to the Fed's moves.

Moreover, Mr Volcker does not have the full weight of the central bank behind him. The proposal was carried by a majority of three to two. One of the seven governors was absent and there is a vacancy on the board. The two who voted against—vice-chairman Preston Martin and governor Martha Seger—are both Reagan Administration appointees.

Two more Administration appointees, Mr Wayne Angell, a Kansas farmer, banker and economist, and Mr Manual Johnson, Assistant Treasury Secretary for Economic Policy, have been nominated to join the board early in the New Year. The junk bond vote, it is argued, may thus herald the beginning of a period in which Mr Volcker will find it harder to dominate the board's deliberations and will have to be even more sensitive to the political pressures coming from outside.

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UK to provide Bangladesh with £50m in project aid

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UK NEWS

Labour set for 'crucial' revision of policies

BY JOHN LLOYD, INDUSTRIAL EDITOR

LABOUR PARTY and union leaders are set to agree a substantial revision in policy on labour law, incomes policy and nationalisation in the coming year.

Mr Neil Kinnock, the Labour leader, believes that agreement by the union leaders to policy proposals to be pressed by him and his senior colleagues in the Shadow Cabinet in the months ahead is crucial for electoral success and for sustaining any Labour government that might be formed after the next general election.

The main lines of what the two sides of the Labour movement will attempt to agree before their conference in the autumn of 1986 have already been set out by an "inner cabinet" composed of the Shadow Cabinet members for the economic departments and senior union leaders.

The group includes, for the party, Mr Kinnock, Mr Roy Hattersley, Labour's economic spokesman and deputy leader; Mr John Smith, trade and industry spokesman; and Mr John Prescott, employment spokesman. The union leaders include Mr David Bamber of the General and Municipal Workers' Union; Mr Ron Todd of the transport workers; Mr Clive Jenkins of the white-collar union ASTMS; Mr Rodney Bickerstaffe of the public employees; and Mr Norman Willis, general secretary of the Trades Union Congress (TUC).

Mr Kinnock has already let it be

known to a number of union leaders that the party intends to push ahead with a programme of employment regeneration as its first priority on assuming government. He has told them that agreement in the TUC-Labour Party liaison committee on the ways of achieving jobs growth would greatly assist such a programme - but that lack of agreement would not deflect the party in government from going ahead.

The Labour leader yesterday repeated his view that any programme of taking back into public ownership those state assets which have been privatised "cannot take priority when we will have a nation requiring emergency attention to its crisis of under-investment, under-employment, unemployment and under-production."

Mr Kinnock said those large institutions which held shares of privatised companies, such as BT, would have them renationalised without speculative gain, or even without allowance being made for inflation between purchase and renationalisation.

He appeared to draw a distinction between large institutional shareholders and workers in the privatised industries who had bought and held shares. "I do not think anybody would be interested in changing the structure of ownership as far as they are concerned," he said.

Those comments, while a restatement of party policy, will cause some dismay on the right of the

party and the unions. Leading figures there are becoming increasingly concerned that the policy of "no speculative gain" is one that will open the party to easy attack at election time and bring little advantage.

It is expected that the liaison committee will see sharp debate on the issue when the unions' consultative exercise on attitudes to public ownership is reported to the committee in the spring.

Regarded as equally important is the shape of labour legislation to be brought in by a future Labour government. The party's spokesmen, led by Mr Kinnock, have already agreed that it should incorporate in law many of the features of the 1984 Trade Union Act, which prescribes ballots on the issue of union executives, the calling of strikes and the maintenance of political funds. Many union leaders, however, remain unconvinced by the legislation.

A series of papers and conferences in the early part of the coming year will map out the terrain on which the battle will be fought. Behind all the skirmishing lies the belief on the part of Labour leaders that they must be seen to be taking the initiative with the unions, and that their programme for government - which places most weight on job creation - must not be deflected by unions' wage demands or by calls to return to a 1970s legislative framework, or to vast commitments to renationalisation.

Murdoch papers will use new print site

By Our Industrial Editor

MR RUPERT MURDOCH, chairman of News International, said last night that his new printing plant at Wapping, in East London, would be "brought into a state of operational readiness" both to print his group's proposed new London evening newspaper, The Post, and to "meet the urgent requirements of other group newspapers".

The statement marks the first time in lengthy and progressively embittered talks with the print unions on an agreement for the Wapping site that News International has admitted that the site will be used to print titles other than The Post. Other titles in the group are The Sun, The Times, News of the World and the Sunday Times.

Mr Murdoch also said that the group's plant in Glasgow, closed for the past six years, should be "commissioned at once." Speculation has built up that the Glasgow plant will be used to print a Scottish edition of The Sun - something the print unions have always refused.

Mr Murdoch said that the talks, which had a Christmas deadline, were now at an end and that plans to launch The Post on March 17 would go ahead without an agreement.

He said talks had foundered on union opposition to four key issues - a legally binding agreement, a no-strike deal, a ban on closed shops and the enshrining of management's right to manage.

Mr Chris Robbins, London district secretary for the print union Sogat 82, said last night: "The admission that the plant will be used for newspapers other than The Post will sharpen the minds of those of our members in News International who thought that the Wapping plant did not affect them. We do not accept that negotiations are at an end."

Sinn Fein sees 18 arrests as start of crackdown on party

BY HUGH CARNERY

THE ARREST and detention of 18 Sinn Fein members in Ulster at the weekend is unlikely to be raised in the new Anglo-Irish Intergovernmental Conference unless Irish ministers become convinced that it is part of a propaganda exercise.

Sinn Fein portrayed the arrests as the start of a crackdown on the organisation which Mr Gerry Adams, party leader, predicted would follow November's Anglo-Irish agreement on Northern Ireland. The party and the IRA are opposed to the deal.

There were indications yesterday that nationalist leaders north and south of the border would welcome the operation against the political wing of the IRA if it turned out to have been soundly based on evidence sufficient to secure convictions for terrorist offences.

At the moment, the Dublin Government appears ready to accept that the arrests, of which it had no advance warning, were entirely the work of the Royal Ulster Constabulary, without government intervention.

The recent spate of bombings of RUC stations in the west of the province, and the arrest just before Christmas of Mr Owen Carron, a former Sinn Fein MP, on charges of

possessing a rifle and documents likely to be of use to terrorists, had led many in the nationalist community as well as the unionist community to expect some move by the security forces.

In Dublin yesterday, officials gave a warning that the move against Sinn Fein could prove counter-productive if police were unable to bring charges against the detainees. It would, they suggested, hand Sinn Fein a grievance useful for propaganda in the province's by-elections on January 23.

Dublin ministers are waiting to see the results of the operation before commenting, and appear content, for the moment, that there was no consultation.

Those detained in a province-wide series of early morning raids included Mr Martin McGuinness, Sinn Fein vice president and an elected member of the Northern Ireland assembly, and a number of local councillors.

The Royal Ulster Constabulary (RUC) said they were being questioned "in relation to serious crimes." Under the Emergency Powers Act they can be held for up to seven days without charge.

By last night only one of the group had been charged. He was

Mr Seamus Cassidy, a councillor in Dungannon, County Tyrone, who was remanded in custody yesterday accused of possessing explosives.

Mr Tom Hartley, a senior Sinn Fein member, said the arrests were meant as a "sop to loyalists" opposed to the Anglo-Irish accord and were designed to disrupt Sinn Fein's campaign for the forthcoming by-elections in 15 Unionist-held seats.

Sinn Fein's rival for the nationalist vote, the Social Democratic and Labour Party (SDLP), is concerned that the arrests could have the backlash effect on consolidating Sinn Fein support. Mr Seamus Mallon, deputy leader of the SDLP, said he hoped the move was not linked to the elections. "That would be very negative. It would simply give them a propaganda weapon," he said.

The Government has been under pressure for some time from Unionists to take action against Sinn Fein, which loyalists accuse of working closely with the IRA. The arrests, which followed a wave of attacks on RUC rural outposts in December in which two constables were killed, have brought renewed demands for action from Unionist politicians.

'Majority shop on Sundays' says poll

By David Churchill, Consumer Affairs Correspondent

ALMOST TWO THIRDS of people in England and Wales already shop on a Sunday in areas where retailers are defying the law, the National Consumer Council claims today.

According to an opinion poll carried out by Mori, 61 per cent of consumers in England and Wales do some sort of shopping on a Sunday. Just over a quarter (26 per cent) shop in newsagents or off-licences (drinks retailers) but more than a third (35 per cent) shop in other retail outlets. The survey did not apply to Scotland because retailers are already able to open lawfully for trade on a Sunday.

The council's poll has been published as part of the intensive battle taking place to influence MPs before the House of Commons debate in the spring on abolishing all restrictions on shop opening hours. Mr Michael Montague, the council's chairman, said yesterday: "I hope MPs will bear the results of this poll in mind when they vote on the Government's bill. The vociferous minority, representing special interests, who oppose reform are trying to impose new restrictions on Sunday trading to put the clock back."

The poll shows that among the most popular forms of Sunday shopping are the purchase of home improvement and gardening materials. More than half those surveyed also said they would be likely to buy food items to top up their general food purchases. More than a third of the 1,800 people questioned said they would also like to be able to make large purchases for the home or to buy clothes on a Sunday.

Young people are the ones most likely to shop on Sundays, according to the poll. Some 76 per cent of those aged 15 to 34 say that they shopped on Sundays.

British Gas loses remaining interest in Wyth Farm oil

BY DOMINIC LAWSON

BRITISH GAS Corporation has lost the battle to take its remaining interest in the Wyth Farm oilfield in the private sector.

The corporation sold its half share in Wyth Farm, Europe's largest onshore oilfield, to a consortium of five independent oil companies known as the Dorset Bidding Group (DBG) for £215m in May 1984. The sale, ordered by the Government, also provided that British Gas would retain a 40 per cent share in the profits from its stake once the DBG's costs had been recovered.

Oil analysts estimate that the British Gas overriding interest would bring in post-tax income of about £450m spread over about 15 years. The cashflow would have been extremely valuable in funding British Gas's future exploration programme in the private sector both onshore and offshore. British Gas has the widest spread of UK onshore acreage after BP, Shell and Telford House.

Had British Gas remained in the public sector it had been intended that the corporation would monitor the progress of the Wyth Farm development and pass the money attributable to its net 20 per cent interest to the Oil Taxation Office.

British Gas was made to dispose of its direct interest in Wyth Farm because the Government believed that the corporation should not be in the oil business, which was best left to the private sector.

British Gas will be returning to the oil exploration and production business after privatisation. It was, therefore, hoping that the Government would allow it to retain the Wyth Farm income. The Government has decided, however, to strip the interest out of the corporation and transfer it directly to the Oil Taxation Office, which will monitor the field's development, a task previously assigned to British Gas.

British Gas, which spent £100m last year on drilling in UK waters, is hoping to expand its oil and gas

exploration effort after privatisation, possibly involving the acquisition of private sector oil companies.

A cash acquisition of oil and gas interests by British Gas before it enters the private sector cannot be entirely ruled out. The corporation is likely to be looking at companies or assets with existing North Sea oil production. Its own oil production was removed by the earlier privatisation of Enterprise Oil.

British Gas has never explored outside UK and Ireland, but it is likely to make application for acreage in the forthcoming Dutch oil and gas licensing round.

Mr Gavin MacEchtern, Arlington's director responsible for the project, said: "Naturally, we are excited about this project, in particular because we feel Hampshire has enormous growth prospects, with

shopping centre including wine bars and restaurants, 170 apartments, and units for marine-oriented industry. The scheme will provide a number of new jobs both during construction and in the various commercial activities."

Mr Gavin MacEchtern, Arlington's director responsible for the project, said: "Naturally, we are excited about this project, in particular because we feel Hampshire has enormous growth prospects, with

BRITAIN'S WORST areas of inner-city decline and deprivation are to be defined by the Government in a new tier of areas for special attention and financial assistance, Robin Pauley writes.

The areas will be very closely defined geographically to enable a programme to be aimed exactly at the worst blackspots, which receive limited levels of assistance for economic regeneration projects. Then there are 23 programme authorities where the inner-city difficulties are more serious.

Finally, there are the seven partnership authorities judged to have the country's most serious urban problems: Liverpool, Manchester, Salford, Birmingham, Newcastle, Gateshead, Hackney, Islington and Lambeth (the last three in London).

Those are entire local-authority areas and it is in addition to them

name, such as "the area bounded by streets X and Y to the east and west, railway line A to the north and shopping precinct B to the south."

There are at present three tiers of deprived areas that receive extra government cash for projects through the Urban Programme. There are 18 "designated districts" which receive limited levels of assistance for economic regeneration projects.

The present tiers of deprived areas have received a total of £338m a year in 1984-85 and 1985-86, a cut in real terms of 12 per cent since 1983. In October, a further £15m was channelled out of Environment Department resources into the year's programme for capital projects.

The public-expenditure White Paper (policy document) shows the special funds for the Urban Programme falling again in 1986-87 to £317m. The next public-expenditure White Paper, due in about a fortnight, will confirm that figure.

In the autumn, Mr Kenneth Baker, Environment Secretary, and Mr Nigel Lawson, the Chancellor of the Exchequer, struck a deal by which the existing outlay would be left in the White Paper, on the understanding that more cash might be available once Lord Whitehall's committee finished its study.

That means that if the Cabinet accepts the idea of the new tier of deprived areas, they might qualify for additional cash rather than for cash diverted from existing plans. The committee has abandoned consideration of the idea of bypassing local authorities and establishing groups to administer the funding of the inner cities on the lines of urban development corporations in London and Liverpool.

There are no areas large enough to warrant the political row that

would ensue over the loss of democratic accountability, and ministers have agreed that, as the local councils already exist, they might as well be used as the principal agency.

Ideas for establishing wider groups, based on the local authority, to take in a wider cross-section of the urban community including the private sector, are also being considered.

Ministers are also trying to find a way to organise better control and co-ordination of urban funding and special inner-city projects. The attempt to achieve better co-ordination by setting up City Action Teams of civil servants earlier this year has proved a failure and ministers now accept that the lead may have to be political rather than administrative.

CONTRACTS

CONSTRUCTION

Portsmouth marina complex

ARLINGTON SECURITIES' Port Solent project, a £50m marina and commercial development at Portsmouth, is to proceed following an agreement with Portsmouth City Council. Construction will start shortly and it is expected that the total development will take some five to seven years to complete. Surrounding the 500 berth marina, there will be some 430 houses, to be built by HIGGS & HILL, ROMES, and an 80,000 sq ft office block is to be developed by CAPITAL & COUNTRY in association with Arlington. There will also be a local

shopping centre including wine bars and restaurants, 170 apartments, and units for marine-oriented industry. The scheme will provide a number of new jobs both during construction and in the various commercial activities."

Mr Gavin MacEchtern, Arlington's director responsible for the project, said: "Naturally, we are excited about this project, in particular because we feel Hampshire has enormous growth prospects, with

Road works for Tilbury

TILBURY GROUP has won four contracts worth more than £4m on black-topping 3 km of the new A406 from the Redbridge interchange to Ilford Viaduct. This contract, worth £1.6m, comes from Taylor Woodrow as part of the South Woodford to Barking relief road and is expected to be completed early in 1988. Tilbury Roadstone will also be starting work on black-topping 3 km of the new A130 from Chelmsford to Nabbott's Farm. Worth nearly £500,000, the contract comes from Cementation Construction, main contractor for the Chelmer Valley route.

Refurbishment by Wimpey

WIMPEY CONSTRUCTION UK has won contracts totalling over £2m for renovation and refurbishment of local authority housing. It is entering a £1.5m contract for the refurbishment of some 750 council-owned homes under phase three of a programme to modernise the houses on the Gainsborough, Priory and Racecourse estates which were built in the 1960s. The contract, due for completion in October 1986, calls for re-roofing; repainting of

brickwork; window replacement; chimney stack rebuilding; and sundry works, while the tenants remain in occupation. Wimpey is entering a similar contract for 1,000 houses in the first two phases of the programme. A second contract, valued at nearly £200,000, has been awarded by the London Borough of Barnet for the replacement of flat roofs with pitched, on 33 two-storey blocks of terraced houses at Dollis Valley estate. The work will be carried out during 1986.

Oman palace landscaping

G. DEW & CO. has been awarded contracts at home and overseas worth £2.9m. In the Middle East the company is constructing a £200,000 jetty for Sheikh Surour at Abu Dhabi and maintenance work on the Sharjah cement works. In Oman the company has been awarded a £750,000 palace landscaping contract. Landscape contracts include the £234,000

Machute site for London Docklands Development Corporation, and a £190,000 improvement to the waterfront at Clipsey Brook, St Helens. The company has £500,000 of reconstruction at Milnrow and Peterborough for Ingersoll Engineering, £200,000 civil works for a glass batching plant for United Glass at Harlow and the £100,000 Knot End Ferry Dock improvement at Fleetwood.

£11m relief road at Barking

The Department of the Environment and Transport has awarded BALFOUR BEATTY CONSTRUCTION the A406 South Woodford to Barking relief road, contract 4, valued at £11.3m. The contract is for the dualing of 1.65 km of A13 road at Barking,

Refrigeration plant order

Kellogg-JGC-Raymond, the main contractor for the liquefied natural gas (LNG) plant on the north west shelf project, has let a contract with a value of about \$70m (£48.9m) for the supply of gas turbine driven refrigerant compressors. Awarded to UNIVOP PIGNONE, an Italian company, it involves the supply of four propane compressors and four mixed refrigerant compressors all with 26 MW gas turbine drives and auxiliary drives, water coolers, oil supply units, structural steelwork and associated piping will be sourced in Australia. Work on the com-

pressors and turbines is expected to be completed by July 1987, after which they will be installed in the LNG plant on the Burrell Peninsula. The plant is a joint venture of the north west shelf project and Woodside Petroleum (through subsidiaries), BHP Petroleum Pty. Ltd. Developments Australia, California Asiatic Oil & Co (a subsidiary of Chevron Corporation), Japan Australia LNG (JALNG) Pty. Ltd. (a company jointly owned by Mitsubishi Corporation and Mitsui and Co, and Shell Development (Australia) Proprietary.

Hong Kong rail control system

PLESSEY has won a £2m contract to design and supply the vehicle information system for the new Hong Kong Light Rail Transit System at Tuen Mun in the New Territories. The equipment, built by Plessey Controls at Poole, will provide Hong Kong with one of the most modern systems in the world. The first phase covers 22 km, with 42 stops, in the principal housing and business areas of Tuen Mun and provides links with Yuen Long. The basis of the information network is Ident-All, a track to train communications system which transmits data from the light railway vehicle to microprocessors installed under the track. The driver records his route and identification numbers on a key and before starting a journey. As the train approaches each stop, the data is transmitted to trackside microprocessors which determine point settings for the route. Similar equipment detects the vehicle's approach to road crossings and orders traffic light action for the vehicle to proceed with minimum delay. Disruption to road traffic is minimised by fast clearance.

The identity of the vehicle at each detection point is transmitted to a central computer which compares its performance with the time-table and alerts the system controller of any significant deviation. The disposition of all 70 trains is available and the system minimises manning in the control room.

Longwall mining equipment

DOWTY MINING EQUIPMENT of UK has beaten 17 competitors to win a \$2N17m (£5.9m) contract for longwall mining equipment for the New Zealand state coal mines. The equipment will introduce longwall mining to New Zealand. It will be operating by May 1987. Although international competition was fierce, Dowty was judged to be technically superior for the conditions in the large Huntly mine, writes Dai Hayward in Wellington. Another three longwall mining units will be installed on the Huntly coal field over the next seven years.

Repairing Russian pipes

A contract from the USSR to repair 6.5 miles of deteriorated waste water pipe in the city of Volgograd has been awarded to the INSTUFORM GROUP, Guernsey, which restores old pipework without excavation. The contract is valued at 3.8m Dutch guilders (about £330,000). The work will be performed by Zegwaard Instufarm, a 50-50 joint venture between Instufarm Group and its Dutch licensee.

The process uses a flexible fibre-felt tube, impregnated with a water-curable resin and forced through existing pipes and conduits using water pressure. The water pushes the in situ tube against the walls of the old pipe and it then heated to cure the resin and create a new pipe.

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Shand Ltd.
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Asda store in Preston

RUSH & TOMPKINS has won £2.2m worth of contracts since business was acquired from the receiver of Cartridge Construction in June. The largest is a £3.6m contract with Associated Dairies for a 9,000 sq m (100,000 sq ft) Asda supermarket at Fulwood in Preston. Lushington Work has started on the 40-week project and completion is scheduled for August next year. The building is a steel-frame structure with brick/block walls, tiled roof and terrazzo tiled sales floor. A 5,000 sq m black top car park is included in the contract together with 85 m long access road.

A further £425,000 contract has been won with Allied Carriers for retail warehousing at Canklow Meadows Industrial Estate in Rotherham. This brings R & T's total work in hand on the site to nearly £250,000.

The first £250,000 phase, due to be completed later this month, is for a 1,680 sq m retail warehouse for occupation by Allied together with a 3,000 sq m car park and service yard. The building is steel frame with brick/block walls to 3 m height with the remainder metal clad. Phase Two is for two further retail units of 900 sq m and 700 sq m. These will admin the first phase and are of similar construction. Work has started, for completion in April next year.

Other contracts include a £311,000 housing repair scheme for Kirkcaldy Metropolitan Borough Council; a £135,000 store alteration in Bradford for Yorkshire Electricity Board; a £75,000 rooftop communications structure in Sheffield for Mercury Communications and a £25,000 alteration to a public house in Leeds for Tetleys Brewery.

THE ARTS

Architecture/Colin Amery

Symbolising the problems of the inner city



Going ...

... going ...

... but not quite gone

One curious strong image which remains in the mind at the end of 1985 was the sight of Northside Point in Hackney resisting the demolition men by refusing to be blown up. The demolition contractors filled the tower block with explosives and after an impressive start it sank to its knees but the top 11 storeys refused to submit and stood there like a leaning tower, having ultimately to be demolished by the conventional ball-and-chain method.

This was just one of the towers on the Trowbridge Estate that had stood in all their concrete glory since 1956. Their resistance to destruction somehow seems to symbolise the tenacious hold of modern architecture on the inner cities and the equally tenacious conviction of architects that they still have the answers to the terrible social and physical problems of the inner city environment.

1985 was the year that the new President of the Royal Institute of British Architects launched his term of office with a propaganda battle entitled "Decaying Britain". This was not just a cynical campaign for the profession to get more work but a serious move to let the world know the full scale of the horror and damage that the concrete decades have left in their wake. It is no joke to learn, as we did in 1985, that there is some 500,000 sq ft of council housing erected since the 1950s.

1985 was also the year of a dully-titled but significant report, *Engineering Aspects of Alkali-Silicate Reaction*, which exposed the extent of concrete cancer in post-war buildings. A hospital in Devon, which is scarcely more than ten years old, will have to be demolished because of this insidious disease.

In the face of all this gloom it was hardly surprising that after the appalling riots in the North London suburb of Tottenham, reporters solemnly announced that the Broadwater Farm housing estate had once won an architectural award. There was subsequently found to be no truth in this vile rumour.

There has been one character

on the architectural stage who has tried to make the profession see the error of its ways and to encourage the nation to see that there are alternatives to total dependency on the architectural front. The Prince of Wales started his architectural year by visiting the housing co-ops in Macclesfield and Liverpool and then made a speech pointing out the potential of the inner cities, providing help is forthcoming from industry and professionals in a way that enables people to help themselves.

I visited Liverpool during the year and two lasting impressions remain in my mind. The first was a walk around a housing scheme that had been completed in the late 1960s. It was not high-rise. It was not made of concrete. It had pitched roofs and the flats clustered together in what must have looked a cosy fashion on the architect's drawing. I could not believe that these flats so ruined by vandalism, burning and graffiti were still inhabited.

The second equally memorable impression was of a crescent of new houses designed by an architect for a housing co-operative. Each house and the entire layout had been designed after extensive consultations with the occupiers. It was like reaching an oasis in a desert of bureaucratic contempt and incompetence. It has also changed the way the professional approach the problem of housing the less privileged members of urban society. As one architect rather wisely put it to me: "We used to think that we would treat our commercial clients—we ask them what they want."

This common sense approach has now been glorified by the name of community architecture, and there are grand committees and a real danger that the architectural profession will make the same mistakes that it made in the recent past and decide that it has all the answers. One architect developer, Rod Hackney of Macclesfield, has at least invested the idea of the architect as a professional enabler: a leader of a community group who can guide and lead the "non-experts" and help them

to achieve what they want.

It seems impossible but it was only in 1985 that the Mansion House Square saga reached its final chapter, at least in its Miesian phase. Peter Palumbo was only 28 when he asked the then 76-year-old Mies van der Rohe to draw plans for a tower in the City. That was in 1962 and the tenacity of Mr Palumbo has to be admired because it was not until the end of a three month inquiry which began in 1984 that there was any chance of his plans being realised. The verdict of Patrick Jenkin went against the scheme and the inspector's report by Stephen Marks remains a model of fairness and scrupulousness. Mr Palumbo then commissioned one of Britain's leading modern architects, James Stirling, to produce a design which will be unveiled in the first few months of 1986 and is likely to demolish the buildings on the site but replace them by some thing that is in scale with the historic surroundings.

As a battle for the quality of the environment the Palumbo case has been much overrated. It was fighting an old battle and the polarisation of the interested parties did little to help the informed debate. I continue to

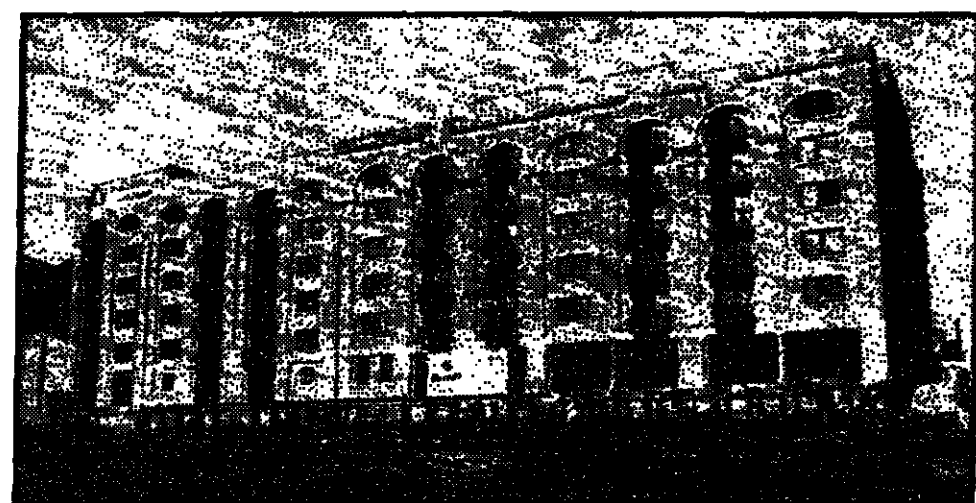
think that as a developer Mr Palumbo is a remarkable man because he clearly believes in architecture with a capital A. He could so easily have thrown in the sponge and decided to go for an architect who would simply erect a building that would produce the desired financial return.

Earlier in 1985 another planning and patronage shambles was resolved by what seemed to be a *deus ex machina* in the shape of the three Sainsbury brothers. They generously decided to offer the National Gallery a donation to allow it to build a new wing on the Hampton site. This time the gift would allow the National Gallery to build on the entire site without any form of financial commercial development. It was the merciful end of the Ahrends Burton and Koralek "carhuncle" and an amazing opportunity to start afresh. No one can doubt the astiduity with which the National Gallery Trustees, with their new donors and the energetic Jacob Rothschild in the chair, have searched the world for a new architect. Their short-list was announced in October and the initial proposals will soon be examined. The architectural importance of

this decision should not be underestimated: the timing of the gift makes it possible to re-establish the public building as a flagship of taste and an example to the world.

Trafalgar Square seems certain to remain in the public eye in 1986 as the results of the competition promoted so successfully by Land Securities for the Grand Buildings site are awaited. Nine architects are working away and they seem to have been chosen as representatives of the whole architectural spectrum.

I have a distinct impression that the conservation lobby has run out of steam during the past year. It still makes a lot of noise but is not having the success that it should. The Thirties Society has won a small victory with the preservation of some of the elegant old telephone boxes but it is not doing too well with 1930s country houses or with the kind of conversion of the public mind that the Victorian Society achieved so easily in its early days. There have been a great many costume balls but the loss of Bradmore House and the terrible damage of grim pastiche in Bath suggests that some of the energy may be misplaced.



Gun Wharf in Wapping, converted into residential apartments

Ralph Kirshbaum/Wigmore Hall

Dominic Gill

The last of the year's Wigmore Hall Master Concerts, and one of the last of this century's year's tributes to J. S. Bach, was given on Saturday night by the American cellist Ralph Kirshbaum, who played three of the six solo Suites.

A detailed comparison of Kirshbaum's performances with those of Misha Maisky, who also played three Bach cello Suites at a Wigmore recital a few weeks ago, would be a fascinating exercise: both recitals were very fine, broadly similar in approach, utterly different in effect—living illustrations of the enormous breadth of subtle interpretative freedom which the relatively confined and austere single melodic thread of the Suites allows.

Technically, Kirshbaum's delivery was a shade less polished than Maisky's, but no less interesting and persuasive in its command of the music. Occasionally I found the little sob and dynamic surges with which Kirshbaum rather liberally coloured his recitals, especially in the faster numbers, too predictable—and not closely enough linked to the sense of the phrasing (which was itself impeccably

smooth and cogent). But that is ultimately a matter of taste. Some may prefer more broadly flowing, slightly less "expressively" cluttered interpretations than Kirshbaum's; others will relish the spirit of his playing, and its exceptionally close focus.

Injecting such a degree of high-intensity light and shade into the textures of the third Suite's Allemande and Courante tended, I thought, to blunt the effect of the dramatic Prelude which preceded it—and might have lessened the effect of the Sarabande which followed it. Kirshbaum had not played that great movement with such self-communing intensity (he added an extra repeat, which was unshapely, but in terms of musical pleasure worth every note). Not all of the superhuman difficulties of the sixth Suite were perfectly overcome: it's a rare cellist in any case who has no intonation problems at all with those fiendish A-string figures in the Prelude. But the sheer spirit of the performance was there and its detail flows by large with unusual grace. The clear, brilliant tone of Kirshbaum's Montagnana cello (once owned by Piat) was a consistent delight.

Jerry's Girls/New York

Frank Lipsius

While one of Jerry Herman's (1974) and *The Grand Tour* (1979). Where the ideal revue is supposed to inspire the thought, "I didn't realise he wrote in any case who has no memorable tunes follow one another in exhilarating succession, this retrospective elicits only the qualm that the hits might have been fakes.

The show originated as a simple revue four years ago at a New York cabaret and then successfully toured America in large provincial houses with Carol Channing among the three leads in the all-female cast.

To some, the idea seems a way to revive Herman's best-known song, "Hello, Dolly!" in another setting, but the show, to its credit, treats the number self-consciously. First it is done by Dorothy Loudon as a cocktail pianist bored with yet another request for it followed by two adaptations of the song, one for a much-televised meat commercial ("Hello Deli") and the other from the 1964 presidential campaign, "Hello, Lyndon." In the finale of Act I it is belted out by the three leads, each of whom thinks of herself as the only Dolly, a sign of the awkwardness the show faces because of Herman's thin repertoire.

Before *La Cage* the composer had not had a Broadway hit in 17 years, and though his musicals include *Milk and Honey* (1961), *Eliza* (1964) and *Mame* (1966), the show necessarily includes songs from his flops, *Dear World* (1969), *Mack and Mabel*

(1974) and *The Grand Tour* (1979). Where the ideal revue is supposed to inspire the thought, "I didn't realise he wrote in any case who has no memorable tunes follow one another in exhilarating succession, this retrospective elicits only the qualm that the hits might have been fakes.

But as the opulent and ever-changing costumes by Florence Klotz emphasise, hiding flaws in the choreography and the flimsy from *La Cage*, which shows off a musical with more than one song and lots of tuneful personality, is almost depressing.

Aladdin/Beck, Hayes

Antony Thornecroft

There is no traditional pantomime on offer this season for the simple reason that by a traditional pantomime everyone means the pantomime of their own childhood, be it 20 or 50 years ago. In fact there is a constantly evolving vehicle for the presentation of some historic formats and story lines.

So the *Aladdin* at Hayes is what can best be described as a contemporary traditional, with enough of the familiar to reassure the adults, and TV stars to excite the kids. Hayes has a reputation for making an effort with its pantomime, and the suitability of its cast could hardly be improved on—they are mainly trouper boys who have achieved fame by being nice to children, plus the odd expert personality, such as Lorraine Chase whose legs play

Aladdin. All this talent is called upon to act at full throttle because the actual plot is dealt with in a rather perfunctory way, and a cost-cutting council in district has assured that there is not much "hooning" and "hacking about the sets." The script, too, seems to have been put together at the dress rehearsal—why will not the organisations that supply panto at Christmas put a few line comedy writers to pep up the

material? These quibbles apart this is a jolly good show, most remarkable for the way the three principals, Colin Baker (the Dr. Who character) and Derek Griffiths share top billing with

La Cage—complete for dominance of the stage. It can be irritating when stars try and score off each other rather than play to the audience, but the trio manage to share their enjoyment with us. First Baker, revelling in the freedom of panto, has the edge as he dives into the audience, he has battered with sweets and crisps; then Chase with her Cockney rhyming slang and "one of us" appeal takes the eye; but finally Derek Griffiths, as the odd, plump part of Abanazar, wins through.

He is as stropky with the band and the script as he is with Aladdin, but the enthusiasm with which he makes changes from hissing to cheering him near the end is the measure of his assurance in panto. No one really believes he has poisoned the rice, or that he is a car tycoon: indeed the lack of any frissons of terror or mystery is a minor disappointment; this really is panto as a succession of turns. Michael Sharvell-Martin is a fine masquerade writer to pep up the

Gurney—climbing the beanstalk to the Giant's castle. On such a repulsive stage, he/she should have climbed to the top and out of sight as a coup de theatre. Act 2, however, shows what can be done when the stage is put to full use. There is a huge electronically lighted and controlled dragon that occupies most of the stage. Towards the end Bobby Davro does his turn. He is a young and engaging comic and mimic who will go on developing. It is not enough, at present, to imitate the Prince of Wales simply by putting on a pair of large ears and emitting a low groan.

Davro has a remarkable hold over both the cast and the audience, which must be part of what pantomime is all about. The Orchard is a relatively new theatre whose only fault is that its interior might have been designed to go inside a hyper-modern airport.

Jack & the Beanstalk/Dartford

Malcolm Rutherford

"Why," asked my small daughter at the interval, "do they put in so much that they don't have to?" After an excessively long first act it seemed a hard question to answer, except to say "tradition."

Pantomimes are largely a series of disproportionate turns, loosely tied together by a familiar story. If you have a ballet school on your doorstep—like the Robin Hood and the Merry Men at Dartford—then it is all too much of a jumble for a logical child.

Another answer might be that they are under-rehearsed and that a separate rather camp pantomime is going on among the scenes as they try to get their act together. At Dartford Ronne Coyles, playing the Dame, kept collapsing into giggles for no apparent reason. Bobby Davro, as Simple Simon, seemed to be mouthing private jokes at him. The first act ends with Jack a splendidly attractive, leggy principal boy played by Caro

Arts Guide

Dec 27 - Jan 2

Music

NEW YORK
New York Philharmonic (Avery Fisher Hall): Klaus Tennstedt conducting. The Vining soprano: All-Wagner programme (Tue, Thur). Lincoln Center (874.2626).

WASHINGTON
A Night in Old Vienna (Concert Hall): Alexander Schneider & Friends continue a Washington New Year's Eve Tradition with music by Schubert, Mendelssohn and Viennese waltzes (Tue 8 pm). Kennedy Center (254.3776).

TOKYO
Beethoven's Choral Symphony No. 9, a Japanese end-of-year musical tradition. For weekend performances, see local English daily newspapers for details.
Stravinsky, Vienna New Year Concerts; another Japanese institution. For details, see local English press.

LONDON
The 19th Century performing Gilbert & Sullivan's *The Pirates of Penzance*. Barbican Hall (Mon). (623.8891).
London Symphony Orchestra New Year's Eve Concert. Barbican Hall (Tue, Wed). (623.8891).

AMSTERDAM
Nieuwe Kerk: New Year's candlelit concert with Max van Egmond, baritone; and Gustav Leonhardt and Bernard Winsemius, organ (Wed).
Rotterdam, De Doelen: Concert by the Rotterdam Opera Choir and soloists under Piet Struijk (Wed, Thur). Royal Hall, Munich: Baryton Trio. Haydn (Mon). (14.29.11).

VIENNA
Vienna Philharmonic Orchestra New Year Concert conducted by Lorin Maazel. Musikverein. (Wed, Sat).

HONG KONG
Hongkongan National Philharmonic Orchestra and Chinese Festival Chorus conducted by Kurt Raft with Jane Marsh, soprano; Diane Elias, alto; Josef Protschka, tenor; Hans Helm, bass. Musikverein. (Thur).

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Opera and Ballet

LONDON
Royal Festival Hall: The Festival Ballet performs their version of the Nutcracker matinee and evening from Friday onwards.
Sadler's Wells: Rosemary Ave. The Sadler's Wells Royal Ballet opens a season at the Wells on Tuesday with a good triple bill, repeated on Wednesday.

TOKYO
Min Tanaka (Butoh): One of Japan most interesting solo dancers. Plan B Performance Space, Nakano (Mon, Tue) followed by traditional Japanese new year celebrations to which the audience is invited (384.2031).

NEW YORK
New York City Ballet (NY State Theater): Lavish costumes by Karinska and scenery by Robert Tor-Argentine are featured in the annual Nutcracker performance, ending January 5. Lincoln Center (870.5570).

NETHERLANDS
Utrecht, Stadschouwburg: A new Netherlands Opera production of Turandot with Cristina Devietkom in the title role. Directed by Dieter Biller-Marcell, with the Netherlands Philharmonic and choir conducted by Christian Baden, and dancers from the National Ballet (Wed). (71.80.67).

WASHINGTON
Washington Opera (Tutwiler): A month-long supplementary Ken-

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Monday December 30 1985

Volcker's lone campaign

PAUL VOLCKER, chairman of the US Federal Reserve, finds himself beleaguered as the year ends. He has tried to use the Fed's powers to curb the excessive use of borrowing in financing corporate take-overs in the US. But his proposals have run into stiff opposition from the White House, the Justice Department, and the Securities and Exchange Commission. So the implementation of the Fed's new rules, which were to have come into effect on Wednesday, has been put off for a week while the Fed reconsiders them.

It is always extraordinarily difficult to curb a financial excess before the disaster, or the bail-out, occurs that proves it is indeed excessive. James Baker, the US Treasury Secretary, who opposes Mr Volcker's current initiative, would doubtless have opposed curbs on sovereign bank lending during the 1970s. "Let the market decide," he would have said. Today he knows that they decided wrong—and more important—that the full consequences of their error could not be safely experienced by the participants. So he has given us the Baker Plan.

Mr Volcker has perceived that leveraged takeovers are undermining the resilience of American corporate balance sheets. To some extent the effect is a direct one in that important target companies emerge with value and capital replaced by debt issued by their new owners. But there is an indirect effect that is just as important: American managers know that if they run their companies' affairs in a conservative way they will become vulnerable to raiders. They buy in their share capital and replace it with debt.

In trying to make this tendency, the Fed has devised rules which will hit only "shell companies" which issue "junk bonds" secured very largely against the value of shares they are bidding for. It proposes to apply to such transactions Fed margin requirements which, since the Great Crash, have prevented US investors from securing a return on shares which they are acquiring of more than 50 per cent of their worth.

This extremely selective approach will undoubtedly involve the Fed in some subjective judgments as to whether, in particular cases, this margin rule should apply. The Fed is already being accused of establishing itself as a Federal Take-

over Review Board. Ideally it would be better to devise a leveraging rule of universal application. But the Fed can scarcely be accused of seeking to undermine the perfectly valid role that takeovers and reverse takeovers have in the capitalist process. It is trying to confine its attentions to the extreme form of corporate raider.

It is hard to produce a watertight argument why the Fed is the right institution to take the lead in this matter, or why the margin rule should be bent to a new task in this way. But the Fed does have an understandable interest in the financial resilience of the US private sector. It is indeed hamstrung in its ability to control the growth of US borrowing through higher interest rates precisely because parts of the US financial system are already so over-exposed. This means that it must turn to more specific forms of intervention in the financial markets to affect behaviour at the margin.

Capitalist

In the UK, too, the Government is worried by the impact of highly leveraged takeovers, without any clear idea of whether, or by whom, they should be controlled. The controversial attempt by Elders IXL of Australia to buy Allied-Lyons using a large amount of bank finance has been referred to the Monopolies and Mergers Commission—not on the face of it, the appropriate body to study merger financing. But the analysis of an important financial precedent has to be carried out somewhere.

The Fed has made its move in a more rampantly capitalist environment, which the Commission does not share these worries and where Congress has been toying with them for months without coming up with legislative solutions. It may well be that the Fed has overreached itself and has ineptly prepared the political ground for its stance.

Whether this particular approach can be sustained or not, Mr Volcker is right to be concerned about this new fashion in the takeover game and right to be going for preventive medicine instead of post-mortem examinations. If the Treasury, the Justice Department and the SEC feel that his selective clampdown on junk bond takeovers is flawed, they should come forward with alternatives.

Men of tin, and men of straw

THE International Tin Council is driving its creditors close to despair. It is now more than two months since the council, which manages a price support pact on behalf of 22 countries, ran out of money owing hundreds of millions of pounds to banks and to brokers of the London Metal Exchange. Since then every proposed settlement has come from the creditors—not once has the council taken the initiative. Now it has taken a three-week Christmas holiday—from its last meeting on December 20 to the next on January 14, even though it had promised that it would meet on December 2 and stay in session until a decision was reached.

The delay should surely give the member governments enough time to work out how to start negotiations with the creditors. The latest plan, put forward during the legal debate, offers perhaps some hope of a way out of the impasse.

The idea, which is to be discussed informally by the ITC on January 7, seems at least to be realistic about the time-scale for running down the \$5,000 tonnes of stocks which the council has contracted to buy in a vain effort to hold up the price of the metal. This plan suggests a sharing of the losses—which could be £200m—over a three-year period.

But the banks and brokers can hardly be optimistic, for there is still strong disagreement among the governments which supported the tin council about whether they are now liable for its huge losses.

Only the UK, with its special interest in the health of the London Metal Exchange, has publicly committed itself to paying its share of the council's debts. Other consumer countries, notably West Germany, France and the Netherlands, have blocked attempts to begin negotiations with the creditors.

The producer countries, led by Malaysia, Thailand and Indonesia, have at least proposed a start to negotiations—but they reject the terms offered by the creditors as "unacceptable."

The majority view on the council is that members have no legal responsibility for the council's debts. The creditors are well aware that the issue might take years to settle if they were to apply to the courts. Unfortunately, time is not on

Unstable edifice

However, although the moral right is on the side of the creditors, it has to be said that many of the traders and the banks which supported the tin council pursued their business with great imprudence. They knew that the tin price was supported on a highly unstable edifice of stocks.

So there may be some rough justice in the creditors' offer to share the costs of a settlement. The council's share of the loss, split among 22 countries, could easily be met from government contingency funds.

A compromise, however muddy, seems now the best hope of restoring the market to normality. But above all, the governments involved must realise that failure to settle would set a dangerous precedent. If France, West Germany, and the Netherlands can walk away from their commercial obligations unscathed, might not Brazil, Mexico and Argentina be tempted to follow the example?

Achilles... they pass'd by me
As misers do by beggars—
neither gave to me
Good word nor look. What,
ere my deeds forgot?
Ulysses: Time hath, my lord, a
wallet at his back,
Wherein he puts alms for
oblivion,
A great-sized monster of in-
gratitudes...
To have done is to hang
Quite out of fashion, like a
rusty mail.
In monumental mockery.
(Shakespeare, Troilus and
Cressida, Act 3 Scene 3)

DES the decline—not yet the fall—of Mr Arthur Scargill have Greek, or Shakespearean, tragic status? It has some of the elements: the doomed attempt to overthrow the existing order, the fatal flaw, the humbling of pride, the devastation wreaked by one man's huge and vaulting ambition, not least on his followers.

And he is now quite out of fashion. The man who was once the beacon for the left, the role model for every Labour movement activist for the past decade and more, is now beyond the hard left, a political untouchable. His union is split: the Union of Democratic Mineworkers whose existence he still refuses to acknowledge as an established fact, can celebrate the New Year in the knowledge that it retains the initiative its leaders seized three months ago, still growing from a base of between 30,000 and 40,000 members in some of the most

Worst of all,
his own left
has turned on him

strategically important coalfields in the Midlands, with outshoots in the North East and Lancashire, even in Yorkshire. He has earned the dislike of the Labour Party leadership, and from its ranks, a palpable, almost physical, hatred. Neil Kinnock's speech to the Labour party conference in October, festered within him for a year, burst a boil of detestation and was received in rapture all the way through from soft left to the remnants of the party's old right. Kinnock had never taken to Scargill, his near-contemporary and fellow miner's son; the Welshman saw the Yorkshireman as a poseur, superficial, lacking in the depth he admired in other miners' leaders of his father's generation.

Michael Heseltine, the NUM president is now losing the allegiance of the left union leaders who worked hard to sustain him during the strike: as these men were already seeking to desert, the NUM president's position as sovereign government was weakened.

They pulled away from both Scargill and Scargillism. They feel,

in the words of one of them, that his flaw has been a failure of leadership precisely where he most asserted leadership: that to insist that the resolutions passed by his activists at conferences were the immutable tablets of union policy, to force the entire union to act upon these policies without apparent regard to the time or circumstances in which it did so, was a betrayal, not a fulfilment of trust. Conference hall rhetoric is one thing; action which commits people and resources is at least in part another.

Worst of all: his own left has now turned upon him, and its members are progressively tightening the control they wish to exercise over him. On the weekend of December 14 and 15, at the Conway Hotel in Birmingham, the NUM broad left—the grouping of leading left officials which has in the past four years enjoyed domination of the union—met for the first time since January 1985. It was an extraordinary meeting.

Scargill, arriving late, opened the meeting by telling it that he had been closed since the strike by the actions of the National Coal Board: all closures had been due to the workers refusing to resist them. The NUM, he said, was no threat to the NUM: it was a "nonsense" union, not recognised by the Mineworkers' International Federation (from which it had withdrawn the NUM).

He was instantly opposed by Mr Sammy Thompson, the Yorkshire area vice president and a recently elected member of the national executive committee. I don't know what world you're living in, said Thompson, but it ain't the world I'm living in. Backed by Mr Ken Homer, the Yorkshire area financial secretary, and others from that coalfield, Thompson revealed a particular grudge against his president: that he had backed a new, ultra-left, "rank-and-file" miners' group in Barnsley hostile to the Yorkshire area leadership, now publishing its own newspaper and responsible, according to its Yorkshireman, for fighting breaking over the conduct of the recent ballot on political funds. Scargill, he said, had spoken on the group's platform and was suspected of assisting in its formation.

Scargill's call for resistance to the NUM's ultra-left, in short, was that the NUM president was organising an alternative left in Yorkshire.

To Scargill's call for resistance to the NUM's ultra-left, in short, was that the NUM president was organising an alternative left in Yorkshire.

By John Lloyd, Industrial Editor



Hugh Routledge

It was a threat with more than a touch of theatre, but one which reflected the deep hostility which has grown between the South Wales and the national leadership during and especially since the strike.

Scargill was dismayed and wounded by this; but there is no sign he has changed his stance. He remains a believer in strike action against the board to stop pit closures, and has told the Birmingham and other meetings of left activists he believes he will get it. He has not changed and will not change for him, now and always, the greatest treachery is compromise, even with reality.

Because of that, the NUM left—that body of men who have exercised such a profound influence over our national life as miners—has been divided, and the NUM, after 20 years—have come to a desperate pass. Tasting in their mouths the ashes of defeat, their enemies without having proved astonishingly firm of purpose, they have of necessity turned in on themselves, and most of all upon their leader.

They have, most of them, neither good word nor look for him: the man who commanded almost a monopoly of the membership votes a mere four years ago when elected president, put there as the miners' armour against Government and board in hardening times, now hangs, indeed, a target for mockery.

But the largest question—*is this a uniquely reviled individual should now occupy the pillory to which he has been consigned by his own comrades? Most of any view would dismiss the question as implying sympathy for a man now seen as a devil to whom no quarter should be given because he never would give as to his burgeoning list of enemies. But the question goes deeper than that; it touches the very nature of the British labour movement in our times.*

For the past two decades, the unions have maintained a useful ambiguity in their constitutional position. Growing in social influence, in militancy,

in numbers, in financial resources through the 1960s and 1970s, they were by the end of that latter decade commonly seen to be the most alarming force in society, one which had to be constrained by law. The attempts by the Wilson government of 1966-70 and the Heath government of 1970-74 were held to fail: the latter most of all because of the actions of the NUM, led by a reluctant militant (Gormley) but powered by a resurgent left whose clearest image was the young Arthur Scargill and his creation of the potent myth of class solidarity and working class power as the Battle of Saltley Gates.

For the remainder of the 1970s, the common perception was that nothing the government could do would ultimately withstand the power of a union with the giant's strength of the NUM. This was not just the view of the press, but of the eyes of the left. Lords McCarthy and Wedderburn foremost among them—but also, effectively of the right. A committee chaired by Lord Carrington, set up by the new leader of the Conservative Party to inquire into the cause of the 1974 debacle, reported to Mrs Thatcher that when push turned to shove, union reform was "almost inconceivable to someone like myself who did actually see the passage of the Industrial Relations Act and all that happened subsequently, to recognise the difference that there was between '79 and the present day, where the mood of the country had changed. The union leaders had greatly exceeded their authority in the eyes of the country generally, but also of their own members, and therefore the mood was right for rather more legislation and after all quite a lot more union bashing than I ever thought would be justified or politically acceptable."

Most trade union leaders were certainly, to some extent, warring as Prior: they had, after all, in adopting the April 1982 "Wembley Principles," moved with virtual unanimity to a position of at least potential rebellion against those laws passed by an elected government which most nearly affected them. In the Wembley arena, none was more vociferous, less inhibited, than Arthur Scargill, the president of the NUM. "We must decide," he told the ranks of union executives, "that in the final analysis, if any union or trade unionist is attacked by the provisions of this (1980 Employment) Act or this (1982 Employment) Bill, then each and every

Union leaders
caught in
a time warp

may say, quietly during the strike and loudly after it, that he was an ungovernable madman, he and he alone made their words flesh. Scargill has been accused by many who deal with him of dishonesty, manipulation and trickery; but at root he committed the fundamental, probably unforgivable honesty: he acted as though the movement meant what it said. Well, the can has been tied to his tail now, and he may have to clank it behind him through the years. He may or may not last as President, unlike Shakespeare's Achilles, he is unlikely to stage a comeback through finding his enemy (Hector, in Scargill's) unarmed. But the fault does not lie only with him, or in the NUM executive which sanctioned all he did. The Labour movement, now emerging from a 20-year embrace with near-syncretism in which its adherence to the strict rules of a parliamentary democracy was kept an open question, must if it is to understand itself, understand Scargill as more than just a driven, demagogic energetic individual—but as its own creation. To offer him aims for oblivion is the easy way out.

Rescuers collide at Westland

So many rescues are now associated with the threatened collapse of Westland that a whole new squadron of Sea Kings may yet be required to ferry the victims to shore.

Most recently, Gordon Reese, former media adviser to Mrs Thatcher, has been retained by Sikorsky-Fiat deal, devotees of the rescuee, to help interpret the political significance of this one. But the call to Reese is a tribute not only to the determination and guile of Michael Heseltine, formidable though this has proved, it can be traced as well to the skills employed by fast-rising City star David Horne.

Horne is the bluff, school-masterly figure who is managing director of Lloyds Merchant Bank, advisers to the five-strong European aerospace consortium bidding against Sikorsky and Westland. As a former man, he has so far managed to juggle the interests of the British, French, Italian and West German helicopter companies amid ferocious political in-fighting in Whitehall. And he only speaks one language—English.

But Horne can be tough. When Westland's board sent out a circular recommending the Sikorsky-Fiat proposals just 24 hours after the Europeans had put in their own offer, Horne's was the man who interpreted the political significance of this one. But the call to Reese is a tribute not only to the determination and guile of Michael Heseltine, formidable though this has proved, it can be traced as well to the skills employed by fast-rising City star David Horne.

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"Still—I suppose it's good practice for the Westland shareholders' meeting."

Men and Matters

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The merchant bank is anxious to establish its name and reputation. But the LBI connection still has its uses. The original contract to advise the Europeans came in late October through LBI's office in Munich where Messerschmitt-Boelkow-Blohm the German member of the consortium is based.

For Reese, too, the outcome is important. If the ex-aidé can rescue the Sikorsky rescue, heads in more places than one are likely to nod in approval.

Black look

If the Daily Telegraph ever wants to put its new proprietor on permanent display, the Canadian Opera Company in Toronto may have just the thing for it.

Among the items on offer for the company's fund-raising auction is a 4 ft portrait of Count Black, posing in the full-dress uniform of an early 19th-century Marshal of France.

Known as an ardent admirer of Napoleon Bonaparte and reputed to play war games in the basement of his Toronto mansion, Black is shown in the portrait, youthfully resplendent in sash and decorations. To complete the Napoleon look-

alike, his right hand is tucked into his waistcoat.

According to publicity material for the auction, the painting (donated anonymously) "is perhaps the most definitive portrait of Count Black ever to reach the market, and accurately expresses the greatness of this distinguished financier, philanthropist and man of letters."

As if to make sure that nobody doubts this latter-day Canadian Napoleon with the original, the background of the portrait inconspicuously features Toronto's CN Tower, the structure which dominates the city skyline.

Small change

Great Universal Stores, the slumbering giant of British retailing, which disappointed the City recently with lower than expected results, is bringing in two new directors to help polish up its image for the 1990s.

In come William Hender, aged 55, and 69-year-old Stanley Peacock; out go John Cohen and Sydney Reitz, who have reached retirement age.

But the wind of change is as yet a breeze. Great Universal—whose name suggests a more ambitious version of the old Corner and Colonial Stores—has been governed for some years by an avuncular politeness under the co-chairmanship of 88-year-old Sir Isaac Wolfson and his son, Lord Wolfson, and there are no signs thus far of a Corbush-like purge of senior figures.

In fact, Hender and Peacock have each served long apprenticeships. They have worked for GUS for 27 and 35 years respectively and were already associate directors. Moreover, although striplings in GUS terms, they are not the youngest board members: that honour goes to Eric Barnes, a mere 52.

More space

Europeans who hanker after a spell outside the atmosphere should start polishing their letters of application.

Requests for details of job prospects should be sent, in the first instance, to the 11-nation European Space Agency, based in Paris, which co-ordinates Western Europe's extraterrestrial activities.

The agency is preparing plans to increase its squad of astronauts from three to about a dozen. The newcomers will join the Marbold of Germany and Wubbo Ockels of Holland, each of whom has flown on US space shuttle flights, and Switzerland's Claude Nicollier, who is still kicking his heels in earth-bound training centres awaiting his first prolonged encounter with weightlessness.

ESA intends to recruit the new astronauts in about a year. The agency will be under pressure to ensure that the new group contains at least one person from each member state. Members of the team will leave the earth on flights of up to three months at a time, on board the international space station which the US, Europe, Japan and Canada are planning to build by 1994.

The plans may give Europe a chance to ensure that space-farers come from a wider range of backgrounds than hitherto. Most of the 190-odd people to have zoomed into orbit have been either military officers or scientists.

Moving lines

Notice outside a sports shop in Avonmore: "Now is the discount of our winter tents."

Observer

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IF ALL goes well, five or maybe six trucks loaded with EEC documents will arrive in Lisbon from Luxembourg by Thursday, the first working day of the new 12-member Common Market.

A hangar has been reserved at the airport to house the bundles of papers. Hastily translated into Portuguese, they contain all the EEC legislation that becomes national law in Spain and Portugal on January 1. They then have to be rushed out to government departments and to court-houses, which cannot be expected to rely on texts in one of the eight languages of the enlarged Community.

Although both new members spent the best part of six years negotiating their entry, mapping out the steps of transitional arrangements lasting into the mid-1990s, and taking care to avoid the pitfalls of the two previous enlargements, they have left a lot to the last minute. This is more obviously the case in Portugal, less efficient, dynamic or prepared than its big neighbour, and handicapped by just having changed government, but it is also true in Spain.

Since both are introducing value-added tax to coincide with entry—in Portugal's case with a three-year running-in period before the tax becomes fully compatible with the EEC's—the opening months can be expected to bring chaos in business as well as in the administration.

Until mid-year the issue in Spain and Portugal was whether or not they would succeed in joining the initial stage of entry might entail.

It is perhaps hard for the British reader, 12 years on, to appreciate the political enthusiasm that built up for the Common Market, particularly in Spain. Only towards the end of negotiations did the practical and economic implications begin to loom large.

Despite the relative thoroughness of these negotiations, entry looks like being a bumpy ride. For one thing, neither country's Civil Service is as ready as it might be. In Spain, ministries' EEC information papers and questionnaires have been piling up, to be distributed almost at random. Spanish-language translators in Brussels have been devoting most of their time to revising translations done in Madrid by people who are not conversant with Community jargon.

A rigid bureaucracy has to take on a heavy workload of procedural changes from day one of entry. In Spain, nobody knows quite how the work of handling firms and other firms from Brussels will be delegated. The country's semi-federal system of autonomous regions is still new, the stones

As the deadline for EEC entry approaches...

Spain and Portugal leap into the unknown

By David White in Madrid

of the building not settled; administrative problems are overlaid with political implications.

In Portugal, where administration is notoriously cumbersome and old-fashioned, changes have been left until late in the day. So have such basic tasks as staffing the country's permanent representation in Brussels. For the past six months, during the demise of Mr Mario Soares's Socialist coalition and its replacement by a Social Democratic minority government, decision-making has been virtually at a standstill. Portugal's confused political scene will not become clearer, if at all, until after presidential elections, the first round of which takes place in January.

Making a success of entry is a task on which the Spanish are also finding it difficult to concentrate, with Mr Felipe Gonzalez's Socialist administration tied up in its promise to hold a referendum in the spring on whether Spain should stay in NATO. This and subsequent elections will take up political energies for a good part of the year.

There is a risk that entry will, besides presenting industry with a daunting new challenge, prove to be a disappointment in public opinion terms. At the outset, there will be little to show for it, except possibly for Dutch tulips appearing in Barcelona, or French fruit reaching the shops in Oporto. The effects of EEC assistance will begin to show later on in the more backward regions—especially in Portugal, which is counting on

Community funds for rural roads and sanitation. The consumer will be better protected and informed, and progressively better supplied, but at what cost?

The looming start-up of VAT is causing some panic among both small businesses and consumers. Inflationary expectations have prompted a spurt of "buy before VAT" purchases. Both governments aim to bring their inflation rates—now around 8 per cent in Spain, and twice that rate in Portugal—down to EEC average levels in a few years, and are counting on VAT adding no more than one to two points to next year's index. This would mean that in Spain the inflation rate would rise fractionally, if at all, and in Portugal it would continue dropping.

This hope is based, however, on the assumption that those prices which should logically go down because of the changeover will actually do so. The Madrid authorities have taken advantage of the oil trend to cut petrol prices for the first time in Spanish history, and plan to cut telephone rates to get the message across. Nevertheless, inflation risks are the first impact most Spaniards and Portuguese feel.

While the official outlook from Madrid and Lisbon is optimistic, in terms of increased economic growth, the fact is that nobody really knows what membership will bring. For Mr Gonzalez, entry is a political asset, which he will be anxious to use through the referendum and election period.



Felipe Gonzalez of Spain (left) and Antonio Ramalho Eanes of Portugal

He is playing a strongly European card, backing the principle of voting by majority in the Community and siding with its staunchest open-marketters, even though many consider Spain to be one of the countries with most reasons for hesitating about a free European market.

Spain maintains a remarkable political consensus on the EEC, if not on the terms, at least on the principle that there was no alternative route for the country to take. The Portuguese, with memories of their African empire and its captive markets only a decade away, are less convinced. The still quite powerful Portuguese Communists are ideologically anti-EEC (the kind of change they thought was coming out of the 1974 revolution was not one that would have attached Portugal to Western Europe) and they think the economy is too weak anyway to take on EEC competition. In this conclusion they are joined by the more timid sectors of business.

Portugal, like Spain, is used to dealing with the EEC—both new members have had preferential trade agreements with the Community since the early 1970s—but it is not used to dealing with its neighbour. This is going to be the biggest change, both economic and psychological, for the Portuguese. Last year Spain took only 4 per cent of their exports and supplied 7 per cent of their imports. In 10 or 15 years they may well be doing the bulk of their trade with the Spanish.

They make a curious pair of countries. The Portuguese

maintain a distrust and often an active dislike of the Spanish which closely resembles the feelings of the latter towards the French. The Spanish often forget Portugal exists.

Their modern history, however, has followed uncannily similar paths. Emerging from long dictatorships that persisted into the mid-1970s, both achieved peaceful transitions to solid parliamentary systems, but lost time adapting their economies to post-oil-crisis realities. Recent socialist governments in both countries ditched dogma to enforce restrictive economic policies. The result, as both join the EEC, is that they have healthy external balances—in Spain, a current account surplus since last year, in Portugal a small deficit—and enough reserves to cushion an upset in trade as a result of EEC imports.

But in both old habits die hard. Industrialists show symptoms of helplessness at the prospect of losing state protection, and trade unions balk at any thought of losing the worker's privilege of that of being safe in the job.

Entry will be gradual, and terms of adapting agricultural prices (Portugal's because of its support system, actually have to come down in many cases) will not start until the new agricultural year in March.

However, competition both from the EEC and from third countries will be felt from the first year. Spanish producers fear a sharp immediate loss in competitiveness because of VAT and the simultaneous loss

of the tax relief they have enjoyed up to now on exports. Three years into its seven-year transition for industrial goods, Spain will have lost more than half its tariff protection against EEC products, currently around 10 per cent. Manufacturers, which grew up safely fenced around by tariffs, now feel vulnerable for the lack of non-tariff barriers to match those applied by other EEC countries.

In Portugal, tariff protection is already minimal for most products, and will be gone in three years.

Both countries already send half or more of their exports to the EEC—more than some current members to other EEC countries—and rely on the EEC as the source of most of their tourist income and emigrants' remittances. The bigger growth after entry will inevitably be in imports.

The loudest voices among Iberian businessmen tend to be the defeatists. However, prophecies of disaster also greeted Spain's two previous openings to the outside world—in 1959 and 1970. In the event most sectors did well from the change.

In any case, if Greece's experience in the EEC has produced a lesson for the new entrants, it is that there are always ways of putting off the less palatable aspects of integration. Since signing their accession treaties in June, the Spanish and Portuguese have realised that the bargaining is not over—that it is only just beginning.

Lombard Towards a Bigger Bang

By John Plender

EVOCATIVE it may be, but as a description of the likely consequences of the coming upheaval in the City of London the phrase Brave New World is surely a misnomer. Deregulation on the Stock Exchange will take us back to the rough old world of 19th century dealing practice. The really brave new world is the one into which technology is driving the banking system.

And very nightmarish it looks, too, for just about everyone except the consumer—or so it would seem from a thought-provoking piece of futurology on payment systems by Mr Patrick Fraser, late of the Committee of London Clearing Banks. In essence, Mr Fraser expects the volatility that now plagues the wholesale money markets to spread into the retail market under the impetus of new technology, thereby depriving the banks of their stable core of personal deposits and turning all money into hot money.

The broad thesis runs like this. Sophisticated cash management facilities now available to corporate treasurers are bound ultimately to extend to much of the personal market, however slow the initial take-up. Instant money transfer services on home banking systems will allow individuals to switch money from one account to another, or between different institutions and countries, at the touch of a button.

Idle balances (and thus banking profits) will be cut down to size as everyone puts money to work. Much of the switching will take place automatically as computers shunt money between different parts of hybrid transaction and savings accounts.

While technology provides the means for people to respond rapidly to interest differentials, it is simultaneously loosening traditional loyalties. The widespread use of plastic cards, together with the centralising power of the computer, is putting a wedge between customer and bank. In due course volatility will threaten to become endemic in retail banking unless banks bring customers to the money down for fixed periods.

One well-understood implication for the clearing banks is that new competitors, whether retailers, stockbrokers or foreign banks, will no longer have to invest in branches to attract their customers. Equally important, both home banking and office banking weaken the banks' dominance of the payments system.

Cash management systems tend to be part of a package of services not exclusively to do with banking, or indeed financial services: the bankers' fear is that home banking, for example, could turn out to be what the entertainment industry gives away to win subscribers for cable TV.

The worry for central bankers concerns both monetary control and prudential supervision. Measuring and assessing bank—and non-bank—liquidity will become even harder. And, as with deregulation, the monetary impetus of technology on competition in banking is bound to be expansionary.

The problem is made still more acute by the ability of technology to slip over national boundaries. Interestingly, Nottingham Building Society's home banking operation already includes customers from Hong Kong.

Mr Fraser offers all the usual health warnings on timing. He also argues that the potential threat to the stability of the banks and to monetary control is so great that both the banks and the authorities will make sure that an extreme version of his not money scenario does not come about; but—alas—he offers no thoughts on how to do it.

This is a pity. For it is hard to see how central bankers will be able to control these increasingly volatile flows, handled increasingly by non-banks, without reintroducing draconian exchange controls and establishing a degree of co-ordination between domestic and international regulatory authorities that borders on the idealistic. But who knows, perhaps wisdom will dawn after the Big Bang.

Westland—make it European

From Mr J. Woodrow

Sir,—Whatever the merits of the two offers for Westland it is possible to argue that this country is sufficiently or over-dependent upon the US already.

The Trident project is a growing financial burden, and unpredictable in ultimate cost. When the US dollar falls, as it will do eventually, the proposed US connection for Westland may prove an added financial embarrassment.

The UK's primary interests are in the EEC and should be encouraged to grow closely allied to the European monetary system which will prove a more effective financial shield for employment prospects at Westland.

John Woodrow, Summersdale, Hurnby, N Yorks.

Management buyouts

From Mr H. Parker

Sir,—The report by Martin Dickson (December 18) on "the collapse of the management buyout bid for Molins" makes depressing reading. It reveals an attitude among institutional shareholders that I believe is out of date and out of step with the times.

There is no doubt of the need for major restructuring in some UK industries and within many UK industrial companies. One of the most positive ways

Letters to the Editor

to achieve such corporate restructuring is through management buyouts by which the buying managers are transformed from salaried employees into highly motivated owner/managers. There is general agreement that this country urgently needs a rekindling of the entrepreneurial spirit, and the resulting creation of new businesses and new jobs which will such a conspicuous feature of the current American scene. The "crushing by disident institutional shareholders" of the attempted Molins buyout hardly seems in keeping with that spirit.

Apparently these disident institutional shareholders felt that the 10 per cent premium above the current share price offered by the management was insufficient "given the company's growth potential under the widely admired managing director, Mr Christopher Ross." Elsewhere in the article it is reported that "Mr Ross was visibly upset by the outcome." I do not know Mr Ross or any of his buyout team, but it is my guess that they must not only be upset but also profoundly demotivated. Given Molins' declining profit trend in recent years and the uncertain growth prospects for the cigarette

industry they serve, can it really be in the shareholders' long-term interests to demotivate in this way the very managers on whom the company's future growth and share value depend?

This short-sighted attitude of the institutional shareholders is further reflected in the reported comment that they were concerned that "a successful Molins buyout team might float the company in a few years' time at a much higher share price and the existing shareholders would then have lost out." According to your article the successful refloating of the shareable parts of Stone-Platt is cited by some fund managers as an outrageous example of just such a successful buyout which they do not want to see repeated. Yet this is precisely the kind of shake-out and restructuring of moribund industries and companies that this country so badly needs.

23 Albemarle St, W1.

Goods in the shops

From Mr A. Harris

Sir,—Sir Jan Lewando

(December 19) speaks for the freedom, independence and integrity of the consumer and shopper. But is not the corporation to enjoy like freedoms?

There is no inherent contradiction, as Sir Jan Lewando knows from his personal experience and distinguished career, between managements as he puts it, imposing a "political decision" and the same managements producing excellent results. If the decision leads to damage to the company, its standing and the shareholders' returns, they have two options. They can either dismiss the management or get out. (Such options are incidentally not open to the majority of South Africans who face unique "injustices" merely because of the colour of their skins).

More sinister I believe is the implications of the intervention of a general secretary of the ITC in this matter. He is in a position to have sanctions applied to the non-complying firm. This could have far more damaging effects on the shareholders' interests.

The issue is not simply a matter of the multiple retailers merely getting on "with their job of trading commercially and unpolitically." The current large company share is one of social and community responsibility. For the major companies to take a position on South Africa that is not immediately commercial is in keeping with and appropriate to this new ethos.

Ansel Harris, 23 Ferncroft Ave, NW3.

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Ravenscraig's future without the Gartcosh strip mill

From Dr J. Bray, MP

Sir,—Most readers who have thought about it, like most people in Scotland, probably believe that British Steel Corporation's proposal to close Ravenscraig's cold strip mill at Gartcosh, if carried out, will be followed by the closure of Ravenscraig. The Government has undertaken to maintain Ravenscraig in operation for three years. But that is an empty electoral gesture if by closing Gartcosh, BSC has severely prejudiced the future viability of Ravenscraig.

BSC is undertaking no more than the minimum investment needed at Ravenscraig to maintain production for three years, while undertaking longer term investment at Port Talbot and Llanwern. Benefits from the acquisition of Alpias in capacity, both in terms of the strip products group, accrue to the products group. The realisation of those benefits would in no way be affected by the closure of Ravenscraig. In evidence to the Scottish Affairs select committee, the chief executive, Mr Scholey, put a question mark over the future of Ravenscraig's

other finishing mill, the Dalzell plate mill. Ravenscraig is therefore now being treated as the marginal integrated strip mill.

The bottleneck in steel production is already the finishing mills. Closing Gartcosh would tighten this bottleneck to the point where, however high the level of demand, Ravenscraig could then be closed without reducing the finished steel that BSC could produce.

It appears that BSC forecasts of demand for Gartcosh and Ravenscraig products could be met not only without Gartcosh, but also without Ravenscraig. With Gartcosh closed, there would be only small margins of finishing mill capacity left in BSC.

Even with Gartcosh, the finishing mills are already the bottleneck in meeting increased demand, but most of Ravenscraig output could go to BSC finishing mills. With the closure of Gartcosh, that bottleneck would be tightened to the point where, whatever the level of demand, there would not be the finishing mill capacity to take more than a small part of the output of Ravenscraig.

While Ravenscraig continues

there are operational advantages in giving it a reasonable share of the load, just as there have been with Gartcosh. But in considering closure, BSC considers overall viability, in the sense of whether profits are expected to be higher with a plant than without it. That of course has been the basis of the BSC proposal to close Gartcosh. With the large fixed costs of an integrated steel plant, Ravenscraig could scarcely be viable without Gartcosh at any level of demand.

The closure of Gartcosh does therefore severely prejudice the future viability of Ravenscraig. BSC has avoided repeated requests to set the effect of the closure of Gartcosh upon the future viability of Ravenscraig, in the context of strip product group strategy as a whole, where at other times it says it belongs. And Ministers have refused to get an independent assessment.

If there is an economic case for retaining Ravenscraig, there is certainly a case for retaining Gartcosh. Is there an economic case for retaining either? BSC claims its forecasts are optimistic and regarded as such by the European Commission. Yet in its Forecasting methods,

BSC has no means of making other than judgmental adjustments of the effect of a lower sterling Deutsche Mark exchange rate on the competitiveness of British steel. The EC steel task force did not consider the effect of any change in the sterling Deutsche Mark exchange rate.

I admit that talking to major steel consumers in the motor and other industries, I find much the same defeatism as I find in BSC about Britain ever recovering more of its share of manufacturing within Europe. Much of that defeatism comes from the Government, and industry has strong herd instincts. BSC puts the cost of keeping Gartcosh going at £11m per year, and the replacement cost of Gartcosh at perhaps £500m. The replacement cost of Ravenscraig would be over £20m. Is not £11m a small insurance premium to pay to preserve such large assets for a few years yet against the eventuality that British industry might recover never mind the Conservative party in Scotland?

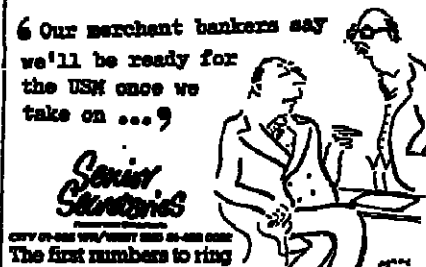
(Dr) Jeremy Bray, House of Commons, SW1

DOUGLAS
CAPABILITY IN
CONSTRUCTION

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday December 30 1985



INTERNATIONAL BONDS

Peak volume and innovation

THE INTERNATIONAL bond market has exceeded all but the wildest expectations in 1985, writes Maggie Urry in London. New issue volume and secondary market trading have been at peak levels.

It has also been a year of change, however, and many bankers doubt whether the market will ever be the same again. The competition among banks to do more business and the excessive number of houses in the field have had a severe effect on the market.

This month a deal appeared that could point to a new way of doing business in the Eurobond market. Shearson Lehman Brothers International launched a \$200m issue for the World Bank, acting as sole manager.

In recent years the accepted method of arranging new bond issues has been for the lead manager to buy the deal and then syndicate it, bringing in co-managers whose job is to place paper with investors.

But the competition for borrowers' business has persuaded houses to offer issues in order to win the bidding. As a result, co-managers are finding it harder to make money because tightly priced new issues often trade only just within their commissions.

That prompts them to dump the bonds with the bond brokers, virtually forcing the lead managers to buy them back to support the price. Book-runners often end up placing well over half an issue with investors themselves.

Co-managers can then find that any profits they do make are taken away by the lead manager charging "stabilisation" costs to other members of the syndicate. Wise syndicate managers have been particularly selective about the deals they have accepted this year; one had issue can wipe out the profits from many good ones.

Some lead managers have taught their syndicate members a lesson by making them buy back their dumped bonds at a higher price. Shearson showed that a deal can be far better controlled if no other

banks are in it. The lead manager runs the risk that the market will turn sour and leave it with the whole of the issue.

Traders are also concerned that there will not be an adequate secondary market in the paper. However, small co-management groups or even sole managers may be much more common in 1986.

Although the issuing houses may have made little money in 1985, it has been a good year for borrowers. In 1985, as in previous years, the bull market in the fixed-rate dollar sector allowed new issues to be launched on tight terms and still be bailed out by the market eventually.

One category of borrower which may not have it so good in 1986 is the US corporate. The abolition of withholding tax in 1984 first led to demands for higher relative yields from their bonds. The growing concern about the strength of these companies and lately the problems that Texaco has faced in the courts have been the final straw and in the coming year corporates may find it much more expensive to raise money in the Eurobond market.

The floating-rate note market has also changed as a result of the increasing competition among issuing houses. One banker said 1985 "was the year we stopped making money in floaters too". Investors' huge appetite for floater paper has encouraged syndicate managers to bid for deals on finer and finer terms, making older issues look expensive. Borrowers have taken advantage of the trend by redeeming old issues and launching new ones. Perhaps \$13bn worth of floater issues have been called this year compared with well under \$1bn in 1984. At the same time new-issue volume has risen sharply.

Deals have even come with coupon set below the London interbank bid rate (Libid) and some bankers now expect the traditional reference rate Libor to vanish in 1986. Fees have been pared to a minimum and issue prices set above par.

Fancier coupon-fixing formulae have been introduced. The year has seen a rash of mismatches that take

advantage of a rising yield curve. There was also the introduction of minimax issues - where a minimum and maximum level is set for the coupon. Capped floaters, where a maximum coupon is set, were invented too. These have a higher than usual interest rate set, something investors craved. The borrower ends up with cheap funds as it sells the cap.

Another significant move has been the increased use of bonds backed by mortgages, which therefore have a top grade credit rating. This looks set to be a growth area in 1986.

British banks have made good use of the floater market in 1985 by launching perpetual issues which rank under the Bank of England's rules for primary capital. The banks' desire to win business has caused increased ingenuity among syndicate managers and swap experts to create even cheaper borrowing costs for issuers through new types of structures.

Investors have been offered bonds with warrants, partly paid bonds, even partly paid zero-coupon bonds. Bonds have come with a currency play, or an interest-rate play, all intended to add that little bit of value to give borrowers better terms.

There have been periods when investors have set the pace. In February and again in the summer the dollar sector of the market suffered as buyers went on strike, overwhelmed by the sheer volume of new deals and worried by the downward turn in the dollar and uncertainties over US interest rates, economic growth and the budget deficit.

Other currency sectors have suffered similar investor strikes. The big banks in the D-Mark market called a three-week halt to new issues in February when market conditions deteriorated. The Australian and New Zealand dollar sectors, where new issues came thick and fast in the summer, were badly hit by investor apathy later in the year, forcing yields sharply higher and causing holders heavy losses.

Its long period of strength showed non-dollar based investors that they could no longer enjoy the double pleasure of a rising exchange rate and falling interest rates.

They have turned to other currencies. As well as the established sectors such as D-Marks, European currency units (Ecu), Swiss francs and sterling, newer ones joined the list. The Scandinavians, the Antipodeans and the other Europeans came in for more attention. The Euro-French franc bond market re-opened in April. The Eurolira market started in October. The Euroyen market opened to new types of issues. Borrowers have followed them.

Many of the currency sectors of the market have responded to liberalisation measures imposed or conceded by governments and central banks. The opening of the D-Mark market in May to new instruments and new banks was one of the significant events of 1985.

The introduction of floating-rate notes and zero-coupon bonds, and issues lead by foreign banks, has not only revolutionised business in Germany but has pointed the way ahead to many other countries. One of the most significant trends of 1985, which looks set to continue in 1986, has been the development of the international equity market. Bonds convertible into shares or with equity warrants have become more common and so has the use of Eurobond distribution techniques to syndicate international placings of shares.

As stock markets around the world have boomed companies have been able to issue shares to raise new money, usually a cheaper method than borrowing through the bond market. If these favourable conditions still prevail in the new year more companies will be tempted into the market.

Regulation will be a subject that crops up again in 1986 as the Financial Services Bill makes its way through Britain's Parliament. Great strides have been taken towards setting up a self-regulatory framework for the Eurobond market and further work must be done in 1986.

EURONOTES AND CREDITS

Securitisation makes its mark

IF ONE THING stands out about 1985 in the Eurocredit and Euronote market, it is that the shift towards securitisation of lending continued, writes Peter Montagu in London.

There seems to be little chance of getting away from the fact that the days of large-scale, straightforward syndicated lending are gone. More than that, the year saw a rapid process of evolution within the Eurocredit market as the arrangement of facilities increasingly gave way to the launch by top-rated borrowers of pure Euro-commercial paper programmes which did not require any formal support in the form of standby back-up credit.

There are good reasons why this trend should continue into 1986. First, the Eurocredit market has acquired some depth as an increasing amount of paper has actually been issued. That has given borrowers the confidence to cut their costs further by doing away with bank back-up credit and saving on the associated commitment fee.

Second, there has been a growing tendency for rates in the Eurocredit market and the US commercial paper market to converge. Often this has opened up opportunities for borrowers to raise funds more cheaply in Europe than in the US, particularly at the longer end of the commercial paper maturity spectrum.

That being so, there is clearly scope for more paper issues by US corporates seeking to diversify their funding outside Wall Street. US borrowers are already by far and away the largest national group of customers in the Eurocredit and Euro-commercial paper market.

Third, there is evidence that some borrowers at least have become disenchanted with the tender panel of distributing notes that normally forms part of a full facility.

This is not a universal experience. Mr Peter Engstrom, director of Sweden's National Debt Office, says, for example, that he is happy with results from the tender panel auctions of notes under its \$4bn facility.

For smaller and less frequent

ment of a sole dealer or a small group of dealers is now viewed as more efficient.

That has already seen some borrowers cancel existing note issuance facilities and replace them with pure commercial paper programmes. Nestlé, the Swiss food conglomerate, did just this in November when it appointed Swiss Bank Corporation as sole dealer in an unlimited programme of Euro-commercial paper and shortly afterwards cancelled a \$1bn facility arranged earlier.

As the new year begins there seems to be no sign of a let-up in the flow of such programmes, even though some bankers increasingly wonder how easy it would be to place Euro-commercial paper if short-term rates began to move steeply up.

One factor behind the market's success in 1985 has been that in a declining rate environment with a normal yield curve, dealers have been able to place paper with banks looking for speculative profits as rates dropped.

For the time being, however, there is no evidence of this happening and the assumption of most market participants is that the volume of Euro-commercial paper issues will continue to grow in 1986. That may be good news for the limited number of investment banks geared up to deal in such issues, but it spells further disappointments for those bankers who are still looking for a revival of old-fashioned syndicated lending.

One problem about the new style market is that statistics have begun to give conflicting signals which makes them hard to interpret. Figures produced by the banking magazine Euromoney do, however, give an indication of the speed with which the market has developed.

They show that the volume of Eurocredit facilities and Euro-commercial paper programmes in the first 11 months of 1985 was \$41.56bn compared with just \$17bn in the whole of 1984.

Talk to any banker in the syndicated loan market and he will also

tell you that business there has become flat whatever the figures say. The truth is that those borrowers which were once eager to raise money in the syndicated loan market are now turning their attention to floating-rate note issues in the bond markets, which they regard as cheaper.

When this trend started it was confined to the absolute top-rated borrowers such as Sweden, but it has spread down the credit risk ladder. Portugal, for example, considered itself too good a risk to waste time on syndicated loans. Algeria, which still raises some credits, launched a \$500m jumbo floating-rate note in May.

Other lesser-rated credits have simply dropped away altogether because they are being forced to reschedule their debts. Some bankers argue that this process has led to the decline in the syndicated loan market being overstated and certainly it may well be one reason why the varied statistics for the total volume of international bank credit business now disagree widely on total amounts. Some include reschedulings in the total; others do not.

Had the reschedulings not become necessary, debtors like Mexico, Brazil and Yugoslavia would have refinanced their debts normally in the syndicated loan market as they fell due. Rescheduling simply removes the voluntary aspect of this refinancing, but the end result is still a bank credit agreement.

Those who want to defend the relative position of bank lending vis-à-vis securities business can therefore argue with some logic that a high volume is still being done when the multi-billion rescheduling agreements of 1985 are taken into account.

So long as interest payments on rescheduled debt continue to flow, the high margins still generate earnings that can offset loss of income elsewhere where margins have now dropped.

The flaw in this argument is that rescheduling is hardly the stuff of

which a flourishing and competitive market in international credits is made. Although some bankers look forward to the day on which Latin American borrowers, once the mainstay of the Eurocredit market, return in force to raise money on a voluntary basis, the chances of this happening on a large scale in the short run look slim because the overhang of existing debt there is simply too large.

Here and there, however, isolated examples of such voluntary lending could still be expected to appear in 1986. Ecuador, which recently signed a \$5.6bn rescheduling agreement with its commercial banks, is now regarded as one of the region's stronger credits. Uruguay has been working on a \$45m co-financing deal with the World Bank which has brought in lenders that had no previous exposure to the country.

That left Eastern European borrowers among the most active in the syndicated loan market last year. According to Morgan Guaranty, the US bank, those countries nearly doubled their borrowing in the syndicated loan market in the first three quarters of 1985, taking a total of \$4.08bn compared with \$2.5bn in the same period of 1984.

Expectations are that several East European countries will continue to be active borrowers in 1986 as they raise funds to revitalise their economies. In that case they are likely to continue tapping the Eurocredit market.

Although Hungary has done one Eurocredit facility, most Comecon borrowers mistrust this market as they fear it leaves them vulnerable to an inability to sell their notes in the event of a sudden change in the political climate.

The bond market is not viewed as an option because most investors became reluctant to buy Comecon bonds in the wake of the debt crisis that hit Poland in 1981.

As one syndicated loan banker put it: "Comecon rode to the rescue of the syndicated loan market in 1985". It looks as though its help will be needed in 1986 as well.

This announcement appears as a matter of record only. The securities have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to U.S. persons as part of the distribution.

New Issue

19th December, 1985



Philip Morris Companies Inc.

U.S. \$300,000,000
9½ per cent. Notes due 1989
U.S. \$200,000,000
10 per cent. Notes due 1995

9½ per cent. Notes, Issue Price: 100% per cent.

10 per cent. Notes, Issue Price: 99½ per cent.

Union Bank of Switzerland (Securities) Limited
Banque Paribas Capital Markets Limited
Dresdner Bank Aktiengesellschaft
Swiss Bank Corporation International Limited
Algemene Bank Nederland N.V.
Banque Nationale de Paris
Citicorp Investment Bank Limited
Daiwa Europe Limited
EBC Amro Bank Limited
Lloyds Merchant Bank Limited
Orion Royal Bank Limited
BankAmerica Capital Markets Group
Barclays Merchant Bank Limited
Commerzbank Aktiengesellschaft
Deutsche Bank Capital Markets Limited
Generale Bank
Merrill Lynch Capital Markets
Salomon Brothers International Limited
Société Générale
Julius Baer International Limited
Banca della Svizzera Italiana
Handelsbank N.W. (Overseas) Limited
Banca del Gottardo
Bank Leu International Ltd
Swiss Volksbank

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New Issue

18th December, 1985

GENERAL ELECTRIC CREDIT CORPORATION

(Incorporated in the State of New York, U.S.A.)
The foregoing Corporation is an affiliate of General Electric Company, U.S.A.

U.S. \$250,000,000
9½% Series A Notes Due 1992
and
250,000 Warrants to Purchase
U.S. \$250,000,000
9½% Series B Notes Due 1992

Issue Price of 9½% Series A Notes Due 1992: 100%.

Issue Price of Warrants: U.S. \$15.50 per Warrant

Union Bank of Switzerland (Securities) Limited
Barclays Merchant Bank Limited
Algemene Bank Nederland N.V.
Crédit Commercial de France
Creditanstalt-Bankverein
Dresdner Bank Aktiengesellschaft
Gulf International Bank B.S.C. Capital Markets Group
Kuwait Investment Company (S.A.K.)
LTCB International Limited
Mitsui Finance International Ltd.
The Nikko Securities Co., (Europe) Ltd.
Nomura International Limited
Deutsche Bank Capital Markets Limited
IBJ International Limited
BankAmerica Capital Markets Group
Crédit Lyonnais
Daiwa Europe Limited
Generale Bank
Kuwait International Investment Co. s.a.k
Lloyds Merchant Bank Limited
Mitsubishi Trust and Banking Corporation (Europe) SA
Morgan Stanley International
Nippon Credit International (HK) Ltd.
Yamaichi International (Europe) Limited
Banca del Gottardo
Bank J. Vontobel & Co. AG
Bayerische Landesbank Girozentrale
Norddeutsche Landesbank Girozentrale
Swiss Volksbank

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

US MONEY AND CREDIT

Sparkling performance on Wall St. A year of curiously low activity

THE US CREDIT markets turned in a stellar performance in 1985 — and went on in style. The yield on the 30-year Treasury long bond now stands at a six-year low of 9.5 per cent compared to over 11.5 per cent 12 months ago.

For investors, corporate treasurers and Wall Street pundits alike, 1985 will be remembered as a year of surprises. They included financial failures, a faltering domestic economy, a switch in US foreign exchange policy, and the first hint of fiscal realism on Capitol Hill.

Underpinning the credit market rally — most obvious in the closing months of the year — was an accommodative Federal Reserve Board driven by the need to keep the US economic locomotive rolling into a fourth year.

In fact the Fed set the market tone from the outset. The year began on a high note after the Fed cut the discount rate to 8 per cent just days before Christmas 1984. In spite of high expectations the Fed failed to deliver a repeat performance this time around — but with such a move still widely expected, the omission did little to dampen festive spirits.

Early in 1985 President Ronald Reagan switched James Baker and Donald Regan, putting Baker into the Treasury Secretary's job in a move which has subsequently led to major changes in US economic and foreign exchange policies culminating in the New York Plaza Hotel G-5 meeting in mid-September.

In the process Treasury Secretary Baker reversed the long standing US policy of non-intervention in the foreign exchange markets, and together with the Fed and the world's central banks sent the dollar tumbling.

Despite the early fears that the dollar decline — the currency is now some 25 per cent lower against some currencies than its February peaks — would spark a bond sell-off by foreign investors, particularly the Japanese, it has not happened yet. In fact, according to Salomon Brothers figures, foreign investors purchased \$33bn of debt securities in 1985, and are expected to purchase a similar amount in 1986.

One factor explaining foreign investor appetite for dollar dominated securities is the continuing high level of real US interest rates. Despite the decline in the dollar — and the fact that six-month T-bill rates

have declined by almost 110 basis points in the last 12 months — the US money market rates are still attractive in real terms.

But other factors have also been at work. After struggling with taxes and the \$200bn budget deficit for most of the year Congress finally passed the so-called Gramm-Rudman balanced budget amendment early this month.

Though still shrouded in doubts, the amendment appears to promise progressively smaller deficits and a balanced budget by 1991. At any rate Congress's apparent determination

to come to grips with a deficit which — in spite of cuts — is still expected to generate a public sector borrowing requirement of \$180bn in calendar 1986, helped to spur the bond market rally, sending long yields crashing through the 10 per cent barrier in late November.

But before that the path was not all smooth. Interest rates backed up in early spring after Fed chairman Paul Volcker told Congress that the easing had ended. For once at least chairman Volcker's pronouncement was not the last word.

At the same time pressures in the US financial system continued to grab the headlines. First came the failure of a small Florida government bond dealer called ESM Government

Securities. Massive losses on re-purchase deals with ESM triggered a saving bank crisis in Ohio resulting in the first extended "bank holiday" since the depression in that state.

Then came other problems in the fringe government securities market — which have since led to new plans for market supervision — and problems at state insured thrifts in Maryland. Meanwhile, the farm bank sector began to reel under the weight of agricultural problems and the commercial banking system — though generally buttressed by tougher capital requirements and closer regula-

tion — showed the strains of a still patchy economic recovery. A post depression record number of over 110 commercial banks failed in 1985.

The Fed, apparently responding to these pressures, cut the discount rate in May to 7.50 per cent, and has maintained a relatively stable accommodative monetary policy ever since — as evidenced by the remarkably steady Fed funds rate.

But the relatively stable US short-term money market rates and the prime rate which currently stands at 9.5 per cent compared to 10.75 per cent a year ago, belie a more fundamental shift in market mood.

Borne out of the prospects for continued slow and steady non-inflationary economic growth, Congress's deficit cutting package and the Fed's monetary flexibility — in spite of the above-target M1 growth — the mood of credit market investors has grown increasingly more

bullish in recent months. As a result the Treasury yield curve has flattened dramatically to around 200 basis points.

Meanwhile the rally in the credit markets has helped to absorb a flood of new domestic corporate offerings.

Overall business borrowing in 1985 grew by an estimated 10.5 per cent or \$115.1bn, according to J. P. Morgan estimates — including a 14.5 per cent or \$80.8bn increase in corporate bonds and notes.

In part this surge in borrowing reflected a response to favourable credit market conditions, but it also reflected the continuing substitution of debt for equity in corporate America — a process hastened by the merger and leveraged buy-out wave, and the anti-takeover defences erected by some corporations.

This trend of rising debt-to-equity ratios has already attracted the attentions of the Fed and others who are concerned about the implications for corporate creditworthiness.

Indeed, as J. P. Morgan notes, the ascendancy of the junk bond market — bonds rated BA or less — is implicit in the market statistics which show what junk bond offerings accounted for almost 30 per cent of the total offering in 1985, almost triple the average before the current expansion.

These concerns are also apparent in actions of the credit rating agencies. Since the start of the current expansion, downgrades of non-financial corporations have exceeded upgrades by a record 185.

In the US economy itself most private sector economists are predicting that the Fed's current accommodative bias coupled with the lower dollar will result in a modest upturn in real GNP growth in 1986 to around 3.5 per cent on a fourth quarter to fourth quarter basis.

However, they also generally believe the dollar's decline could lead to a slight increase in inflation and in interest rates at some stage. And they also agree that several special uncertainties could have a negative impact on the performance of the US credit market in 1986.

Among these they cite the key "testing period" for Gramm-Rudman when the fiscal 1987 budget begins to take shape.

But the toughest task for individual investors and portfolio managers alike must be what to do for an encore after the sparkling performance in 1985.

Paul Taylor

UK GILTS

THE MOST striking thing about the gilt-edged market in 1985 was just how little it stirred.

The January sterling crisis, interest rates for a time at 14 per cent, the subsequent rebound in the pound's value, the suspension of broad money targets, and the abandonment of "overfunding" should have added up to an exciting year.

Instead, the market's volatility was at its lowest for more than a decade. Yields for key long-dated issues moved in a range of little more than 1 percentage point — between 10 and 11.1 per cent.

In contrast the yield on the US long bond fell by more than 2 points to stand at 9.5 per cent by the end of the year, reversing the gains that by the end of the year, the US market allowed at least some fall in short-term interest rates from the present 11 1/2 per cent.

The Treasury's decision to abandon "overfunding" through the gilt-edged market to make the growth rate of sterling M3 will significantly improve the supply prospects.

Brokers W. Greenwell, for example, estimates that the authorities' net gilt sales should average only £400m per month in the financial year starting in April, compared to the £650m average seen over the past five years.

Foreign buying of gilts — which emerged as a key factor in the market's rise in 1985 as overseas investors bought an estimated £2.75bn — could also continue to underpin the market as long as sterling holds steady.

Calculations by broker Wood Mackenzie show a yield of around 16.5 per cent from the London stock market, against an overall return of 11.4 per cent from high-coupon long gilts.

Rising yields on index-linked stocks left investors in that sector with a return of just 2.9 per cent, barely half the inflation rate over the year.

The prospects for 1986 do not look significantly more exciting. From an international perspective the omens for bond markets are encouraging. The recent Economic Outlook published by the Organisation for Economic Co-operation and Development (OECD) underlines the continuing process of disinflation expected in industrialised countries in 1986.

So far the Treasury has headed off a crisis by giving all the right signals — lower inflation will come before tax cuts, fiscal policy will remain prudent and monetary policy tight.

There remain considerable doubts, however, as to whether in the end Mr Lawson will be able to resist the political pressures for lower taxes.

The foreign exchange market's reaction to the OPEC meeting earlier this month demonstrated vividly just how vulnerable the pound remains to developments on the oil market. The idea that interest rates might actually have to rise no longer seemed quite so fanciful.

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foresees the possibility of a steep reduction in the level of world interest rates.

That expectation, already reflected by the rally in the US bond market, has been heightened by the recent progress towards reducing the Federal deficit, despite the uncertainties generated by the rapid growth of the US money supply.

In Europe, the hope is that the continuing weakness of the dollar will allow governments to ease their monetary policies without the threat of higher inflation.

There are also some positive signs on the domestic front. Britain's inflation rate is widely expected to be below 4 per cent by the middle of 1986, and not only below the target but also below the rate of the end of the year. That should allow at least some fall in short-term interest rates from the present 11 1/2 per cent.

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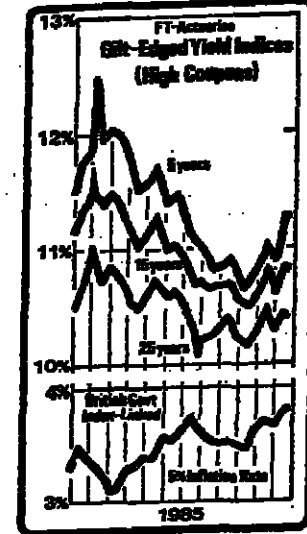
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Most independent forecasters therefore have Britain's inflation rate picking up again in the second half of the year, though the general presumption is that the Treasury will keep policy tight enough to keep it below 5 per cent.

On the monetary front there are further uncertainties. The authorities' explanation of the rapid growth rate of sterling M3 over recent months — an upward shift in the demand for money — has been widely accepted in the market.

There remain, however, lingering doubts as to whether a shock to the economy would translate this build-up of liquidity into a weakening pound or an inflationary surge in asset prices.

The danger was neatly summarised in the latest Quarterly Bulletin published by the Bank of England. At current prices and interest rates the liquidity is willingly held, but at lower rates it might not be.

Those factors, plus the political pressure expected to enter the market as the general election approaches, have led economists like Stephen Lewis of Phillips and Drew to forecast another pedestrian performance in the gilt-edged market.

"Although short-term rates are likely to ease slightly in line with US rates, longer-term inflation prospects will probably not be sufficiently favourable to justify a substantial fall in gilt yields," he comments.

But there is, of course, one respect in which excitement is guaranteed in 1986. But see the formal replacement of the present single capacity system of jobbers and brokers replaced by 25 (on present plans) primary dealers.

A forerunner of the more active and sophisticated trading this promises has already been seen in the expanding futures and options markets. And the barriers in the present market are likely to start crumbling well before the formal start-up date.

The timing of this injection of hundreds of millions of pounds of additional capital into the gilt-edged market, however, does not appear the most opportune. It will coincide after all with a shift in official funding to the equity market.

Philip Stephens

Swiss banks set up in Germany

BY JOHN DAVIES IN FRANKFURT

THE SWISS are moving in to West Germany with haste and ambition. In the past 12 months all three main Swiss banks have either bought established banks or set up their own operation in a determined "invasion" of their northern neighbour.

The latest move has come with the decision of Union Bank of Switzerland (UBS) to buy Deutsche Laenderbank, an institution rich in history and with a dazzling propensity to change its name.

Ironically, UBS is buying back a bank which it once owned. Deutsche Laenderbank passed into UBS's hands in 1967 but most and then of it was later taken over by Dresner Bank of West Germany, which now is returning it to the Swiss.

UBS, which has been carefully scouting around for months for a possible acquisition, is in fact following hard on the heels of its rivals, Credit Suisse and Swiss Bank Corporation (SBC).

Credit Suisse pounced on Germany just a year ago by negotiating to take over Gruntdig Bank, a private bank, associated with Mr. Max Gruntdig, the audio-video equipment pioneer. It followed this up with an even greater coup by gaining control of Effectance, a West German, internationally known private bank.

Since then, Credit Suisse has been busily bringing these operations together and has been recruiting staff from the banks in its West German counterparts.

SBC, meanwhile, has been going it alone, setting up its own German subsidiary from scratch. This operation, with starting-up capital of DM 100m (\$40m), has just begun business.

The Swiss have their eyes on Germany well before the Bundesbank, the central bank, gave the green light for various financial market liberalization measures earlier this year.

The Bundesbank has been keen to bolster Germany as a financial centre vis-à-vis such major magnets to international money as London, New York and Tokyo. For this reason, it decided to allow subsidiaries of foreign banks to lead-manage D-mark bond issues for foreign borrowers from last May and to permit such innovative financial instruments as zero coupon bonds and floating rate notes.

The Swiss, for their part, have recognised that Germany is simply too important to overlook and offers rich prospects. The Germans themselves are apt to see the Swiss moves less as a threat than as a demonstration of faith in West Germany's (and Frankfurt's) role as an international finance centre.

The Swiss aims in Germany are broad-ranging. Mr. Kurt Martin, the chief executive of SBC's Frankfurt subsidiary, says it intends to be a universal bank with a wide spectrum of services, including stock market business (though without small-scale retail banking).

SBC has indicated that it hopes fairly quickly to lead manage a foreign D-mark bond issue. With disarming frankness, Mr. Francis Christen, director-general of the Basel-based SBC, says: "We have come to Frankfurt to win additional business." SBC has not brought any "downside" to Frankfurt in the form of business transferred from its head office, he says.

But SBC stresses that it wants to co-operate with the local banks. In running its new issue business, says Mr. Martin, SBC will act "in co-operation with the German banks and not against them." This is also SBC's policy in London, he adds.

SBC executives are full of praise for local bankers for welcoming them with open arms in Frankfurt. "We have been helpful to the big German banks setting up in Switzerland, but even so, we never dared to hope that we would be met with support from so many quarters," says Mr. Martin.

In recent months there have been many rumours in stock market circles about how UBS might gain a foothold in Germany. Various private banks were the subject of speculation as takeover candidates, in addition to the sizable BMP Bank.

In taking over Deutsche Laenderbank, UBS is acquiring an institution with assets of more than DM 3bn.

Sulzer expects to climb out of the red

By John Wick in Zurich

SULZER BROTHERS, the Swiss engineering concern, expects to return to the black this year. Earlier the group had forecast "at least a balanced profit-and-loss account" for 1985.

During the first nine months of 1985, total new-order value amounted to Sfr 3.7bn (\$1.8bn), compared with Sfr 3.4bn for the corresponding period last year, with almost all divisions contributing to this improvement.

Sulzer also discloses a number of acquisitions including Plasmatechnik and MBR-Bioreactor in Switzerland, plus the American turbine engineering company, Hickham Industries.

For 1984 Sulzer reduced net losses from Sfr 102m to Sfr 18m, but passed its dividend for the second year running.

Otis bids for Saxby minority

By Our Financial Staff

OTIS ELEVATOR has made a FF 1.3m (\$175,000) bid for the shares it does not own in Saxby, a French manufacturer of fork-lift trucks.

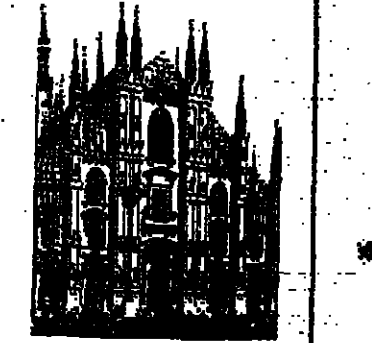
One part of the United Technologies group, US already controls 81.35 per cent of Saxby. It is offering FF 50 a share for the outstanding balance.

Trading in Saxby shares was suspended last August when Kaye, the UK handling equipment group, made a bid to take over Saxby's subsidiary Saxby Maintenance.

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Generale Bank	Generale Bank (Europe) Limited	Fuji International Finance Limited
Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft		Genossenschaftliche Zentralbank AG—Vienna
Gulf International Bank B.S.C.	Hambros Bank Limited	Goldman Sachs International Corp.
Hill Samuel & Co. Limited	IBJ International Limited	Hertsch & Cie
Kidder, Peabody International Limited	Kleinwort, Benson Limited	Istituto Bancario San Paolo di Torino
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)	UTCB International Limited	Kreditbank International Group
Kuwait Investment Company (S.A.K.)	Liechtensteinische Landesbank	Kuwait International Investment Co. s.a.k.
Lazard Frères et Cie	Merrill Lynch Capital Markets	Lazard Brothers & Co., Limited
Lombard Odier International Underwriters S.A.	Mitsui Trust Bank (Europe) S.A.	Lloyds Merchant Bank Limited
Mitsui Finance International Limited	Morgan Guaranty Ltd.	Mitsubishi Finance International Limited
Morgan Grenfell & Co. Limited	National Commercial Bank of Saudi Arabia	Samuel Montagu & Co. Limited
The National Bank of Kuwait S.A.K.	Nomura International Limited	Morgan Stanley International
The Nildco Securities Co., (Europe) Ltd	Österreichische Länderbank Aktiengesellschaft	Niederländische Middestandsbank nv
Orion Royal Bank Limited	Rabobank Nederland	Norddeutsche Landesbank Girozentrale
Privatbank & Verwaltungsgesellschaft	Rothschild Bank AG	Pictet International Ltd.
Salomon Brothers International Limited	Sarwa International Limited	N.M. Rothschild & Sons Limited
J. Henry Schroder Wagg & Co. Limited	Shearson Lehman Brothers International	Sarasin International Securities Limited
Sumitomo Finance International	Sumitoto Trust International Limited	Société Générale
Union Bank of Switzerland (Securities) Limited	United Overseas Bank, Geneva	Uniongen S.A., Geneva
Verwaltungs- und Privatbank Aktiengesellschaft	S.G. Warburg & Co. Ltd.	Verband Schweizerischer Kantonalbanken
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MILAN

UK COMPANY NEWS

RECENT ISSUES

Distillers' profit boost in Argyll rejection

BY MARK MEREDITH IN EDINBURGH

Distillers will today tell shareholders of a 30 per cent profit increase over the year from international whisky sales to back its rejection of the £15bn takeover bid from the Argyll group of Mr James Gulliver.

The defence document from Distillers will also point to a 2 per cent increase over the year in the company's share of the home whisky market.

Although the bid is expected to be given the go ahead by the Office of Fair Trading and not referred to the Monopolies and Mergers Commission, neither Distillers nor Argyll would comment yesterday.

Distillers' management have hoped for a referral, claiming that an Argyll takeover could harm the industry and this would not be in the public interest.

The Distillers document will respond to Argyll's criticism of Distillers' market performance and claim greatly improved profits internationally and better domestic sales volume.

Figures quoted by Distillers will show profits from international trading for the past year rose by 30 per cent to £227m compared with a 6 per cent increase by Seagrams to £176m, a 4 per cent increase by

BOARD MEETINGS

The following companies have notified the board of directors of the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Interim: Hiram Walker to £150m and a 24 per cent increase in profits from international Distillers and Vintners to £127m. Distillers' total group pre-tax profits advanced from £191.6m to £235.2m for the year ended March 31, 1985.

Shareholders will be told how Distillers have concentrated on improving its profits per case rather than aiming for volume sales.

Mr James Gulliver, chairman of Argyll, has said he would overhaul Distillers' international marketing with a much tighter hold on the activities of local distributors.

In the home market the defence document will show a 37 per cent increase in sales volume for the main Johnnie Walker Red Label between April 1985 and September 1985, a 22

per cent increase for Black Label, 23 per cent increase for White Horse and a 34 per cent increase for Dimple Haig—all Distillers whisky blends—as well as a 51 per cent rise for the company's single malt, Cardhu.

Mr Alastair Grant, manager director of Argyll, said yesterday that the main plank of Distillers' defence against its bid so far had been to provoke a referral to the Monopolies and Mergers Commission. Mr Gulliver is expected to call on the Office of Fair Trading today. The OFT will give its decision by January 7.

Distillers' desire to improve its image in the face of a bid from a company much smaller than itself will include a 15-minute video available to shareholders and featuring young members of senior management.

Phoenix Property in £0.6m purchase

Phoenix Property & Finance is buying Portcullis House in India Street, Glasgow, for £600,000 through a complicated transaction involving two other companies.

Phoenix will be paying for the acquisition with the issue of 1.2m ordinary shares. On Friday Phoenix shares closed 2p up at 57p.

The structure of the deal is that Phoenix buys a company called Fairplace for £600,000. Fairplace has no significant assets or liabilities, but has entered into an agreement to purchase Portcullis House as its sole asset.

The market value of Portcullis is £50m and the net value, after deducting a contingent liability to corporation tax and repaying bank borrowings is approximately £30,000.

Mr Michael Morris, one of the vendors of Fairplace, will be appointed a director of Phoenix.

Phoenix has also agreed the sale of the remaining part of its Montrose House property for £3.1m. Negotiations are also taking place to acquire the property trading activities of Mr. Darius Aspinall with a view to him becoming an executive director of Phoenix.

Chairman confident as RHM makes good start to year

ALTHOUGH battered by the transition to average exchange rates for the translation of overseas earnings, taxable profits of RHM have made a good start to the year.

The group's major investment projects at the Greenford, Crawley and Leighton Buzzard bread bakeries were completed by the summer and are now on stream.

Directors point out that this completes the redevelopment plan in the bakery sector which began four years ago.

They add that a "careful rationalisation programme has matched investment" and during 1984/85 nine old and inefficient bakeries were closed.

In the grocery division increased sales and continued attention to cost control and efficiency enabled it to achieve significantly higher profits.

The cereal division had an excellent year, directors say, its profits showing the combined benefits of a continuing flour mill redevelopment programme and the record 1984 UK wheat harvest.

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Asset Special reveals Guildhall deal details

DETAILS ARE revealed of the acquisition of Guildhall Investment Management by Asset Special Situations, the investment trust, which announced the deal on November 23.

Asset has reached conditional agreement to acquire Guildhall for 2.5m ordinary shares and £90,000 of convertible loan stock, convertible into a maximum of 900,000 ordinary shares.

Guildhall was formed by Mr Brian Banks, chief executive of the company—he is also a director of Asset—in conjunction with British Land.

At completion, 1.5m ordinary shares will be issued to a wholly-owned subsidiary of British Land, 750,000 ordinary and £75,000 of convertible loan stock to Mr Banks, and his family trust, and £15,000 of convertible loan stock to two senior Guildhall employees.

Holders will have the right to convert either loan stock in equal instalments on January 2 1987 and 1988 into 900,000 ordinary shares.

On Friday Asset shares closed 1p up at 78p.

Pre-tax profits of Guildhall amounted to £102,175 for the year ended March 31 1985 and directors are forecasting profits of not less than £170,000 for the year ended March 31 1986.

British Land, two of its subsidiaries and associated pension funds have agreed, conditionally on the acquisition being completed, to place 1.5m ordinary shares of Asset, which they already own, and 1.5m ordinary shares of a British Land subsidiary which will receive consideration for its holding in Guildhall.

BIDS AND DEALS IN BRIEF

MARSHALL'S UNIVERSAL, the Croydon-based distributor of vehicles, components and paper and board, has conditionally agreed to buy 49 per cent of Skelmersdale Packaging, maker of corrugated board and cases. The consideration will be an immediate cash payment of £980,000 with a further payment to take the total to four times pre-tax profits in the year to December 31 1985. There is an option to acquire the balance in 1986. In the year to the end of December 1984, Skelmersdale made adjusted taxable profits of £423,000 and at that date had net assets of £709,000.

BRITAK GROUP says agreement has been reached for the acquisition of Cytek (UK) and Milster Micro Computers. These will add two business centres to the existing

ing Britak business centres division and will provide an increase in turnover from the retailing of micro computers and software and the provision of associated maintenance services. The initial consideration for Cytek is to be satisfied by £50,000 cash on completion and a further payment equal to net assets as at completion will be satisfied by the issue and allotment of shares.

DELANEY GROUP announced on 4 that contracts had been exchanged for the sale of property in Bucks for a cash consideration of £205,000. The sale has become wholly unconditional and is to be completed by February 4 1986. In the chairman's statement which accompanied the interim results he referred to difficulties over output in July and August.

Following improved output in subsequent months, the board now expects better than anticipated results for the second half.

BURGESS PRODUCTS (HOLDINGS) has contracted to sell the businesses of two of its wholly owned subsidiaries, Burgess Products Company and Burgess Industries Silencing to Nelson Industries of Stoughton, Wisconsin, US, at a premium of £100,000 over 4 that contracts had been exchanged for the sale of property in Bucks for a cash consideration of £205,000. The sale has become wholly unconditional and is to be completed by February 4 1986. In the chairman's statement which accompanied the interim results he referred to difficulties over output in July and August.

ordinary shares to members of his family and his holding now stands at 6.4 per cent. Mrs M. A. Simpson purchased 30,000 ordinary shares and has increased her holding to 2.3 per cent.

J. W. Spear and Sons—Chairman has sold 10,000 beneficially ordinary shares and now holds 217,154 shares, plus 682,780 non-beneficial shares.

Mr. N. Openshaw, Director, has sold 20,000 shares.

Mr. R. H. Skyes, Director, has sold 10,000 shares.

Mr. J. R. Garlick, Director, has sold 10,000 shares.

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SHARE STAKES

CHANGES in company share stakes announced over the past week include:

J. Selousbury—director, Sir John Selousbury, has reduced his holding by 271,430 shares.

Ferranti—Dr A. A. Shepherd, director, purchased 73,000 shares at 48.7p and 25,000 at 51.6p. He then disposed of 100,000 at 137p.

Mr P. F. Dorey, director, acquired 18,154 shares increasing his holding to 23,224 shares.

Robert Moss—Mr G. E. C. Pearson, director, sold 10,000

ordinary shares.

Muntos Brothers—Mr D. J. Seblire, director, bought 50,000 ordinary shares.

Thermal Scientific—chairman Mr R. R. Skyes, disposed of 183,408 shares.

Telecomputing—the following sold shares: director Mr J. R. Garlick 20,000, director Mr B. Pantano 50,000 and Telecomputing Pension Fund 32,500 shares.

Consella Estate Agents—Mr J. Constantine has reduced his beneficial holding by 30,000

ordinary shares to members of his family and his holding now stands at 6.4 per cent. Mrs M. A. Simpson purchased 30,000 ordinary shares and has increased her holding to 2.3 per cent.

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The Kingdom of Belgium

Floating Rate Notes Due May 2005

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 8 1/2% for the Interest Determination Period 30th December, 1985 to 27th March, 1986. Interest payable on 28th February, 1986 will amount to U.S.\$5,253.04 per U.S.\$250,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
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Scandinavian Finance B.V.

(Incorporated in the Netherlands with limited liability)

£20,000,000
Sterling Floating Rate Notes 1990
Guaranteed on a subordinated basis by
Scandinavian Bank Limited
(Incorporated in Great Britain with limited liability)
For the three months
27th December, 1985 to 27th March, 1986

In accordance with the provisions of Notes, notice is hereby given that the rate of interest has been fixed at 12 1/2% per cent and that the interest payable on the relevant interest payment date, 27th March, 1986 against Coupon No. 23 will be £30.05.

Agent Bank:
Morgan Guaranty Trust Company
London

Copenhagen Handelsbank A/S

(Incorporated in the Kingdom of Denmark with limited liability)

U.S. \$100,000,000
Subordinated Floating Rate Notes Due 2000
In accordance with the provisions of the Notes notice is hereby given that for the six months interest period from 30th December, 1985 to 30th June, 1986 the Notes will carry an Interest Rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, 30th June, 1986 will amount to U.S. \$413.92 per U.S. \$100,000 Note and U.S. \$10,348.09 per U.S. \$250,000 Note.

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Over-the-Counter Market

Company	Price	Change	Gross Yield	P/E	Fully
4,008 A.A. Brit. Ind. Ord.	110	-	7.3	2.2	6.7
3,994 A.A. Brit. Ind. CULS	124	-	10.0	8.3	11.5
976 Airtronic Group	39	+1	4.0	2.4	21.1
52,534 Armitage and Rhodes	167	-	4.3	11.0	4.8
3,025 Bury Technologies	167	-	4.0	2.4	21.1
478 CCL Ordinary	136	-	12.0	8.6	3.4
1,213 CCL Type Conv. P.	97	-	10.7	11.8	5.9
6,988 Carborundum Ord.	116	-	4.8	4.2	6.7
4,621 Carborundum 7.5% Ph.	91	-	10.7	11.8	5.9
3,034 Daborn Services	57	-	7.0	12.5	9.8
2,356 George Blair	74	-	—	—	—
2,356 Ind. Precision Castings	68	+1	3.0	5.2	18.3
12,940 Iala Group	178	-	15.0	8.6	13.5
5,537 Jackson Group	114	+2	5.8	4.8	7.7
40,480 James Burroughs	232	-	15.0	8.1	9.2
3,253 James Burroughs Sperr.	95	-	12.5	13.6	8.0
1,632 John Howard and Co.	78	-	15.0	16.7	6.8
18,908 Lingsaphone Ord.	180	-	15.0	16.7	6.8
714 Minhouse Holding	576	-	6.5	1.2	25.1
1,200 Minhouse Holding	576	-	6.5	1.2	25.1
1,635 Northland Carlsberg	67	-	5.0	7.5	3.4
1,473 Trevian Holdings	32	-	4.3	1.3	18.5
6,437 Unilever Holdings	130	-	2.1	6.7	11.1
16,854 Water Alexander	130	-	6.8	7.4	9.0
4,888 W. S. Yeates	200	-	17.4	8.7	6.7

s = Suspended.

FINANCIAL TIMES STOCK INDICES

	Dec. 27	Dec. 28	Dec. 29	Dec. 30	Dec. 31	1985 High	1985 Low	Since Completion High	Since Completion Low
Government Secs.	85.00	82.93	82.94	82.95	82.95	84.57	78.08	127.4	49.18
Fixed Interest	86.99	86.96	86.96	86.75	86.73	90.56	82.17	150.4	50.55
Ordinary	1183.3	1116.8	1113.5	1108.6	1104.6	1146.9	911.0	1446.9	40.4
Gold Mines	239.8	243.0	244.8	244.4	245.4	250.1	235.9	734.7	43.8
FT Act All Share	676.10	675.30	675.30	670.98	670.98	687.66	601.88	702.06	61.92
FT 500	1298.9	1291.5	1288.6	1286.5	1283.7	1379.8	1455.5	1306.1	95.5

LADBROKE INDEX
1.125-1.129 (+7)
Based on FT Index
Tel: 01-427 4411

Wells Fargo & Company

U.S. \$150,000,000

Floating Rate Subordinated Notes due 1992

In accordance with the provisions of the

ET UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

making his son one of the three managers of Pirelli and Co, the holding company through which the Pirelli family and other shareholders control both Pirelli SPA and Societ  Internationale Pirelli Group. The Pirelli Group's turnover worldwide is estimated at about \$2.8bn.

Merrill builds up in Tokyo

ration and under the bankruptcy arrangements, Charter was returned to a profit on a continuing basis. The company's net earnings in the nine months to September of \$182m, compared with a net loss of \$678m in the first nine months of 1984, has also allowed a new capital issue of \$400m. The company's turnover in the nine months to September was \$2.2bn, against \$2.7bn in the corresponding period the previous year.

The insurance side has been sold off.

Mr Zechella, who had retired from Charter as an executive vice president before the bankruptcy filing, agreed, on its taking place, to return temporarily as a president and chief executive.

By Tokyo
By Terry Dodsworth in New York

MERRILL LYNCH, the largest U.S. brokerage and investment bank, has announced the importance of its recent breakthrough in the Japanese market by appointing Mr. John Williams, its senior equity trading specialist, as president of the Japanese subsidiary.

"We assume its responsibilities as a full member of the Tokyo Stock Exchange, we intend to strengthen our equity transaction business in Japan, which is the second largest security market in the world," says Mr. William Schreyer, chairman of

membership of the Tokyo
Exchange in the new year
US group was widely att

Challenge first

TON Fletcher Challenge chairman, says the company had been interested in appointing a woman director for some time, but that there had been no opportunity to do so without appointing a sitting member. Mrs Faulter now replaces a retiring director. She was chosen because of her ability and experience, but her sex and age (40) are both bonuses for the company, Sir Ronald says.

Director of worldwide trading.

Combustion Engineering president on special projects.

Combustion Engineering says that the combination of the two business areas is aimed at what it estimates will be a \$50bn market for public sector projects and services over the next five years.

Reorganisation at Alfa-Laval

Four board appointments have been made by ALFA-LAVAL ENGINEERING, a new company being formed to consolidate worldwide Alfa-Laval group's industrial activities in the UK. The chairman is Mr Lars Halden, a deputy group managing director of Alfa-Laval AB. Managing director will be Mr Wilfred Jones who remains managing director of Alfa-Laval Co which, from January 1, becomes the holding company for the UK group. Also appointed to the board are Mr Ian Bryson, marketing director of Swedish firm Alfa-Walco, Mr John Engineering AE and Mr Frank White, head of marine and power engineering in the UK.

SERVICE. He will continue as full-time director, but gradually reduce his many responsibilities both in the UK and overseas prior to his retirement in 1987. He will be succeeded as deputy managing director by Mr Reggie Montclare who joined the service in 1977 and has been managing editor of the paper for three years. Mr Leslie D. C. Allen who was appointed a director in April 1984 will take over as managing editor.

★

Mr Preben Sundness has been appointed to the board of **LAWRENCE SIDDELEY POWER ENGINEERING** as finance direc-

★
Mr David Hubbard, has been appointed a member of the board of CROWN AGENTS for Overseas Governments and administrations and the Crown Agents holding and realisation board, from January 1. Mr Hubbard is assistant director of Powell & Croydon. Mr Alan Frood, the Crown Agents managing director, and Mr Kenneth Johnson have been reappointed to the board of Crown Agents until 1988.

★
Mr David Chellingworth has been appointed assistant director of finance at BRITISH GAS headquarters. He is currently chief accountant to the North Thames Gas Board and is a member of the Board of the Corporation. Dr Norman Ross has been appointed director of the Watson House Research Station in the research and development division of British Gas. He will take up his duties early in the New Year. Dr Ross is currently the chief co-

Mr. R. G. Potts has been appointed group sales director

Mr Derek Byrne has been appointed chief executive designate of the speciality products division of YORKSHIRE CHEMI-

THE STAMPON GROUP.

*
Mr T. E. Kerr has been appointed to the board of HUNTING ENGINEERING as a non-executive director. He is president of the Royal Aeronautical Society.
★

GUEST KEEN AND NETTLEBLADH has appointed Mr M. J. C. Lengris, Mr A. Daby, Mr B. D. Smith and Mr R. F. Jones as executive directors from January 1. All are currently corporate management directors.
★

NATIONAL AND PROVINCIAL has made the following executive changes from January 1. Mr Eric Smith is appointed general manager (marketing), Mr John Heath is marketing manager, Mr Peter Lancaster is appointed regional manager (personnel services), Mr David Smith is appointed manager (personnel services). Mr D. S. Duggan, managing director, is to retire at the end of the year.

He transferred to Selby years ago to create a manufacturing plant for the worldwide sale of leather and specialty chemicals. Mr. John Brown, who was chief executive officer of the company, resumes the role of group technical director, with the additional responsibility of advising on the integration of acquisitions within the group.

★

RELIANCE MUTUAL INSURANCE SOCIETY has appointed Mr. Robert Marr as its new director. He will retain his role of deputy actuary, with financial matters, the data processing department, and the society's main administrative departments.

★

WILLSTATE INSURANCE CO. made the following appointments: Mr. Peter J. Turner has been appointed a director while retaining his position of deputy general manager and company president. Mr. Cecil J. Hines is appointed assistant general manager for marketing and personal services. Mr. Robert Marr is appointed assistant general manager.

[illegible]

Financial Times Monday December 30 1991

[illegible]

INSURANCE, OVERSEAS & MONEY FUNDS

[illegible][illegible][illegible][illegible]

AMERICANS—Cont.[illegible][illegible][illegible][illegible][illegible]

BUILDING, TIMBER, ROADS									
July	AEC 500	224	11.11	11.9	2.2	7.0	8.0	Jan.	
Nov	American Can	222	30.9	17.25	2.3	4.7	13.1	July	
	Access Satellite Sp.	11	1.0	3.0	1.9	3.7	20.1	Dec	
For Amco Ind see Ind Amco Canco									
	Amcrete 10p.	36	0.1	0.1	—	0.8	—	Oct	
Jan	Autowares	11	9.12	4.0	2.1	4.8	11.9	July	
Aug	B&B Ind. 50p.	357	9.12	17.0	—	13.2	—	Oct	
Aug	Baggidge Brick	290	23.12	6.88	1	3.4	1	Jan	

BUILDING, TIMBER, ROADS—Cont. | **DRAPERY & STORES—Cont.**

Students	Rank	Place	Lat	Div	Chr	Yr
and						Br

[illegible]

Feb	Aug/Feb Feedback 10p	60	9.12	2.75	1.2	6.9
Feb	Sept/Ferranti 10p	144	9.12	11.56	4.2	15.20

[illegible]

Oct. Newmark (Louis)	265	2.9	13.0	2.0	7.0	11.0
October Northern Elec. Co.	145	15.7	41.2	7.8	1.2	15.4

APRIL		MAY		JUNE		JULY		AUGUST		SEPTEMBER		OCTOBER		NOVEMBER		DECEMBER	
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18
19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5
6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23
24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10
11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28
29	30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2
3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7
8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12
13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
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18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4
5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27
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2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6
7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
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17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3
4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8
9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26
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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18
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6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23
24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10
11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28
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16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2
3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7
8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
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10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27
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2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
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7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
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12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29
30	31	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3
4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8
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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18
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24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10
11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28
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16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2
3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7
8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12
13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
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5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27
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2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6
7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
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17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3
4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18
19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5
6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23
24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10
11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28
29	30	31	1	2	3	4	5										

Security Centre	124	122	123	34	26	7.4
Secur. Tag Sys	132	—	—	—	—	—
Secur. Tag Sys	148	28	127	34	33	17.7

[illegible]

Nov Wordplex 50p	60	14.10	1.8	9.5	4.3	2.6
Nov 10p	44	—	—	—	—	—

Engineering 1985-200	118	120	122	124	126	128	130	132	134	136	138	140	142	144	146	148	150	152	154	156	158	160	162	164	166	168	170	172	174	176	178	180	182	184	186	188	190	192	194	196	198	200	202	204	206	208	210	212	214	216	218	220	222	224	226	228	230	232	234	236	238	240	242	244	246	248	250	252	254	256	258	260	262	264	266	268	270	272	274	276	278	280	282	284	286	288	290	292	294	296	298	300	302	304	306	308	310	312	314	316	318	320	322	324	326	328	330	332	334	336	338	340	342	344	346	348	350	352	354	356	358	360	362	364	366	368	370	372	374	376	378	380	382	384	386	388	390	392	394	396	398	400	402	404	406	408	410	412	414	416	418	420	422	424	426	428	430	432	434	436	438	440	442	444	446	448	450	452	454	456	458	460	462	464	466	468	470	472	474	476	478	480	482	484	486	488	490	492	494	496	498	500	502	504	506	508	510	512	514	516	518	520	522	524	526	528	530	532	534	536	538	540	542	544	546	548	550	552	554	556	558	560	562	564	566	568	570	572	574	576	578	580	582	584	586	588	590	592	594	596	598	600	602	604	606	608	610	612	614	616	618	620	622	624	626	628	630	632	634	636	638	640	642	644	646	648	650	652	654	656	658	660	662	664	666	668	670	672	674	676	678	680	682	684	686	688	690	692	694	696	698	700	702	704	706	708	710	712	714	716	718	720	722	724	726	728	730	732	734	736	738	740	742	744	746	748	750	752	754	756	758	760	762	764	766	768	770	772	774	776	778	780	782	784	786	788	790	792	794	796	798	800	802	804	806	808	810	812	814	816	818	820	822	824	826	828	830	832	834	836	838	840	842	844	846	848	850	852	854	856	858	860	862	864	866	868	870	872	874	876	878	880	882	884	886	888	890	892	894	896	898	900	902	904	906	908	910	912	914	916	918	920	922	924	926	928	930	932	934	936	938	940	942	944	946	948	950	952	954	956	958	960	962	964	966	968	970	972	974	976	978	980	982	984	986	988	990	992	994	996	998	1000
Engineering 1985-200	118	120	122	124	126	128	130	132	134	136	138	140	142	144	146	148	150	152	154	156	158	160	162	164	166	168	170	172	174	176	178	180	182	184	186	188	190	192	194	196	198	200	202	204	206	208	210	212	214	216	218	220	222	224	226	228	230	232	234	236	238	240	242	244	246	248	250	252	254	256	258	260	262	264	266	268	270	272	274	276	278	280	282	284	286	288	290	292	294	296	298	300	302	304	306	308	310	312	314	316	318	320	322	324	326	328	330	332	334	336	338	340	342	344	346	348	350	352	354	356	358	360	362	364	366	368	370	372	374	376	378	380	382	384	386	388	390	392	394	396	398	400	402	404	406	408	410	412	414	416	418	420	422	424	426	428	430	432	434	436	438	440	442	444	446	448	450	452	454	456	458	460	462	464	466	468	470	472	474	476	478	480	482	484	486	488	490	492	494	496	498	500	502	504	506	508	510	512	514	516	518	520	522	524	526	528	530	532	534	536	538	540	542	544	546	548	550	552	554	556	558	560	562	564	566	568	570	572	574	576	578	580	582	584	586	588	590	592	594	596	598	600	602	604	606	608	610	612	614	616	618	620	622	624	626	628	630	632	634	636	638	640	642	644	646	648	650	652	654	656	658	660	662	664	666	668	670	672	674	676	678	680	682	684	686	688	690	692	694	696	698	700	702	704	706	708	710	712	714	716	718	720	722	724	726	728	730	732	734	736	738	740	742	744	746	748	750	752	754	756	758	760	762	764	766	768	770	772	774	776	778	780	782	784	786	788	790	792	794	796	798	800	802	804	806	808	810	812	814	816	818	820	822	824	826	828	830	832	834	836	838	840	842	844	846	848	850	852	854	856	858	860	862	864	866	868	870	872	874	876	878	880	882	884	886	888	890	892	894	896	898	900	902	904	906	908	910	912	914	916	918	920	922	924	926	928	930	932	934	936	938	940	942	944	946	948	950	952	954	956	958	960	962	964	966	968	970	972	974	976	978	980	982	984	986	988	990	992	994	996	998	1000
Engineering 1985-200	118	120	122	124	126	128	130	132	134	136	138	140	142	144	146	148	150	152	154	156	158	160	162	164	166	168	170	172	174	176	178	180	182	184	186	188	190	192	194	196	198	200	202	204	206	208	210	212	214	216	218	220	222	224	226	228	230	232	234	236	238	240	242	244	246	248	250	252	254	256	258	260	262	264	266	268	270	272	274	276	278	280	282	284	286	288	290	292	294	296	298	300	302	304	306	308	310	312	314	316	318	320	322	324	326	328	330	332	334	336	338	340	342	344	346	348	350	352	354	356	358	360	362	364	366	368	370	372	374	376	378	380	382	384	386	388	390	392	394	396	398	400	402	404	406	408	410	412	414	416	418	420	422	424	426	428	430	432	434	436	438	440	442	444	446	448	450	452	454	456	458	460	462	464	466	468	470	472	474	476	478	480	482	484	486	488	490	492	494	496	498	500	502	504	506	508	510	512	514	516	518	520	522	524	526	528	530	532	534	536	538	540	542	544	546	548	550	552	554	556	558	560	562	564	566	568	570	572	574	576	578	580	582	584	586	588	590	592	594	596	598	600	602	604	606	608	610	612	614	616	618	620	622	624	626	628	630	632	634	636	638	640	642	644	646	648	650	652	654	656	658	660	662	664	666	668	670	672	674	676	678	680	682	684	686	688	690	692	694	696	698	700	702	704	706	708	710	712	714	716	718	720	722	724	726	728	730	732	734	736	738	740	742	744	746	748	750	752	754	756	758	760	762	764	766	768	770	772	774	776	778	780	782	784	786	788	790	792	794	796	798	800	802	804	806	808	810	812	814	816	818	820	822	824	826	828	830	832	834	836	838	840	842	844	846	848	850	852	854	856	858	860	862	864	866	868	870	872	874	876	878	880	882	884	886	888	890	892	894	896	898	900	902	904	906	908	910	912	914	916	918	920	922	924	926	928	930	932	934	936	938	940	942	944	946	948	950	952	954	956	958	960	962	964	966	968	970	972	974	976	978	980	982	984	986	988	990	992	994	996	998	1000
Engineering 1985-200	118	120	122	124	126	128	130	132	134	136	138	140	142	144	146	148	150	152	154	156	158	160	162	164	166	168	170	172	174	176	178	180	182	184	186	188	190	192	194	196	198	200	202	204	206	208	210	212	214	216	218	220	222	224	226	228	230	232	234	236	238	240	242	244	246	248	250	252	254	256	258	260	262	264	266	268	270	272	274	276	278	280	282	284	286	288	290	292	294	296	298	300	302	304	306	308	310	312	314	316	318	320	322	324	326	328	330	332	334	336	338	340	342	344	346	348	350	352	354	356	358	360	362	364	366	368	370	372	374	376	378	380	382	384	386	388	390	392	394	396	398	400	402	404	406	408	410	412	414	416	418	420	422	424	426	428	430	432	434	436	438	440	442	444	446	448	450	452	454	456	458	460	462	464	466	468	470	472	474	476	478	480	482	484	486	488	490	492	494	496	498	500	502	504	506	508	510	512	514	516	518	520	522	524	526	528	530	532	534	536	538	540																																																																																																																																																																																																																																						

Dividends Paid	Stock	Debt	Lease	Net	Cap	Exp
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Stock	Price	1/4	1/2	3/4	1	1 1/4	1 1/2	1 3/4	2	2 1/4	2 1/2	2 3/4	3	3 1/4	3 1/2	3 3/4	4	4 1/4	4 1/2	4 3/4	5	5 1/4	5 1/2	5 3/4	6	6 1/4	6 1/2	6 3/4	7	7 1/4	7 1/2	7 3/4	8	8 1/4	8 1/2	8 3/4	9	9 1/4	9 1/2	9 3/4	10	10 1/4	10 1/2	10 3/4	11	11 1/4	11 1/2	11 3/4	12	12 1/4	12 1/2	12 3/4	13	13 1/4	13 1/2	13 3/4	14	14 1/4	14 1/2	14 3/4	15	15 1/4	15 1/2	15 3/4	16	16 1/4	16 1/2	16 3/4	17	17 1/4	17 1/2	17 3/4	18	18 1/4	18 1/2	18 3/4	19	19 1/4	19 1/2	19 3/4	20	20 1/4	20 1/2	20 3/4	21	21 1/4	21 1/2	21 3/4	22	22 1/4	22 1/2	22 3/4	23	23 1/4	23 1/2	23 3/4	24	24 1/4	24 1/2	24 3/4	25	25 1/4	25 1/2	25 3/4	26	26 1/4	26 1/2	26 3/4	27	27 1/4	27 1/2	27 3/4	28	28 1/4	28 1/2	28 3/4	29	29 1/4	29 1/2	29 3/4	30	30 1/4	30 1/2	30 3/4	31	31 1/4	31 1/2	31 3/4	32	32 1/4	32 1/2	32 3/4	33	33 1/4	33 1/2	33 3/4	34	34 1/4	34 1/2	34 3/4	35	35 1/4	35 1/2	35 3/4	36	36 1/4	36 1/2	36 3/4	37	37 1/4	37 1/2	37 3/4	38	38 1/4	38 1/2	38 3/4	39	39 1/4	39 1/2	39 3/4	40	40 1/4	40 1/2	40 3/4	41	41 1/4	41 1/2	41 3/4	42	42 1/4	42 1/2	42 3/4	43	43 1/4	43 1/2	43 3/4	44	44 1/4	44 1/2	44 3/4	45	45 1/4	45 1/2	45 3/4	46	46 1/4	46 1/2	46 3/4	47	47 1/4	47 1/2	47 3/4	48	48 1/4	48 1/2	48 3/4	49	49 1/4	49 1/2	49 3/4	50	50 1/4	50 1/2	50 3/4	51	51 1/4	51 1/2	51 3/4	52	52 1/4	52 1/2	52 3/4	53	53 1/4	53 1/2	53 3/4	54	54 1/4	54 1/2	54 3/4	55	55 1/4	55 1/2	55 3/4	56	56 1/4	56 1/2	56 3/4	57	57 1/4	57 1/2	57 3/4	58	58 1/4	58 1/2	58 3/4	59	59 1/4	59 1/2	59 3/4	60	60 1/4	60 1/2	60 3/4	61	61 1/4	61 1/2	61 3/4	62	62 1/4	62 1/2	62 3/4	63	63 1/4	63 1/2	63 3/4	64	64 1/4	64 1/2	64 3/4	65	65 1/4	65 1/2	65 3/4	66	66 1/4	66 1/2	66 3/4	67	67 1/4	67 1/2	67 3/4	68	68 1/4	68 1/2	68 3/4	69	69 1/4	69 1/2	69 3/4	70	70 1/4	70 1/2	70 3/4	71	71 1/4	71 1/2	71 3/4	72	72 1/4	72 1/2	72 3/4	73	73 1/4	73 1/2	73 3/4	74	74 1/4	74 1/2	74 3/4	75	75 1/4	75 1/2	75 3/4	76	76 1/4	76 1/2	76 3/4	77	77 1/4	77 1/2	77 3/4	78	78 1/4	78 1/2	78 3/4	79	79 1/4	79 1/2	79 3/4	80	80 1/4	80 1/2	80 3/4	81	81 1/4	81 1/2	81 3/4	82	82 1/4	82 1/2	82 3/4	83	83 1/4	83 1/2	83 3/4	84	84 1/4	84 1/2	84 3/4	85	85 1/4	85 1/2	85 3/4	86	86 1/4	86 1/2	86 3/4	87	87 1/4	87 1/2	87 3/4	88	88 1/4	88 1/2	88 3/4	89	89 1/4	89 1/2	89 3/4	90	90 1/4	90 1/2	90 3/4	91	91 1/4	91 1/2	91 3/4	92	92 1/4	92 1/2	92 3/4	93	93 1/4	93 1/2	93 3/4	94	94 1/4	94 1/2	94 3/4	95	95 1/4	95 1/2	95 3/4	96	96 1/4	96 1/2	96 3/4	97	97 1/4	97 1/2	97 3/4	98	98 1/4	98 1/2	98 3/4	99	99 1/4	99 1/2	99 3/4	100	100 1/4	100 1/2	100 3/4	101	101 1/4	101 1/2	101 3/4	102	102 1/4	102 1/2	102 3/4	103	103 1/4	103 1/2	103 3/4	104	104 1/4	104 1/2	104 3/4	105	105 1/4	105 1/2	105 3/4	106	106 1/4	106 1/2	106 3/4	107	107 1/4	107 1/2	107 3/4	108	108 1/4	108 1/2	108 3/4	109	109 1/4	109 1/2	109 3/4	110	110 1/4	110 1/2	110 3/4	111	111 1/4	111 1/2	111 3/4	112	112 1/4	112 1/2	112 3/4	113	113 1/4	113 1/2	113 3/4	114	114 1/4	114 1/2	114 3/4	115	115 1/4	115 1/2	115 3/4	116	116 1/4	116 1/2	116 3/4	117	117 1/4	117 1/2	117 3/4	118	118 1/4	118 1/2	118 3/4	119	119 1/4	119 1/2	119 3/4	120	120 1/4	120 1/2	120 3/4	121	121 1/4	121 1/2	121 3/4	122	122 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3/4	158	158 1/4	158 1/2	158 3/4	159	159 1/4	159 1/2	159 3/4	160	160 1/4	160 1/2	160 3/4	161	161 1/4	161 1/2	161 3/4	162	162 1/4	162 1/2	162 3/4	163	163 1/4	163 1/2	163 3/4	164	164 1/4	164 1/2	164 3/4	165	165 1/4	165 1/2	165 3/4	166	166 1/4	166 1/2	166 3/4	167	167 1/4	167 1/2	167 3/4	168	168 1/4	168 1/2	168 3/4	169	169 1/4	169 1/2	169 3/4	170	170 1/4	170 1/2	170 3/4	171	171 1/4	171 1/2	171 3/4	172	172 1/4	172 1/2	172 3/4	173	173 1/4	173 1/2	173 3/4	174	174 1/4	174 1/2	174 3/4	175	175 1/4	175 1/2	175 3/4	176	176 1/4	176 1/2	176 3/4	177	177 1/4	177 1/2	177 3/4	178	178 1/4	178 1/2	178 3/4	179	179 1/4	179 1/2	179 3/4	180	180 1/4	180 1/2	180 3/4	181	181 1/4	181 1/2	181 3/4	182	182 1/4	182 1/2	182 3/4	183	183 1/4	183 1/2	183 3/4	184	184 1/4	184 1/2	184 3/4	185	185 1/4	185 1/2	185 3/4	186	186 1/4	186 1/2	186 3/4	187	187 1/4	187 1/2	187 3/4	188	188 1/4	188 1/2	188 3/4	189	189 1/4	189 1/2	189 3/4	190	190 1/4	190 1/2	190 3/4	191	191 1/4	191 1/2	191 3/4	192	192 1/4	192 1/2	192 3/4	193	193 1/4	193 1/2	193 3/4	194	194 1/4	194 1/2	194 3/4	195	195 1/4	195 1/2	195 3/4	196	196 1/4	196 1/2	196 3/4	197	197 1/4	197 1/2	197 3/4	198	198 1/4	198 1/2	198 3/4	199	199 1/4	199 1/2	199 3/4	200	200 1/4	200 1/2	200 3/4	201	201 1/4	201 1/2	201 3/4	202	202 1/4	202 1/2	202 3/4	203	203 1/4	203 1/2	203 3/4	204	204 1/4	204 1/2	204 3/4	205	205 1/4	205 1/2	205 3/4	206	206 1/4	206 1/2	206 3/4	207	207 1/4	207 1/2	207 3/4	208	208 1/4	208 1/2	208 3/4	209	209 1/4	209 1/2	209 3/4	210	210 1/4	210 1/2	210 3/4	211	211 1/4	211 1/2	211 3/4	212	212 1/4	212 1/2	212 3/4	213	213 1/4	213 1/2	213 3/4	214	214 1/4	214 1/2	214 3/4	215	215 1/4	215 1/2	215 3/4	216	216 1/4	216 1/2	216 3/4	217	217 1/4	217 1/2	217 3/4	218	218 1/4	218 1/2	218 3/4	219	219 1/4	219 1/2	219 3/4	220	220 1/4	220 1/2	220 3/4	221	221 1/4	221 1/2	221 3/4	222	222 1/4	222 1/2	222 3/4	223	223 1/4	223 1/2	223 3/4	224	224 1/4	224 1/2	224 3/4	225	225 1/4	225 1/2	225 3/4	226	226 1/4	226 1/2	226 3/4	227	227 1/4	227 1/2	227 3/4	228	228 1/4	228 1/2	228 3/4	229	229 1/4	229 1/2	229 3/4	230	230 1/4	230 1/2	230 3/4	231	231 1/4	231 1/2	231 3/4	232	232 1/4	232 1/2	232 3/4	233	233 1/4	233 1/2	233 3/4	234	234 1/4	234 1/2	234 3/4	235	235 1/4	235 1/2	235 3/4	236	236 1/4	236 1/2	236 3/4	237	237 1/4	237 1/2	237 3/4	238	238 1/4	238 1/2	238 3/4	239	239 1/4	239 1/2	239 3/4	240	240 1/4	240 1/2	240 3/4	241	241 1/4	241 1/2	241 3/4	242	242 1/4	242 1/2	242 3/4	243	243 1/4	243 1/2	243 3/4	244	244 1/4	244 1/2	244 3/4	245	245 1/4	245 1/2	245 3/4	246	246 1/4	246 1/2	246 3/4	247	247 1/4	247 1/2	247 3/4	248	248 1/4	248 1/2	248 3/4	249	249 1/4	249 1/2	249 3/4	250	250 1/4	250 1/2	250 3/4	251	251 1/4	251 1/2	251 3/4	252	252 1/4	252 1/2	252 3/4	253	253 1/4	253 1/2	253 3/4	254	254 1/4	254 1/2	254 3/4	255	255 1/4	255 1/2	255 3/4	256	256 1/4	256 1/2	256 3/4	257	257 1/4	257 1/2	257 3/4	258	258 1/4	258 1/2	258 3/4	259	259 1/4	259 1/2	259 3/4	260	260 1/4	260 1/2	260 3/4	261	261 1/4	261 1/2	261 3/4	262	262 1/4	262 1/2	262 3/4	263	263 1/4	263 1/2	263 3/4	264	264 1/4	264 1/2	264 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MANAGEMENT

Venture research

How BP makes use of 'credible heretics'

BY PETER MARSH

DON BRABEN spends much of his time scouring the world for "credible heretics." These are scientists who, he explains, are "a cross between the nutcase and the conventional research and development worker."

Braben is head of BP's venture research unit, a group set up five years ago to develop technical concepts that may turn into applications for the oil and chemicals giant in the 1990s. The technique he uses is to inject relatively small sums of cash, normally about £200,000 over three years, into university programmes that appear to fit into BP's ideas on long-term research.

With a small team of half a dozen people and with a budget of £1.5m a year, Braben currently supports 22 research projects at academic institutions mainly in the UK but also in Ireland, Belgium, France, the US and Canada.

Braben, a cheerful extrovert who previously worked on Science and Engineering Research Council, the Bank of England and the Cabinet Office, is adamant that the studies he is financing should go beyond solving immediate technical problems.

"We are not interested in development or incremental research," he says. "It has become a time when we need research to imagine a product and then to do the work to make it possible."

"We are backing people who are genuine explorers rather than manufacturers of widgets. They may not know where they are going but they know they are going somewhere."

Two criteria are important in selecting projects to finance, says Braben. "You must be able to imagine the research could have substantial industrial applications. Secondly, the researcher must have identified a large though manageable problem where a lack of understanding is a serious obstacle to progress. By pursuing this line of study, we can unlock a log jam."

The people behind the research groups are crucial. "They

must be gifted, highly motivated and have ideas that do not necessarily fit into the conventional wisdom. They must have coherence and they must have logic, and they must not be obsessed with just one idea."

Not surprisingly, given the outstanding characteristics Braben is looking for, he has some difficulty finding good people to back. The venture unit starts new projects at the rate of four a year, which is fewer than 1 per cent of the proposals Braben receives.

One problem is to convince the researchers themselves to be ambitious enough. Braben feels that many academics, especially in Britain, have become "worn down" by the

'They must be gifted, highly motivated and have ideas that do not necessarily fit into the conventional wisdom'

constant exhortations to involve themselves with short-term studies of relevance to industry and by the public spending cuts that have shaved away at areas of fundamental research.

"When people send us their proposals, we have to get them out of the habit of writing what they think we want to see. They must write what they want to do. Researchers are being encouraged to parcel up their ideas to meet whatever seems fashionable. We want people with the ideas to start the bandwagons of the future."

Of those scientists whose thoughts and personalities fit in with Braben's criteria—and he says he has no shortage of money to fund truly outstanding proposals—it is probably understating the case to say they have unorthodox interests.

Some of the projects supported by BP's venture unit feature work that appears, on the face of it, downright eccentric.

A group of biologists and control engineers at Sheffield University is investigating how porous materials deform. Other workers are examining why porous materials deform. The production of artificial enzymes and the crystallisation of volcanic magmas. The titles of other subjects under study give the impression that the research is slightly mystical—as in "The taming of complex discrete systems."

Braben insists that these seemingly obscure ideas are relevant to a giant multinational such as BP.

Since BP set up the venture unit, several of the £38bn turnover company's dozen or so operating divisions have expressed interest in the techniques developed by the university teams. The divisions encompass the full range of BP's activities, including oil exploration, minerals, nutrition, shipping, computers, detergents and solar power.

One idea appealed to the BP engineers who operate offshore oil platforms. It concerned a study that appears totally unrelated—research at London's Imperial College to analyse the porous tissue in the walls of human arteries.

BP's research scientists think, however, that with insights into how these biological walls are constructed, they could design new kinds of plastic filters to clean up oil from subsea wells.

BP has taken out 12 patents on developments from the university activities, in areas such as materials, optics, biotechnology and medical applications of enzymes. Half these developments have progressed to the commercial stage, says Braben, though he is reluctant to say more for fear of divulging secrets to business rivals.

Ideas that appear promising to the operating divisions will



Don Braben: backing people who are real explorers

usually undergo further development at BP's own scientific laboratories (the main one is at Sunbury-on-Thames, near London) in which the company spends £120m a year.

In all cases, before BP hands out the grants, the academics must agree that the oil company retains ownership of innovations arising from the research. For its part BP agrees to pay the researchers a royalty on commercial products.

To keep Braben on his toes, he reports to a board of senior scientists, chaired by Professor John Cadogan, BP's director of research, which monitors all projects. The board also includes such scientific luminaries as Sir James Menter, principal of London's Queen Mary College and a distinguished engineer, Sir Hans Kornberg of Cambridge University (a biochemist) and Sir Rex Richards, a chemist who is chancellor of Exeter University.

On day-to-day matters, Braben reports directly to Bob Malpas, the corporation's managing director in charge of research. The unit is not linked directly to BP Ventures, the subsidiary of the company involved in opening up new, diversified commercial areas, although

some of the research group's activities may eventually feed into the subsidiary.

An important part of Braben's work is, as he puts it, "nurturing the projects during their lifetime."

"We recognise that technology transfer is often going to be tricky. We visit each research group several times a year and encourage a dialogue between the university team and people in the rest of BP who may be broadly receptive to what they are doing. We have to act as midwives for ideas."

Braben's abiding aim is to bring excitement and vision into scientific research, an activity which he thinks shows signs in many countries of becoming stifled through an excess of bureaucratic constraints and an over-emphasis on management techniques.

"There was a rich diversity of research in the 1950s and 1960s. No one knew how to manage it, so no one did. Since then science has been a victim of its own success. People think it is a golden goose and can lay eggs to order. It probably can in the short term—but not in the long term. Looking towards the future, a more expansive approach is needed."

Eurofi

A guide through the maze

BY ANTHONY MORETON

SIX YEARS ago Peter Canham, then working for the European Commission in Brussels, and Bernard Harris, with BSC (Industry) and a consultant to the Commission, found a hole in the regional map.

Companies usually know what regional assistance is available from the Community or from their national governments but they frequently have difficulty in getting what they are entitled to.

"The trouble is that the language of Whitehall, that mixture of Whitehall and Westminster, is quite foreign to many businesses," says Harris. "When it comes to Brussels the bureaucratic complications are compounded by language problems."

"We set up Eurofi to guide businesses through the maze of regulations, using our knowledge of the system as a sort of database."

"We provide more than just information on grants, though. We put together a presentation for the company, in the language of Whitehall. Our role is that of a broker between the company and the system."

Today the company has a portfolio of 60 top names as its clients. It has helped Holiday Inns with its hotel development in Cardiff and companies such as Gallagher and Tetrapak in other projects. Within its short life Harris believes Eurofi has managed to set around £100m for its clients.

One project involved a British company in a £12m redevelopment in an assisted area. "The company had costed out the scheme," Harris says, "and found it to be too dear. We put together a package at lower net cost because we knew

exactly what it was entitled to in various grants."

Most of the finance comes from national governments but there is an EEC dimension in most projects now, if only because the Community is anxious to stimulate regional development.

"About 10 to 20 per cent of our projects are exclusively involved with funds from Brussels," Harris explains, "but there is EEC money in 80 per cent of the projects we undertake. Our great skill lies in tapping this particular pot."

The skill derives from the fact that of the 14 other directors of the company some have worked in Brussels and all have been involved in the interface between government and business.

Hugh Thomas, the marketing director, who runs the Cardiff office, was with British Steel

before Harris joined Eurofi. He was also a director of the West Midlands Enterprise Board, and Trevor Nuttall, of the Leeds office, was director of the Yorkshire and Humberside Development Association for four years.

The company is based in Newbury but it has offices in five British towns as well as Brussels, New York and Tokyo. In its five-year existence Eurofi's work has been characterised by being able to explain the rules of how to get grants for companies. Civil servants used to keep these very much to themselves.

As regional grants became more selective and job-linked, Eurofi has found that its work

has become increasingly concerned with the consequences of legislative changes.

One continental client, which had a third of the European Community for its product, suddenly found that the Commission in Brussels was considering basing a new standard for the working of a piece of machinery on advice presented by a competitor, a company which had a minuscule share of the market. Eurofi was able to convince officials in Brussels it made more sense to base the standard on the experience of the major company, the one whose equipment dominated the market.

Eurofi has also branched into publications and seminars. The biggest order for its index of EEC publications, a constantly changing field, is the Community itself—even though the Commission produces its own document.

"We started as a consultancy," says Harris, "and it quickly became apparent that the smaller concerns had less need for specialist financial advice. Its need was general consultancy advice on matters such as marketing and company structure."

"Any number of others could do this and so, early on in life, we withdrew. We refined our act so that we now only act for the major concern in our specialist field at the interface between government and private industry."

"Because government knows we know our business and their rules and that we do not present a bogus case we nearly always get for a company what we present. Our success rate is 100 per cent, which is most satisfying to us as well as our clients."

Business

courses

International company lawyers' conference, Paris, February 19-21. Fee: Non-members £6,000; members (AMA/1) £3,000. Details from Management Centre Europe, rue Caroly 15, B-1040 Brussels. Tel: 32/2/516.19.11. Telex: 21.917.

Fleet replacement management, Glasgow, January 21-22. Fee:

£175. Details from the course organiser, Fleet Replacement Management, Strathclyde Business School, 130 Rottenrow, Glasgow G4 0GE.

Entrepreneurship and the research, Brunel University, Uxbridge, February 5. Fee: £145. Details from the Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: (0895) 56481, Ext 215.

Sampling and statistics in market research, Brunel University, Uxbridge, February 12-14. Fee: Members £230; non-members £304.75. Details from Courses Secretary, the Market Research

Society, 15 Belgrave Square, London SW1X 8PF.

Applying decision technology, Uxbridge, January 27-28. Fee: £225. Details from the Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: (0895) 56481, Ext 215.

Diversification strategy, London, January 29. Fee: full £143.75; individual and associate members £128.50; corporate members £22. Details from Society for Strategic and Long Range Planning, 15 Belgrave Square, London SW1X 8PU. Tel: 01-235 0246/7.

EDITED BY ALAN CANE

TECHNOLOGY

Geoffrey Charlish on how a high cost research tool has been made cheaper

Supercomputer brought within affordable reach

CONVEX COMPUTER Corporation of Richardson, Texas, planning to set up in Europe during the first quarter of 1986, says it can make high powered "supercomputers" available to thousands of medium-sized companies, universities and research bodies that could not previously afford them.

Such machines are needed when extremely large amounts of data have to be processed and the user is unable or unwilling to wait for mainframe or minicomputer to grind the numbers down.

A large use is in mathematical modelling, a way of simulating in a computer how complex processes or systems will behave in real life. Examples range from evaluating the behaviour of a complex microprocessor before committing it to silicon, to predicting the flight behaviour of a new aircraft. A form of simulation, with sophisticated graphics, is used in computer-aided design, engineering an extension of computer aided design.

The biggest supercomputers, made by such companies as Cray, CDC, Fujitsu, Hitachi and NEC, can cost up to \$20m, so that only the largest companies can afford them. Convex believes there are many smaller organisations that would like to simulate high value products before making prototypes. Costly errors could be avoided, designs optimised and good products brought to market more quickly.

The so called "superminis," at \$200,000 to \$400,000, cost less (Digital Equipment Corporation's VAX machines are typical), but their power is not comparable with, say, the Cray machines, even with added power in the form of array processors. According to Convex, mainframes, the only other choice, are usually inferior to superminis in executing the time-consuming, multiple-variable calculations found in research and development.

A Cray 1 can compute perhaps 140m floating point operations per second or Flops, in the jargon. The Flop is an acknowledged yardstick of the power of this kind of computer. The best superminis only reach speeds of about 300,000 flops.

Many organisations have had to make do with less computing power than they need says Convex. Companies have to compromise on product quality, profitability and time to market, while academic bodies suffer research handicaps.

At \$500,000 the machine launched about a year ago by

Convex, the C-1, is claimed to have about a quarter of the power of a Cray 1 at 10 per cent of the price.

By the end of this year the company expects to have in stalled 25 machines, or some 15 per cent of the world's installed base of supercomputers.

Convex says it has achieved high performance by taking the best from both supermini and supercomputer design.

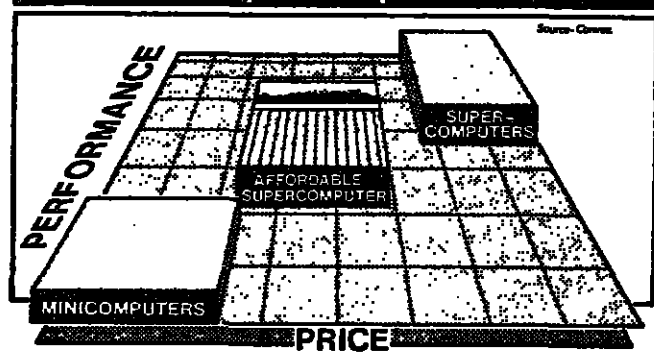
Speed is a matter of dealing with data inside the computer in the largest possible simultaneous "chunks." The superminis usually have 32 bit data paths or chunks, while the supercomputers work at 64 bits, allowing them to get through calculations at nearly twice the speed.

In addition, the superminis usually use "scalar processing" in which only one operation and one data element are dealt with at a time. Supercomputers use "vector processing," enabling them to perform operations on arrays of data simultaneously.

Another technique employed in supercomputers is "pipelining," which allows them to handle several different instructions at the same time. Large gains in speed are possible.

In the C-1, Convex has used 64 bit data paths, pipelining, and a combination of vector and scalar processing. It also uses a technique called "chaining" which is rather like

Large Market Gap Between Mini & Supercomputers



pipelining but operates at a data level below that of an instruction and deals with operands (more basic pieces of data like addresses).

By using familiar operating software the C-1 can use existing engineering application software

Further speed increases are produced by using input/output computer subsystems, relieving the main computer of these tasks and allowing data to enter and leave the system at up to 80 megabytes per second (millions of characters per second). A typical supermini has an input/output rate of 10 to 15 megabytes a second. In conjunction with a large fixed memory, the machine, claims Convex, has an overall performance 20 times that of a typical supermini.

By using such familiar operating software as Unix and languages such as Fortran, C-1 can deploy a wide range of existing mechanical and electronic engineering application software. By contrast, the big supercomputers often use special and less "friendly" software. Furthermore, the C-1 uses conventional hardware for the most part, cutting both purchase and operating costs.

Convex is convinced that, at \$500,000, the C-1 will soon find applications in Europe similar to those established in the US. For example, Core Laboratories of Dallas is simulating and analysing reservoir designs. Boeing Aerospace is able to carry out large scale simulations of communications satellites, while Stanford University uses a C-1 to create visual images of seismic data.

The next step by Convex will be to use parallel processing, in which a problem is broken down in software into parts that can be run concurrently on multiple central processors.

Inhuman voice poses threat to Prestel

A NEW threat to electronic information systems such as Prestel which depend on a video screen to display data is on the way—with an inhuman voice as its centrepiece.

Dun & Bradstreet's "Dunsvoice" credit information service due to be launched soon in the UK (this page, December 12) is likely to prove to be the forerunner of a host of computer generated voice response services (audiotex) which will soon be offered in the UK if the US experience is anything to go by.

According to Roland Van der Meer and Clifford Higginson of H & Q Communications, a new fund within Hambrecht and Quist Venture Partners, the voice response industry in the US is on the verge of an explosive takeoff. They say: "Despite the fact that voice response technology is over 20 years old, there are no major successful equipment companies. Nevertheless, we believe that the voice response industry is just beginning to discover its potential."

"We anticipate a dramatic growth of 40 per cent to 50 per cent in equipment sales over the next five years, resulting in a total market size of \$500m by 1990."

At present, they estimate, the size of the market is only \$80m. Voice response services mean systems where customers dial for information and are answered by a mechanically generated voice. The simplest example is the speaking clock or the recorded messages that greet a wrongly dialled number.

Such systems are very primitive, depending only on a voice recording which is played down the telephone line when the connection is made. Nevertheless, in the US it has been estimated that using such simple audio response systems to assist operators answering directory enquiries cut operator costs by \$30m a year.

More sophisticated systems are interactive—there is a dialogue between the customer and the voice response system. Because voice recognition techniques are still in an early stage of development, the customer's side of the dialogue is a little basic.

It consists of tapping out number codes on the keyboard of a push button telephone. Such telephones generate musical tones which are transmitted down the telephone line and recognised by a computer at the other end as binary digits the language of computers.

The answering voice can be generated several ways: Digitised voice: spoken words are recorded and turned into streams of binary digits using a sampling technique. The words can be stored in fast semiconductor memory or on disk. If disk storage is used, however, the chosen sentence must be transferred to semi-conductor memory before replay for the voice to sound continuous.

Compressed digitised voice: It takes 20m bits of memory capacity to store five minutes of speech using digitising techniques (the entire operating system of a large computer can be squeezed into 8m bits).

It is difficult to manage this amount of stored information and in a conventional telephone system, the result can be choppy, discontinuous speech. Techniques which compress the voice into a much smaller memory space help to solve the problem, the trade-off being some loss of voice quality.

Synthesised voice: whereas digitised voice is real speech recorded in computer language, synthesised voice sets out to use computer language to create an artificial voice. It is still not very successful, although continuous development of the computer software used to create the voice has resulted in measurable improvement.

The applications of voice response systems in the US include the "958" or "dial-it" information/entertainment services. According to Van der Meer and Higginson, it is the most widely known and hottest voice response service today.

But there are warnings that the link with the user is the critical part of the system; the proper voice prompts are necessary so that a user will be carefully guided through a simple menu of selections to achieve the end result.

Careful human engineering is necessary for a successful system. If done properly, the applications become saleable and users are satisfied; if not, they will flee. Dun & Bradstreet came to similar conclusions in designing Dunsvoice.

Many experts contend, Van der Meer and Higginson say, that where videotex—Prestel—has failed due to the cost of computer terminals, their lack of easy access and the cost of communications, audiotex will prosper.

Videotex may have stolen the early thunder, but it could be that audiotex will have the last word.

ALAN CANE

The good news is FERRANTI Selling technology

BT claims data record

BRITISH TELECOM claims to have set a world record in optical fibre transmission by sending data over a 20 mile link at 2.4bn bits a second.

This is claimed to be the highest rate yet achieved over an installed optical fibre link and illustrates the feasibility of upgrading existing cables by using only new terminal electronics, without replacing the cable.

The test is a single mode type running between Tarnworth and Birmingham. The transmission rate achieved represents a 16 fold increase over the existing 140m bits a second. It is equivalent to passing 30,720 separate speech channels, or 32 colour TV transmissions down the same fibre.

High capacity single mode transmission calls for a very pure, single wavelength light source. Such a device, a distributed feedback laser working at 1.32 microns wavelength, has been developed at BT's Martlesham research labs and was used in the trial.

Alarm case

PEAK TECHNOLOGIES of Bickhamwood, Hertfordshire, is offering a security alarm case which may appeal to those who have to carry valuables in the streets.

The case incorporates a radio-operated two stage audio and smoke alarm which can be set off by the owner from 40 ft away.

If the case is stolen, a small hand-held radio-transmitter is triggered by the owner and the receiver in the case sets off an audio alarm. After 15 seconds, thick red smoke pours from a canister fitted in the case, although this can be inhibited if the thief returns the case in that time.

The company believes the system protects users as well as the valuables. There is no need to reset the thief and risk injury, since he is unlikely to get very far.

More on 91 297 0920.

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مركز امن الاصل

AMEX COMPOSITE CLOSING PRICES Closing prices, December 27

Continued on Page 12

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

A year of contrasts

BY COLIN MILLHAM

This has been a year of contrasting records on the foreign exchange, with sterling touching a record low, the dollar rising to a 19-year peak, and later falling to a 24-year low. It has also been a year when the turmoil in South Africa has put pressure on the rand and led to the reintroduction of exchange controls.

The strength of the dollar in the first half of the year helped keep the European Monetary System quiet and steady, but concern about Italy's deficit deficit caused a devaluation of the lira in July.

By the end of the year pressure also seemed to be mounting on the Belgian franc, as the dollar fell from favour and funds flowed back into the Deutsche Mark. Demand for the Deutsche Mark tends to cause problems for other members of the EMS, and if the present trend continues a realignment within the EMS appears to be a strong possibility in the next few months.

The dollar's strength at the beginning of the year was the result of firm US interest rates, strong money supply and fast US economic growth in the latter part of 1984. Fourth quarter gross national product growth was then around 3.2 per cent. Although the figure of 3.2 per cent growth for the same period in 1985 compares reason-

£ IN NEW YORK

	Dec. 27	Dec. 23
1 month	1.4360-1.4475/1.4565-1.4655	1.4360-1.4475/1.4565-1.4655
3 months	1.4360-1.4475/1.4565-1.4655	1.4360-1.4475/1.4565-1.4655
6 months	1.4360-1.4475/1.4565-1.4655	1.4360-1.4475/1.4565-1.4655
12 months	1.4360-1.4475/1.4565-1.4655	1.4360-1.4475/1.4565-1.4655

Forward premiums and discounts apply to the U.S. dollar.

ably well, earlier quarters were disappointing, and the rise in the latest three months seemed to be based on stockbuilding and government contracts, rather than a growth in consumption.

Money supply remains strong, with M1 well above the Federal Reserve's target range, although US officials have tended recently to play down the importance of this figure.

Short-term Eurodollar rates are very little changed from the beginning of the year, but the one-year yield at 9 1/2 per cent in January, has been reversed, with one-year money now around 8 1/2 per cent.

The dollar's range this year has covered nearly one D-Mark, rising to a high of DM 2.4519 in February, and closing on Friday at DM 2.4720, the lowest since May 1983.

During the last three months the dollar has fallen steadily as a result of the Group of Five meeting in late September. At this meeting finance ministers from the leading industrial nations pledged themselves to concerted action to push down the value of the dollar.

This decision was well timed, since it followed a disappointing US third quarter GNP figure of 2.5 per cent, which was later revised up to 4.3 per cent, and now back to 3 per cent. US statistics have been erratic, but the general trend has shown slowing economic growth. Combined with the fear of central bank intervention this has pulled the dollar down sharply.

Although the central banks have stepped in when necessary, their task has been made easier by the sluggish US economy and a change of sentiment towards the dollar.

Japan and Europe were at first concerned to stifle protectionist pressures in the US, by depressing the value of the dollar, particularly against the yen and D-Mark, but the Bank of Japan and German Bundesbank have both shown signs that they are happy with levels of around DM 2.50 and ¥200. If the central banks maintain the present grip on the market, 1986 should be a much less volatile year than 1985.

CURRENCY MOVEMENTS

Dec. 27	Bank of England index	Morgan Guaranty change %
Sterling	77.9	-13.8
U.S. dollar	125.10/125.11	+0.4
Canadian dollar	80.7	-11.6
Australian dollar	122.0	+6.3
Belgian franc	33.5	-0.5
Dutch guilder	83.9	-2.5
French franc	103.2	-1.2
Swiss franc	151.3	+12.3
Italian lira	161.0	+1.9
Japanese yen	240.0	-11.6
Yen	240.0	+0.2

Morgan Guaranty changes: average 1980-1985 = 100. Bank of England index (base average 1975=100).

OTHER CURRENCIES

Dec. 27	£	\$
Argentina	1.1444-1.1447/1.1448-1.1449	0.8010-0.8011
Brazil	14.841-14.842/14.843-14.844	0.4265-0.4266
Canada	1.2500-1.2501/1.2502-1.2503	0.7000-0.7001
France	1.2500-1.2501/1.2502-1.2503	0.7000-0.7001
Germany	1.2500-1.2501/1.2502-1.2503	0.7000-0.7001
Italy	1.2500-1.2501/1.2502-1.2503	0.7000-0.7001
Japan	1.2500-1.2501/1.2502-1.2503	0.7000-0.7001
Spain	1.2500-1.2501/1.2502-1.2503	0.7000-0.7001
Sweden	1.2500-1.2501/1.2502-1.2503	0.7000-0.7001
Switzerland	1.2500-1.2501/1.2502-1.2503	0.7000-0.7001
UK	1.2500-1.2501/1.2502-1.2503	0.7000-0.7001

* Selling rates.

CURRENCY RATES

Dec. 27	Bank rate	Special Drawing Rights	European Currency Unit
Sterling	7.75	1.00	1.00
U.S. dollar	1.4360	1.00	1.00
Canadian dollar	0.7000	1.00	1.00
Australian dollar	0.7000	1.00	1.00
Belgian franc	0.0333	1.00	1.00
Dutch guilder	0.3760	1.00	1.00
French franc	6.5596	1.00	1.00
German mark	3.3636	1.00	1.00
Italian lira	1.3667	1.00	1.00
Japanese yen	161.00	1.00	1.00
Spanish peseta	166.67	1.00	1.00
Swedish krona	4.6667	1.00	1.00
Swiss franc	1.7556	1.00	1.00
Yen	161.00	1.00	1.00

* C/S/D/R rates for Dec. 26, n/a.

POUND SPOT—FORWARD AGAINST POUND

Dec. 27	Day's spread	Close	One month	Three months	Six months	One year
US	1.4246-1.4248	1.4246-1.4248	0.40-0.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Canada	1.8521-1.8523	1.8521-1.8523	0.38-0.28 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Norfolk	3.25-3.25	3.25-3.25	2.1-2 pm	5.30-5.30 pm	5.30-5.30 pm	5.30-5.30 pm
Belgium	22.35-22.35	22.35-22.35	18-18 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Denmark	12.50-12.50	12.50-12.50	4-3 pm	2.30-2.30 pm	2.30-2.30 pm	2.30-2.30 pm
France	1.1650-1.1650	1.1650-1.1650	1.40-1.40 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Germany	3.50-3.50	3.50-3.50	2.1-2 pm	5.30-5.30 pm	5.30-5.30 pm	5.30-5.30 pm
Italy	22.35-22.35	22.35-22.35	18-18 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Japan	240.00-240.00	240.00-240.00	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Spain	166.67-166.67	166.67-166.67	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Sweden	4.6667-4.6667	4.6667-4.6667	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Switzerland	1.7556-1.7556	1.7556-1.7556	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
UK	1.37-1.375	1.37-1.375	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm

Belgian rate for convertible francs. Financial from 71.00-73.70. Six-month forward dollar 2.33-2.45 pm. 12-month 4.50-4.65 pm.

FORWARD RATES AGAINST STERLING

Dec. 27	Spot	1 month	3 months	6 months	12 months
Dollar	1.4246	1.4342	1.4258	1.4120	1.3828
D-Mark	3.5550	3.5287	3.5980	3.4394	3.2411
French franc	10.3075	10.3075	10.3075	10.3075	10.3075
Swiss franc	3.00	2.9822	2.9471	2.8832	2.7977
Japanese yen	240.00	240.00	240.00	240.00	240.00

EMS EUROPEAN CURRENCY UNIT RATES

Dec. 27	Dec. 27	% change	% change	Divergence
Belgian franc	44.8320	44.8320	-0.53	-0.53
Dutch guilder	3.7603	3.7603	-0.53	-0.53
German D-Mark	2.23640	2.23640	-0.53	-0.53
French franc	6.55962	6.55962	-0.53	-0.53
Dutch guilder	3.7603	3.7603	-0.53	-0.53
Irish punt	0.786578	0.786578	-0.53	-0.53
Italian lira	163.00	163.00	-0.53	-0.53

Changes for Dec. 27, show positive change denotes a weak currency. Adjustment calculated by Financial Times.

MONEY MARKETS

Sterling holds the key

London interest rates rose very sharply in early 1985. Clearing bank base rates were pushed up to 14 per cent from 9 1/4 per cent, and only fell back gradually to 11 1/2 per cent. In spite of hopes of a cut, lower rates at various times base rates have been steady at 11 1/2 per cent since the end of July, following a review of UK monetary policy.

The change of emphasis by the authorities began when sterling threatened to fall to parity with the dollar in January, and February, and has continued as a nervous oil market has prevented the pound from rising in line with most other major currencies. In late February sterling fell

UK clearing banks base lending rate 11 1/2 per cent since July 30

to 11.0525, although base rate were already 14 per cent, in an attempt to correct earlier criticism that the authorities were setting interest rates according to domestic criteria, and allowing the pound to sink or swim.

Since then ministers and officials have been careful to underline the importance of keeping the pound as strong as possible. Sterling M3 money supply has remained stubbornly above government targets, but has been

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Dec. 27	Day's spread	Close	One month	Three months	Six months	One year
UK	1.4246-1.4248	1.4246-1.4248	0.40-0.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Canada	1.8521-1.8523	1.8521-1.8523	0.38-0.28 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Norfolk	3.25-3.25	3.25-3.25	2.1-2 pm	5.30-5.30 pm	5.30-5.30 pm	5.30-5.30 pm
Belgium	22.35-22.35	22.35-22.35	18-18 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Denmark	12.50-12.50	12.50-12.50	4-3 pm	2.30-2.30 pm	2.30-2.30 pm	2.30-2.30 pm
France	1.1650-1.1650	1.1650-1.1650	1.40-1.40 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Germany	3.50-3.50	3.50-3.50	2.1-2 pm	5.30-5.30 pm	5.30-5.30 pm	5.30-5.30 pm
Italy	22.35-22.35	22.35-22.35	18-18 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Japan	240.00-240.00	240.00-240.00	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Spain	166.67-166.67	166.67-166.67	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Sweden	4.6667-4.6667	4.6667-4.6667	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
Switzerland	1.7556-1.7556	1.7556-1.7556	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm
UK	1.37-1.375	1.37-1.375	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm	1.37-1.375 pm

UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency.

Belgian rate for convertible francs. Financial from 71.00-73.70. Six-month forward dollar 2.33-2.45 pm. 12-month 4.50-4.65 pm.

EURO-CURRENCY INTEREST RATES

Dec. 27	Short term	7 days notice	1 month	Three months	Six months	One year
Sterling	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
U.S. dollar	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
German D-Mark	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
French franc	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Italian lira	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Japanese yen	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Spanish peseta	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Swedish krona	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Swiss franc	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Yen	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4

Long-term Eurodollar: two years 9 1/2-9 3/4 per cent; three years 9 3/4-9 1/2 per cent; four years 9 1/2-9 1/4 per cent; five years 9 1/4-9 1/2 per cent; six years 9 1/2-9 1/4 per cent; seven years 9 1/4-9 1/2 per cent; eight years 9 1/2-9 1/4 per cent; nine years 9 1/4-9 1/2 per cent; ten years 9 1/2-9 1/4 per cent.

NEW YORK

Dec. 27	Over night	7 days notice	1 month	Three months	Six months	One year
Sterling	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
U.S. dollar	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
German D-Mark	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
French franc	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Italian lira	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Japanese yen	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Spanish peseta	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Swedish krona	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Swiss franc	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4
Yen	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4	11 1/2-11 1/4

BANK OF ENGLAND TREASURY BILL TENDER

Dec. 27	Dec. 27	Dec. 27	Dec. 27	Dec. 27	Dec. 27
Bills on offer	£100m	£100m	£100m	£100m	£100m
Total of applications	£485m	£485m	£485m	£485m	£485m
Unsubscribed	£100m	£100m	£100m	£100m	£100m
Minimum	£97.51m	£97.51m	£97.51m	£97.51m	£97.51m
Allocation at minimum level	10%	20%	20%	20%	20%

FT LONDON INTERBANK FIXING

LONDON INTERBANK FIXING			
(11.00 a.m. Dec. 27)		Six months U.S. dollars	
Three months U.S. dollars			
bid 8	offer 8 1/8	bid 8	offer 8 1/8
<p>Five reference banks at 11 a.m. each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.</p>			